

Independent Auditor's Report

To the Members of Polycab India Limited

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the consolidated financial statements of Polycab India Limited (hereinafter referred to as the "Holding Company") and its subsidiaries (Holding Company and its subsidiaries together referred to as "the Group"), and its joint venture, which comprise the consolidated balance sheet as at 31 March 2026, and the consolidated statement of profit and loss (including other comprehensive income), consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including material accounting policies and other explanatory information (hereinafter referred to as "the consolidated financial statements").

In our opinion and to the best of our information and according to the explanations given to us, and based on the consideration of reports of the other auditors on separate financial statements of such subsidiaries and joint venture as were audited by the other auditors, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013 ("Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the consolidated state of affairs of the Group and its joint venture as at 31 March 2026, of its consolidated profit and other comprehensive loss, consolidated changes in equity and consolidated cash flows for the year then ended.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under Section 143(10) of the Act. Our responsibilities under those SAs are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group and its joint venture in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in terms of the Code of Ethics issued by the Institute of Chartered Accountants of India and the relevant provisions of the Act, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence obtained by us along with the consideration of reports of the other auditors referred to in paragraph of the "Other Matter" section below, is sufficient and appropriate to provide a basis for our opinion on the consolidated financial statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

INDEPENDENT AUDITOR'S REPORT

Revenue recognition

- **Wires and cables and Fast-Moving Electrical Goods (FMEG) business**
- **Estimation of contract cost - Engineering Procurement and Construction (EPC)**

See Note 26 to consolidated financial statements

The key audit matter	How the matter was addressed in our audit
The Group generates revenues from i. sale of Goods including Wires and Cables and FMEG, and ii. execution of EPC contracts Revenue from sale of goods is recognised when control of the product is transferred to the customers and when there are no other unfulfilled performance obligations. The actual point in time when revenue is recognized varies depending on the specific terms and conditions of the sales contracts entered with customers. Revenue is a key performance indicator for the Group considered by all stakeholders including management to evaluate performance of the Group resulting in the risk of revenue being overstated by recognition before control is transferred. We have accordingly identified the recognition of revenue from sale of goods as at period end as a key audit matter.	To obtain sufficient appropriate audit evidence with respect of recognition of revenue from sale of goods, our principal audit procedures, amongst others, include the following: • Compared the accounting policies in respect of revenue recognition with applicable accounting standards to test for compliance; • Tested the design, implementation and operating effectiveness of key internal financial controls for revenue recognition, including controls over period-end revenue recognition, along with effectiveness of information technology controls; • We verified the terms of the revenue contracts, invoices, shipping documents and other underlying records for a sample of the revenue recognized at the period end to test that the revenue has been recognized in the correct period; and • Tested journal entries related to revenue recognised during the year based upon specified risk-based criteria, to identify unusual or irregular items.

The key audit matter	How the matter was addressed in our audit
Revenue from execution of EPC contracts is recognized over a period of time which usually extend beyond a reporting period. Contract revenue is measured based on the proportion of contract costs incurred for work performed to date relative to the estimated total contract costs. One of the key estimates involved in recognizing EPC contract revenue is the estimated total contract cost. It is used to determine the percentage of completion of the relevant performance obligation. This requires the Group to perform an initial assessment of estimated total contract cost and further reassess these estimates on a periodic basis to include future activities to be performed in the contract, additional costs to be incurred and identification of any loss contracts including at the end of each reporting period. Considering the complexity of the estimate involved in measurement of total contract costs, extent of management judgement and the significance of these amounts, we have considered measurement of revenue from execution of EPC contracts as a key audit matter.	To obtain sufficient appropriate audit evidence with respect to measurement of revenue from execution of EPC contracts, our principal audit procedures, amongst others, include the following: • Compared the accounting policies in respect of revenue recognition with applicable accounting standards to test for compliance; • Tested the design, implementation and operating effectiveness of key internal financial controls in respect of recognition of revenue from execution of EPC contracts including relevant information technology controls. These include controls with respect to estimation of total contract cost and measurement of cost incurred to date, contract assets and contract revenues; • On a sample basis, inspected key contractual terms with signed contracts and verified evidences of completed performance obligations, costs incurred to date, invoices raised on customers, progress reports, basis of estimated cost to complete and any relevant correspondences with customers in respect of the said contracts; • On a sample basis, evaluated reasonableness of Management's judgements and assumptions on an initial estimated cost to complete and subsequent reassessments by using past experience and comparing the variations in estimated total contract costs on a periodic basis; and • Tested journal entries related to revenue recognised during the year based upon specified risk-based criteria, to identify unusual or irregular items.

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Inventory Valuation - Wires & Cables

See Note 15 to consolidated financial statements

The key audit matter	How the matter was addressed in our audit
Copper and aluminum-based inventory forms a significant part of the Group's inventory. The Group adopts a structured approach to the identification, quantification and hedging of risk of fluctuations in prices of copper and aluminum through commodity derivative contracts. Inventories are measured at the lower of cost and net realizable value. For inventories qualifying as hedged items in a fair value hedge relationship, these are measured at cost, adjusted for the hedging gain or loss on the hedged item. We have considered Inventory Valuation as a key audit matter because of its size, the assumptions used in the valuation and the complexity, which are relevant when determining the amounts recorded.	Our audit procedures over inventory valuation included the following: • We tested the design, implementation and operating effectiveness of key internal financial controls, including controls over valuation of inventory, accounting of derivative and hedging transactions; • On a sample basis, tested the accuracy of cost for inventory by verifying the actual purchase cost; • On a sample basis, tested the hedging relationship of eligible hedging instruments and hedged items and the corresponding adjustment of hedging gain or loss to the hedged item; and • We used the work of specialists for assistance in verifying hedge effectiveness requirements of Ind AS 109, including the economic relationship between the hedged item and the hedging instrument.

Other Information

The Holding Company's Management and Board of Directors are responsible for the other information. The other information comprises the information included in the Holding Company's annual report, but does not include the financial statements and auditor's reports thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed and based on the audit reports of other auditors, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Management's and Board of Directors' Responsibilities for the Consolidated Financial Statements

The Holding Company's Management and Board of Directors are responsible for the preparation and presentation of these consolidated financial statements in term of the requirements of the Act that give a true and fair view of the consolidated state of affairs, consolidated profit/ loss and other comprehensive income, consolidated statement of changes in equity and consolidated cash flows of the Group including its joint venture in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under Section 133 of the Act. The respective Management and Board of Directors of the companies included in the Group and of its joint venture are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of each company and for preventing and detecting frauds and other irregularities; the selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the consolidated financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the Management and Board of Directors of the Holding Company, as aforesaid.

In preparing the consolidated financial statements, the respective Management and Board of Directors of the companies included in the Group and of its joint venture are responsible for assessing the ability of each company to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the respective Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the companies included in the Group and of its joint venture are responsible for overseeing the financial reporting process of each company.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high

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level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management and Board of Directors.
- Conclude on the appropriateness of the Management and Board of Directors use of the going concern basis of accounting in preparation of consolidated financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the appropriateness of this assumption. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and its joint venture to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial statements of such entity or business activities within the Group and its joint venture to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision

and performance of the audit of the financial statements of such entity included in the consolidated financial statements of which we are the independent auditors. For the other entities included in the consolidated financial statements, which have been audited by other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion. Our responsibilities in this regard are further described in paragraph of the section titled "Other Matter" in this audit report.

We communicate with those charged with governance of the Holding Company regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matter

We did not audit the financial statements of seven subsidiaries, whose financial statements reflects total assets (before consolidation adjustments) of Rs. 6,564.43 million as at 31 March 2026, total revenues (before consolidation adjustments) of Rs. 7,513.51 million and net cash inflows (before consolidation adjustments) amounting to Rs. 231.90 million for the year ended on that date, as considered in the consolidated financial statements. The consolidated financial statements also include the the Group's share of net loss (and other comprehensive loss) of Rs. Nil for the year ended 31 March 2026, in respect of one joint venture, whose financial statements has not been audited by us. These financial statements have been audited by other auditors whose reports have been furnished to us by the Management and our opinion on the consolidated financial statements, in so far as it relates to the amounts and disclosures included in respect of these subsidiaries and joint venture, and our report in terms of sub-section (3) of Section 143 of the Act, in so far as it relates to the aforesaid subsidiaries and joint venture is based solely on the reports of the other auditors.

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Our opinion on the consolidated financial statements, and our report on Other Legal and Regulatory Requirements below, is not modified in respect of this matter with respect to our reliance on the work done and the reports of the other auditors.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of Section 143(11) of the Act, we give in the "Annexure A" a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
2. A. As required by Section 143(3) of the Act, based on our audit and on the consideration of reports of the other auditors on separate financial statements of such subsidiaries, and joint venture as were audited by other auditors, as noted in the "Other Matter" paragraph, we report, to the extent applicable, that:
 - a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements.
 - b. In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated financial statements have been kept so far as it appears from our examination of those books and the reports of the other auditor(s) except for the matters stated in the paragraph 2(B)(f) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014.
 - c. The consolidated balance sheet, the consolidated statement of profit and loss (including other comprehensive income), the consolidated statement of changes in equity and the consolidated statement of cash flows dealt with by this Report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated financial statements.
 - d. In our opinion, the aforesaid consolidated financial statements comply with the Ind AS specified under Section 133 of the Act.
 - e. On the basis of the written representations received from the directors of the Holding Company between 01 April 2026 and 02 April 2026 and taken on record by the Board of Directors of the Holding Company and the reports of the statutory auditors of its subsidiary companies and joint venture company incorporated in India, none of the directors of the Group companies and joint venture company incorporated in India is disqualified as on 31 March 2026 from being appointed as a director in terms of Section 164(2) of the Act.
 - f. The modification relating to the maintenance of accounts and other matters connected therewith are as stated in the 2A(b) above on reporting under Section 143(3)(b) of the Act and paragraph 2B(f) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014.
 - g. With respect to the adequacy of the internal financial controls with reference to financial statements of the Holding Company and its subsidiary companies and joint venture company incorporated in India and the operating effectiveness of such controls, refer to our separate Report in "Annexure B".
- B. With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us and based on the consideration of the reports of the other auditors on separate financial statements of the subsidiaries and joint venture, as noted in the "Other Matter" paragraph:
 - a. The consolidated financial statements disclose the impact of pending litigations as at 31 March 2026 on the consolidated financial position of the Group and its joint venture. Refer Note 37A and 38 to the consolidated financial statements.
 - b. Provision has been made in the consolidated financial statements, as required under the applicable law or Ind AS, for material foreseeable losses, on long-term contracts including derivative contracts. Refer Note 12B and 23B to the consolidated financial statements in respect of such items as it relates to the Group and its joint venture.
 - c. There are no amounts which are required to be transferred to the Investor Education and Protection Fund by the Holding Company or its subsidiary companies and joint venture company incorporated in India during the year ended 31 March 2026.
 - d. (i) The management of the Holding Company, its subsidiary companies and joint venture company incorporated in India whose financial statements have been audited under the Act have represented to us and the other auditors of such subsidiary companies and joint venture company respectively that, to the best of their knowledge and belief, as disclosed in the Note 11(E) to the consolidated financial statements, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Holding

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Company or any of such subsidiary companies and joint venture company to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Holding Company or any of such subsidiary companies and joint venture company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

- (ii) The management of the Holding Company, its subsidiary companies and joint venture company incorporated in India whose financial statements have been audited under the Act have represented to us and the other auditors of such subsidiary companies and joint venture company respectively that, to the best of their knowledge and belief, as disclosed in the Note 11(E) to the consolidated financial statements, no funds have been received by the Holding Company or any of such subsidiary companies and joint venture company from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Holding Company or any of such subsidiary companies and joint venture company shall directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Parties ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- (iii) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (i) and (ii) above, contain any material misstatement.
- e. The final dividend paid by the Holding Company during the year, in respect of the same declared for the previous year, is in accordance with Section 123 of the Act to the extent it applies to payment of dividend.

As stated in Note 50(i) to the consolidated financial statements, the Board of Directors of the Holding Company has proposed final dividend for the year which is subject to the approval of the members at the ensuing Annual General Meeting. The dividend declared is in accordance with Section 123 of the Act to the extent it applies to declaration of dividend.

- f. Based on our examination which included test checks and that performed by the respective auditors of the subsidiary companies and joint venture company incorporated in India whose financial statements have been audited under the Act, the Holding Company and its subsidiary companies and joint venture company have used an accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit, we and respective auditors of such subsidiary companies and joint venture company did not come across any instance of audit trail feature being tampered with. Additionally, where audit trail (edit log) facility was enabled and operated in the previous years, the audit trail has been preserved by the Company, above referred subsidiaries and its joint venture, as per the statutory requirements for record retention.

- C. With respect to the matter to be included in the Auditor's Report under Section 197(16) of the Act:

In our opinion and according to the information and explanations given to us and based on the reports of the statutory auditors of such subsidiary companies and joint venture company incorporated in India which were not audited by us, the remuneration paid/payable during the current year by the Holding Company and its subsidiary companies and joint venture company to its directors is in accordance with the provisions of Section 197 of the Act. The remuneration paid/payable to any director by the Holding Company and its subsidiary companies and joint venture company is not in excess of the limit laid down under Section 197 of the Act. The Ministry of Corporate Affairs has not prescribed other details under Section 197(16) of the Act which are required to be commented upon by us.

For **BSR & Co. LLP**

Chartered Accountants

Firm's Registration No.: 101248W/W-100022

Sreeja Marar

Partner

Membership No.: 111410

ICAI UDIN: 26111410JLMZDZ9044

Place: Mumbai

Date: 06 May 2026

Annexure A

to the Independent Auditor's Report on the Consolidated Financial Statements of Polycab India Limited for the year ended 31 March 2026

(Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

(xix) In our opinion and according to the information and explanations given to us, following companies incorporated in India and included in the consolidated financial statements, have certain remarks given by the respective auditors in their reports under the Companies (Auditor's Report) Order, 2020 (CARO):

Sr. No.	Name of the entities	CIN	Holding Company/Sub sidiary/ JV	Clause number of the CARO report which is unfavourable or qualified or adverse
1	Polycab India Limited	L31300GJ1996PLC114183	Holding Company	(i)(c)
2	Techno Electromech Private Limited	U31901GJ2011PTC063797	Joint Venture	(i)(c)

For **BSR & Co. LLP**

Chartered Accountants

Firm's Registration No.:101248W/W-100022

Sreeja Marar

Partner

Membership No.: 111410

ICAI UDIN:26111410JLMZDZ9044

Place: Mumbai

Date: 06 May 2026

Annexure B

to the Independent Auditor's Report on the consolidated financial statements of Polycab India Limited for the year ended 31 March 2026

Report on the internal financial controls with reference to the aforesaid consolidated financial statements under Clause (i) of Sub-section 3 of Section 143 of the Act

(Referred to in paragraph 2(A)(g) under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

Opinion

In conjunction with our audit of the consolidated financial statements of Polycab India Limited (hereinafter referred to as "the Holding Company") as of and for the year ended 31 March 2026, we have audited the internal financial controls with reference to financial statements of the Holding Company and such companies incorporated in India under the Act which are its subsidiary companies and joint venture company, as of that date.

In our opinion and based on the consideration of reports of the other auditors on internal financial controls with reference to financial statements of subsidiary companies and joint venture company, as were audited by the other auditors, the Holding Company and such companies incorporated in India which are its subsidiary companies and joint venture company, have, in all material respects, adequate internal financial controls with reference to financial statements and such internal financial controls were operating effectively as at 31 March 2026, based on the internal financial controls with reference to financial statements criteria established by such companies considering the essential components of such internal controls stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (the "Guidance Note").

Management's and Board of Directors' Responsibilities for Internal Financial Controls

The respective Company's Management and the Board of Directors are responsible for establishing and maintaining internal financial controls based on the internal financial controls with reference to financial statements criteria established by the respective company considering the essential components of internal control stated in the Guidance Note. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor's Responsibility

Our responsibility is to express an opinion on the internal financial controls with reference to financial statements based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing, prescribed under Section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to financial statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements were established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements included obtaining an understanding of internal financial controls with reference to financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained and the audit evidence obtained by the other auditors of the relevant subsidiary companies and joint venture company in terms of their reports referred to in the "Other Matter" paragraph below, is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls with reference to financial statements.

Meaning of Internal Financial Controls with Reference to Financial Statements

A company's internal financial controls with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial controls with reference to financial statements include those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and

ANNEXURE B

dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls with Reference to Financial Statements

Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial controls with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Other Matter

Our aforesaid report under Section 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls with reference to financial statements insofar as it relates to seven subsidiary companies and one joint venture company, which are companies incorporated in India, is based on the corresponding reports of the auditors of such companies incorporated in India.

Our opinion is not modified in respect of this matter.

For **BSR & Co. LLP**

Chartered Accountants

Firm's Registration No.: 101248W/W-100022

Sreeja Marar

Partner

Membership No.: 111410

ICAI UDIN: 26111410JLMZDZ9044

Place: Mumbai

Date: 06 May 2026

Consolidated Balance Sheet

as at 31 March 2026

		(₹ million)	
	Notes	As at 31 March 2026 (Audited)	As at 31 March 2025 (Audited) Restated
ASSETS			
Non-current assets			
Property, plant and equipment	3	35,050.71	27,913.26
Capital work-in-progress	3	11,392.59	7,081.44
Investment Property under Construction	4	883.02	790.08
Right of use assets	5	1,426.27	1,309.71
Goodwill	6A	-	-
Other intangible assets	6B	40.97	98.45
Investments accounted for using the equity method	7A	-	-
Financial assets			
(a) Trade receivables	8	4,477.84	2,994.38
(b) Other financial assets	12A	571.94	712.41
Non-current tax assets (net)	13D	558.74	503.73
Deferred tax assets (net)	13F	116.02	270.70
Other non-current assets	14A	3,638.74	2,893.54
		58,156.84	44,567.70
Current assets			
Inventories	15	55,595.98	36,613.00
Financial assets			
(a) Investments	7B	34,048.23	17,490.42
(b) Trade receivables	8	37,585.04	25,962.68
(c) Cash and cash equivalents	9	3,903.43	2,173.87
(d) Bank balance other than cash and cash equivalents	10	4,921.27	5,532.49
(e) Loans	11	112.31	111.00
(f) Other financial assets	12B	2,632.57	1,147.49
Other current assets	14B	7,780.05	4,159.01
		146,578.88	93,189.96
Non-current assets classified as held for sale	3A	26.18	-
Total assets		204,761.90	137,757.66
EQUITY AND LIABILITIES			
Equity			
(a) Equity share capital	16	1,505.51	1,504.26
(b) Other equity	17	118,580.25	96,776.29
		120,085.76	98,280.55
Non-controlling interests	18	1,181.93	817.69
		121,267.69	99,098.24
Liabilities			
Non-current liabilities			
Financial liabilities			
(a) Borrowings	19A	392.67	419.40
(b) Lease liabilities	20A	803.72	709.34

		(₹ million)	
	Notes	As at 31 March 2026 (Audited)	As at 31 March 2025 (Audited) Restated
(c) Other financial liabilities	23A	51.70	105.03
Provisions	25A	563.98	413.15
Deferred tax liabilities (net)	13F	524.06	1,025.03
Other non-current liabilities	24A	1,505.64	886.01
		3,841.77	3,557.96
Current liabilities			
Financial liabilities			
(a) Borrowings	19B	932.23	670.64
(b) Lease liabilities	20B	226.55	224.99
(c) Acceptances	21	42,656.19	13,062.37
(d) Trade payables	22		
Total outstanding dues of micro enterprises and small enterprises		1,635.35	1,503.85
Total outstanding dues of creditors other than micro enterprises and small enterprises		16,352.79	12,791.34
(e) Other financial liabilities	23B	2,864.77	2,988.22
Other current liabilities	24B	12,871.06	3,075.51
Provisions	25B	1,341.95	628.95
Current tax liabilities (net)	13D	771.55	155.59
		79,652.44	35,101.46
Total equity and liabilities		204,761.90	137,757.66
Corporate information and summary of material accounting policy information	1 & 2		
Contingent liabilities and commitments	37		
Other notes to accounts	38 to 51		

The accompanying notes are an integral part of the consolidated financial statements.

As per our report of even date For and on behalf of the Board of Directors of
For B S R & Co. LLP Polycab India Limited
Chartered Accountants CIN: L31300GJ1996PLC114183
ICAI Firm Registration No.
101248W/W-100022

Sreeja Marar	Inder T. Jaisinghani	Bharat A. Jaisinghani	Nikhil R. Jaisinghani
Partner	Chairman & Managing Director	Joint Managing Director	Joint Managing Director
Membership No. 111410	DIN: 00309108	DIN: 00742995	DIN: 00742771

Niyant Maru	Manita Gonsalves
Chief Financial Officer	Company Secretary
Membership No. 042136	Membership No. A18321

Place: Mumbai
Date: 06 May 2026

Place: Mumbai
Date: 06 May 2026

Consolidated Statement of Profit & Loss

for the year ended 31 March 2026

		(₹ million)	
	Notes	Year ended 31 March 2026 (Audited)	Year ended 31 March 2025 (Audited)
INCOME			
Revenue from operations	26	288,837.92	224,083.13
Other income	27	2,362.52	2,076.36
Total income		291,200.44	226,159.49
EXPENSES			
Cost of materials consumed	28	206,156.67	154,173.73
Purchases of stock-in-trade	29	7,314.54	6,076.37
Changes in inventories of finished goods, stock-in-trade and work-in-progress	30	(7,601.62)	(4,518.64)
Project bought outs and subcontracting cost	31	9,946.38	12,568.87
Employee benefits expense	32	8,794.24	7,367.26
Finance costs	33	2,430.36	1,689.28
Depreciation and amortisation expense	34	3,858.69	2,981.03
Other expenses	35	24,170.43	18,813.14
Total expenses		255,069.69	199,151.04
Profit before share of profit / (loss) of joint venture		36,130.75	27,008.45
Share of Profit/ (loss) of joint venture (net of tax) (refer note 7A(ii))	7	-	-
Profit before tax		36,130.75	27,008.45
Tax expenses	13		
Current tax		9,390.58	6,154.98
Deferred tax (credit) / charge		(344.10)	398.10
Total tax expenses		9,046.48	6,553.08
Profit for the year		27,084.27	20,455.37
Other comprehensive income			
Items that will not be reclassified to profit or loss			
Re-measurement loss on defined benefit plans	32	(30.12)	(91.88)
Income Tax relating to items that will not be reclassified to profit or loss	13	7.61	23.07
Items that will be reclassified to profit or loss			
Exchange difference on translation of foreign operations		1.88	15.21
Effective portion of gain / (losses) on hedging instrument in cash flow hedges		21.52	(21.52)
Income Tax relating to items that will be reclassified to profit or loss	13	(5.42)	5.42
Other comprehensive income / (losses) for the year, net of tax		(4.53)	(69.70)
Total comprehensive income for the year, net of tax		27,079.74	20,385.67

		(₹ million)	
	Notes	Year ended 31 March 2026 (Audited)	Year ended 31 March 2025 (Audited)
Profit for the year attributable to:			
Equity shareholders of parent company		26,720.33	20,199.90
Non controlling interests		363.94	255.47
		27,084.27	20,455.37
Other comprehensive expense for the year attributable to:			
Equity shareholders of parent company		(4.83)	(69.85)
Non controlling interests		0.30	0.15
		(4.53)	(69.70)
Total comprehensive Income for the year attributable to:			
Equity shareholders of parent company		26,715.50	20,130.05
Non controlling interests		364.24	255.62
		27,079.74	20,385.67
Earnings per share	36		
Basic (Face value ₹ 10 each) (in ₹)		177.53	134.34
Diluted (Face value ₹ 10 each) (in ₹)		176.95	133.80
Weighted average equity shares used in computing earnings per equity share			
Basic (in number)		150,509,597	150,364,869
Diluted (in number)		151,001,427	150,974,137
Corporate information and summary of material accounting policy information	1 & 2		
Contingent liabilities and commitments	37		
Other notes to accounts	38 to 51		

The accompanying notes are an integral part of the consolidated financial statements.

As per our report of even date For and on behalf of the Board of Directors of
For B S R & Co. LLP Polycab India Limited
Chartered Accountants CIN: L31300GJ1996PLC114183
ICAI Firm Registration No. 101248W/W-100022

Sreeja Marar Partner Membership No. 111410	Inder T. Jaisinghani Chairman & Managing Director DIN: 00309108	Bharat A. Jaisinghani Joint Managing Director DIN: 00742995	Nikhil R. Jaisinghani Joint Managing Director DIN: 00742771
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Place: Mumbai Date: 06 May 2026	Niyant Maru Chief Financial Officer Membership No. 042136	Place: Mumbai Date: 06 May 2026	Manita Gonsalves Company Secretary Membership No. A18321
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Consolidated Statement of Cash flows

for the year ended 31 March 2026

Accounting policy

Cashflows are reported using the indirect method as set out in Ind AS 7, 'Statement of Cash Flows', whereby profit for the year is adjusted for the effects of transactions of a non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments and item of income or expenses associated with investing or financing cashflows. The cash flows from operating, investing and financing activities of the Group are segregated.

Cash and cash equivalents for the purposes of statement of cash flows comprise cash at bank and in hand and short-term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value and having original maturities of three months or less from the date of purchase.

For the purposes of statement of cash flows, cash and cash equivalents consist of cash in hand, balances with bank which are unrestricted for withdrawal and usage and short-term deposits as defined above, net of outstanding bank overdrafts as they are considered an integral part of the Group cash management (Refer note 9).

	(₹ million)	
	Year ended 31 March 2026 (Audited)	Year ended 31 March 2025 (Audited)
A. Cash Flows From Operating Activities		
Profit before tax	36,130.75	27,008.45
Adjustments for:		
Depreciation and amortisation expense	3,858.69	2,981.03
Net Loss on disposal of property, plant and equipment	77.35	32.85
Gain on termination of lease	(746)	(1.01)
Interest income on financial assets	(727.43)	(328.60)
Income on government grants	(543.98)	(193.50)
Gain on sale of investments (net)	(1,197.07)	(1,162.95)
Fair valuation gain Mark-To-Market ('MTM') of investment	(128.89)	(59.10)
Finance costs	2,430.36	1,689.28
Employees share based payment expenses	304.87	687.00
Gain on fair valuation of financial assets	(0.91)	(44.20)
Impairment of Goodwill	-	46.22
Impairment allowance for trade receivable considered doubtful	922.51	190.06
Impairment allowance for contract assets	25.07	29.87
Unrealised gain on foreign exchange (net)	(203.93)	(335.98)

	(₹ million)	
	Year ended 31 March 2026 (Audited)	Year ended 31 March 2025 (Audited)
Sundry balances written back	(53.52)	(23.14)
Operating profit before working capital changes	40,886.41	30,516.28
Movements in working capital:		
Increase in trade receivables	(13,758.60)	(7,360.94)
(Increase)/Decrease in inventories	(18,982.98)	138.14
Increase in financial assets	(1,336.06)	(657.53)
(Increase)/Decrease in non-financial assets (including contract assets)	(3,765.32)	2,950.70
Increase/(Decrease) in Acceptances	29,593.82	(5,557.29)
Increase in trade payables	3,683.73	4,531.65
Decrease in financial liabilities	(13.96)	(92.77)
Increase in provisions	833.71	34.51
Increase/(Decrease) in non-financial liabilities (including contract liabilities)	9,795.55	(85.93)
Cash generated from operating activities	46,936.30	24,416.82
Income tax paid (including TDS) (net of refunds)	(8,829.63)	(6,331.48)
Net cash generated from operating activities (A)	38,106.67	18,085.34
B. Cash Flows From Investing Activities		
Purchase of property, plant and equipment (including CWIP)	(14,803.29)	(9,696.34)
Purchase of other intangible assets	(1.85)	(1.00)
Purchase of Investment Property	(92.94)	(27.10)
Proceeds from sale of property, plant and equipment	98.74	141.07
Investment in mutual funds	(1,53,974.10)	(1,14,167.87)
Proceeds from sale of mutual funds	1,38,742.26	1,16,123.67
Investments in bank deposits	(6,371.01)	(5,615.72)
Proceeds from maturity of bank deposits	7,260.74	630.90
Loan given to employees	(1.31)	(4.74)
Interest received	645.68	223.99
Net cash used in investing activities (B)	(28,497.08)	(12,393.14)
C. Cash Flows From Financing Activities		
Proceeds from exercise of share options	52.56	72.70
Payment of principal portion of lease liabilities (includes upfront lease payment)	(248.42)	(588.78)
Payment of interest on lease liabilities	(78.63)	(69.17)
Repayment of long term borrowings	(100.60)	(66.87)

Consolidated Statement of Cash flows

for the year ended 31 March 2026

	(₹ million)	
	Year ended 31 March 2026 (Audited)	Year ended 31 March 2025 (Audited)
Proceeds from long term borrowings	102.84	310.66
Proceeds from short term borrowings	122.25	254.40
Interest and other finance cost paid	(2,367.69)	(1,684.85)
Dividends paid	(5,472.71)	(4,510.84)
Net cash used in financing activities (C)	(7,990.40)	(6,282.75)
Net increase/(decrease) in cash and cash equivalents (A+B+C)	1,619.19	(590.55)
Cash and cash equivalents at the beginning of the year (net of cash credit)	2,173.87	2,764.42
Cash and cash equivalents at end of the year (net of cash credit) (Refer below note)	3,793.06	2,173.87
Supplementary Information		
(a) Cash Transactions from operating activities:		
Spent towards Corporate Social Responsibility	455.08	188.06
(b) Non-Cash Transactions from Investing and Financing Activities:		
Acquisition of property, plant and equipment by means of Government Grant	1,163.61	673.05
(c) Acquisition of right of use assets	429.11	899.01
(d) Termination of right of use assets	171.28	239.58

As per our report of even date
For B S R & Co. LLP
Chartered Accountants
ICAI Firm Registration No. 101248W/W-100022

Sreeja Marar
Partner
Membership No. 111410

Place: Mumbai
Date: 06 May 2026

For and on behalf of the Board of Directors of
Polycab India Limited
CIN: L31300GJ1996PLC114183

Inder T. Jaisinghani
Chairman & Managing Director
DIN: 00309108

Niyant Maru
Chief Financial Officer
Membership No. 042136

	(₹ million)	
	Year ended 31 March 2026	Year ended 31 March 2025
Cash and cash equivalents comprises of		
Balances with banks		
In current accounts	1,393.60	1,726.93
Deposits with original maturity of less than 3 months	2,509.80	446.70
Cash in hand	0.03	0.24
Cash and cash equivalents (Refer note 7)	3,903.43	2,173.87
Cash Credit from banks (Secured) (Refer note 19B)	(110.37)	-
Cash and cash equivalents in Cash Flow Statement	3,793.06	2,173.87
Net debt reconciliation	Refer note no. 19	
Net lease liabilities reconciliation	Refer note no. 5	
Corporate information and summary of material accounting policy information	1 & 2	
Contingent liabilities and commitments	37	
Other notes to accounts	38 to 51	

The accompanying notes are an integral part of the consolidated financial statements.

Bharat A. Jaisinghani
Joint Managing Director
DIN: 00742995

Place: Mumbai
Date: 06 May 2026

Nikhil R. Jaisinghani
Joint Managing Director
DIN: 00742771

Manita Gonsalves
Company Secretary
Membership No. A18321

Consolidated Statement of Changes in Equity

for the year ended 31 March 2026

A) Equity Share Capital

(₹ million)

	31 March 2026 (Audited)	31 March 2025 (Audited)
Balance at the beginning of the year	1,504.26	1,502.36
Issue of equity shares on exercise of employee stock options	1.25	1.90
Balance at the end of the year	1,505.51	1,504.26

B) Other Equity

(₹ million)

	Attributable to owners of the Company								Attributable to Non Controlling Interest	Total Other Equity
	Share application money pending allotment	Reserves & Surplus				Other Comprehensive Income		Total attributable to owners of the Company		
		Securities Premium	General Reserve	ESOP outstanding	Retained Earnings	Effective portion of Cash Flow Hedges	Foreign Currency translation reserve			
As at 1 April 2024 (Restated)	8.71	8,187.00	617.02	694.26	70,931.28	-	(38.99)	80,399.28	562.07	80,961.35
Profit after tax for the year ended	-	-	-	-	20,199.90	-	-	20,199.90	255.47	20,455.37
Items of OCI for the year ended, net of tax								-		-
Re-measurement (losses) on defined benefit plans	-	-	-	-	(68.96)	-	-	(68.96)	0.15	(68.81)
Exchange difference on translation of foreign operations	-	-	-	-	-	-	15.21	15.21	-	15.21
Effective portion of gains/ (losses) on hedging instrument in cash flow hedges	-	-	-	-	-	(16.10)	-	(16.10)	-	(16.10)
Final equity dividend	-	-	-	-	(4,510.84)	-	-	(4,510.84)	-	(4,510.84)
Equity settled share-based payments to employees	-	-	-	687.00	-	-	-	687.00	-	687.00
Transfer on account of employee stock options not exercised	-	-	14.70	(14.70)	-	-	-	-	-	-
Exercise of employee stock option	358.36	-	-	(358.36)	-	-	-	-	-	-
Amount received on exercise of employee stock options	72.70	-	-	-	-	-	-	72.70	-	72.70
Acquisition of non-controlling interest	-	-	-	-	-	-	-	-	-	-
Issue of equity shares on exercise of employee stock options	(438.63)	436.73	-	-	-	-	-	(1.90)	-	(1.90)
As at 31 March 2025 (Restated)	1.14	8,623.73	631.72	1,008.20	86,551.38	(16.10)	(23.78)	96,776.29	817.69	97,593.98

Consolidated Statement of Changes in Equity

for the year ended 31 March 2026

(₹ million)

	Attributable to owners of the Company								Attributable to Non Controlling Interest	Total Other Equity
	Share application money pending allotment	Reserves & Surplus				Other Comprehensive Income		Total attributable to owners of the Company		
		Securities Premium	General Reserve	ESOP outstanding	Retained Earnings	Effective portion of Cash Flow Hedges	Foreign Currency translation reserve			
Profit after tax for the year ended	-	-	-	-	26,720.33	-	-	26,720.33	363.94	27,084.27
Items of OCI for the year ended, net of tax										
Re-measurement gains / (losses) on defined benefit plans	-	-	-	-	(22.81)	-	-	(22.81)	0.30	(22.51)
Exchange difference on translation of foreign operations	-	-	-	-	-	-	1.88	1.88	-	1.88
Effective portion of gains/ (losses) on hedging instrument in cash flow hedges	-	-	-	-	-	16.10	-	16.10	-	16.10
Final equity dividend	-	-	-	-	(5,267.72)	-	-	(5,267.72)	-	(5,267.72)
Equity settled share-based payments to employees	-	-	-	304.87	-	-	-	304.87	-	304.87
Transfer on account of employee stock options not exercised	-	-	-	-	-	-	-	-	-	-
Exercise of employee stock option	373.83	-	-	(373.83)	-	-	-	-	-	-
Amount received on exercise of employee stock options	52.56	-	-	-	-	-	-	52.56	-	52.56
Issue of equity shares on exercise of employee stock options	(407.11)	405.86	-	-	-	-	-	(1.25)	-	(1.25)
As at 31 March 2026	20.42	9,029.59	631.72	939.24	107,981.18	-	(21.90)	118,580.25	1,181.93	119,762.18

Refer note 17 and 18 for nature and purpose of reserves.

The accompanying notes are an integral part of the consolidated financial statements.

As per our report of even date

For B S R & Co. LLP

Chartered Accountants

ICAI Firm Registration No. 101248W/W-100022

For and on behalf of the Board of Directors of

Polycab India Limited

CIN: L31300GJ1996PLC114183

Sreeja Marar

Partner

Membership No. 111410

Inder T. Jaisinghani

Chairman & Managing Director

DIN: 00309108

Bharat A. Jaisinghani

Joint Managing Director

DIN: 00742995

Nikhil R. Jaisinghani

Joint Managing Director

DIN: 00742771

Place: Mumbai

Date: 06 May 2026

Niyant Maru

Chief Financial Officer

Membership No. 042136

Place: Mumbai

Date: 06 May 2026

Manita Gonsalves

Company Secretary

Membership No. A18321

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

01 Corporate information

Polycab India Limited (the "Company") (CIN - L31300GJ1996PLC114183) was incorporated as 'Polycab Wires Private Limited' on 10 January 1996 at Mumbai as a private limited company under the Companies Act, 1956. The Company became a deemed public limited company under Section 43A(1) of the Companies Act, 1956, and the word 'private' was struck off from the name of the Company with effect from 30 June 2000. Thereafter, the Company was converted into a private limited company under section 43A(2A) of the Companies Act, 1956, and the word 'private' was added in the name of the Company with effect from 15 June 2001. Subsequently, the Company was converted into a public limited company, the word 'private' was struck off from the name of the Company and consequently, a fresh certificate of incorporation dated 29 August 2018 was issued by the Registrar of Companies, National Capital Territory of Delhi and Haryana ("ROC"), recording the change of the Company's name to 'Polycab Wires Limited'. Thereafter, the name of the Company was changed from 'Polycab Wires Limited' to 'Polycab India Limited', and a fresh certificate of incorporation dated 13 October 2018 was issued by the ROC. The Consolidated Financial Statements relates to Polycab India Limited ('the Parent Company') along with its subsidiaries and joint ventures (collectively referred to as 'the Group').

The registered office of the Parent Company is Unit 4, Plot Number 105, Halol Vadodara Road, Village Narpura, Taluka Halol, Panchmahal, Gujarat 389350.

The Group is the largest manufacturer of Wires and Cables in India and fast growing player in the Fast Moving Electrical Goods (FMCG) space. The Group is also in the business of Engineering, Procurement and Construction (EPC) projects. The Parent Company owns 26 manufacturing

facilities, located across the states of Gujarat, Maharashtra, Uttarakhand, Karnataka, Tamil Nadu and U.T. Daman.

The Board of Directors approved the Consolidated Financial Statements for the year ended 31 March 2026 and authorised for issue on 06 May 2026.

02 Summary of material accounting policy information

A) Basis of preparation

i Statement of Compliance:

The Group prepares its Consolidated Financial Statements to comply with the Indian Accounting Standards ("Ind AS") specified under section 133 of the Companies Act, 2013 read with Companies (Indian Accounting Standards) Rules, 2015, as amended from time to time and the presentation requirements of Division II of Schedule III of Companies Act, 2013, (Ind AS compliant Schedule III). These Consolidated financial statements includes Balance Sheet as at 31 March 2026, the Statement of Profit and Loss including Other Comprehensive Income, Statement of Cash flows and Statement of changes in equity for the year ended 31 March 2026, and a summary of material accounting policy information and other explanatory information (together hereinafter referred to as "Financial Statements").

ii Basis of Measurement:

The financial statements for the year ended 31 March 2026 have been prepared on an accrual basis and a historical cost convention, except for the following financial assets and liabilities which have been

measured at fair value or amortised cost at the end of each reporting period:

- (a) Certain financial assets and liabilities (including derivative instruments) (Refer note 42 for accounting policy regarding financial instruments)
- (b) Net defined benefit plan where plan assets are measured at fair value (Refer note 32 for accounting policy)
- (c) Share-based payments at fair value as on the grant date of options given to employees (Refer note 32 for accounting policy)

In addition, the carrying values of recognised assets and liabilities designated as hedged items in fair value hedges that would otherwise be carried at amortised cost are adjusted to record changes in the fair values attributable to the risks that are being hedged in effective hedge relationships.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services. Fair value is the price that would be received from sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

Accounting policies and methods of computation followed in the consolidated financial statements are same as compared with the annual financial statements for the year ended 31 March 2025, except for adoption of new standard or any pronouncements effective from 1 April 2025.

The Group has prepared the consolidated financial statements on the basis that it will continue to operate as a going concern.

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

iii Basis of consolidation

The Consolidated Financial Statements comprise the financial statements of the Parent Company along with its subsidiaries and joint ventures as at 31 March 2026. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specifically, the Group controls an investee if and only if the Group has:

- (a) Power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee)
- (b) Exposure, or rights, to variable returns from its involvement with the investee and
- (c) The ability to use its power over the investee to affect its returns

Generally, there is a presumption that a majority of voting rights result in control. To support this presumption and when the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- (a) The contractual arrangement with the other vote holders of the investee
- (b) Rights arising from other contractual arrangements
- (c) The Group's voting rights and potential voting rights
- (d) The size of the group's holding of voting rights relative to the size and dispersion of the holdings of the other voting rights holders.

The Group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the Financial Statements from the date the Group gains control until the date the Group ceases to control the subsidiary.

Consolidated Financial Statements are prepared using uniform accounting policies for like transactions and other events in similar circumstances. If a member of the group uses accounting policies other than those adopted in the Consolidated Financial Statements for like transactions and events in similar circumstances, appropriate adjustments are made if amount is material to that group member's financial statements in preparing the Consolidated Financial Statements to ensure conformity with the group's accounting policies.

The financial statements of Group entities used for the purpose of consolidation are drawn up to same reporting date as that of the parent company, i.e., year ended on 31 March 2026. When the end of the reporting period of the parent is different from that of a subsidiary, the subsidiary prepares, for consolidation purposes, additional financial information as of the same date as the financial statements of the parent to enable the parent to consolidate the financial information of the subsidiary, unless it is impracticable to do so.

Consolidation procedure:

(a) Subsidiaries

Group combines like items of assets, liabilities, equity, income, expenses and cash flows of the parent with those of its subsidiaries. For this purpose, income and expenses of the subsidiary are based on the amounts of the assets and liabilities recognised in the Consolidated Financial Statements at the acquisition date.

Offset (eliminate) the carrying amount of the parent's investment in each subsidiary and the parent's portion of equity of each subsidiary. Business combinations policy explains how to account for any related goodwill.

Eliminate in full intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between entities of the group (profits or losses resulting from intragroup transactions that are recognised in assets, such as inventory and fixed assets, are eliminated in full). Intragroup losses may indicate an impairment that requires recognition in the Consolidated Financial Statements. Ind AS 12 Income Taxes applies to temporary differences that arise from the elimination of profits and losses resulting from intragroup transactions.

Profit or loss and each component of other comprehensive income (OCI) are attributed to the equity holders of the parent of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. When necessary, adjustments are made to the financial statements of subsidiaries to bring

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

their accounting policies into line with the Group's accounting policies. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction. If the Group loses control over a subsidiary, it:

- Derecognizes the assets (including goodwill) and liabilities of the subsidiary
- Derecognizes the carrying amount of any non-controlling interests
- Derecognizes the cumulative translation differences recorded in equity
- Recognizes the fair value of the consideration received
- Recognizes the fair value of any investment retained
- Recognizes any surplus or deficit in profit or loss
- Reclassifies the parent's share of components previously recognized in OCI to profit or loss or retained earnings, as appropriate, as would be required if the Group had directly disposed of the related assets or liabilities

Non-controlling interests (NCI) in the results and equity of subsidiaries are shown separately in the Consolidated Statement of Profit and Loss, Consolidated Statement of changes in equity and Balance Sheet respectively.

NCI are measured at their proportionate share of the acquiree's net identifiable assets at the date of acquisition. Changes in the Group's equity interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions.

When the Group loses control over a subsidiary, it derecognizes the assets and liabilities of the subsidiary, and any related NCI and other components of equity. Any interest retained in the former subsidiary is measured at fair value at the date the control is lost. Any resulting gain or loss is recognized in profit or loss.

(b) Joint Ventures

A joint venture is a type of a joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint venture. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

The considerations made in determining whether significant influence or joint control are similar to those necessary to determine control over the subsidiaries.

The Group's investments in its joint venture are accounted for using the equity method. Under the equity method, the investment in a joint venture is initially recognised at cost. The carrying amount of the investment is adjusted to recognise changes in the Group's share of net assets of the joint venture since the acquisition date. Goodwill relating to the joint venture is included in the carrying

amount of the investment and is not tested for impairment individually.

The statement of profit and loss reflects the Group's share of the results of operations of the joint venture. Any change in OCI of those investees is presented as part of the Group's OCI. In addition, when there has been a change recognised directly in the equity of the joint venture, the Group recognises its share of any changes, when applicable, in the statement of changes in equity. Unrealised gains and losses resulting from transactions between the Group and joint venture are eliminated to the extent of the interest in the joint venture.

If an entity's share of losses of a joint venture equals or exceeds its interest in the joint venture (which includes any long term interest that, in substance, form part of the Group's net investment in the joint venture), the entity discontinues recognising its share of further losses. Additional losses are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the joint venture. If the joint venture subsequently reports profits, the entity resumes recognising its share of those profits only after its share of the profits equals the share of losses not recognised.

The aggregate of the Group's share of profit or loss of a joint venture is shown on the face of the consolidated statement of profit and loss.

The financial statements of the joint venture are prepared for the same reporting period as the Group. When necessary, adjustments are made to bring the accounting policies in line with those of the Group.

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

After application of the equity method, the Group determines whether it is necessary to recognise an impairment loss on its investment in its joint venture. At each reporting date, the Group determines whether there is objective evidence that the investment in the joint venture is impaired. If there is such evidence, the Group calculates the amount of impairment as the difference between the recoverable amount of the joint venture and its carrying value, and then recognizes the loss as 'Share of profit of a joint venture' in the consolidated statement of profit or loss.

Upon loss of significant influence over the joint control over the joint venture, the Group measures and recognises any retained investment at its fair value. Any difference between the carrying amount of the joint venture upon loss of significant influence or joint control and the fair value of the retained investment and proceeds from disposal is recognised in profit or loss.

(c) Foreign currency translation

Exchange differences arising on settlement or translation of monetary items are recognized in profit or loss with the exception of the following:

- Exchange differences arising on monetary items that forms part of a reporting entity's net investment in a foreign operation are recognized in profit or loss in the Separate Financial Statements of the reporting entity or the individual Financial Statements of the foreign operation, as appropriate. In the Financial Statements that include the foreign operation and the reporting entity such exchange differences are recognized initially in

OCI. These exchange differences are reclassified from equity to profit or loss on disposal of the net investment.

- Tax charges and credits attributable to exchange differences on those monetary items are also recorded in OCI.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value is determined. The gain or loss arising on translation of nonmonetary items measured at fair value is treated in line with the recognition of the gain or loss on the change in fair value of the item (i.e., translation differences on items whose fair value gain or loss is recognized in OCI or the statement of profit and loss are also recognized in OCI or the Statement of Profit and Loss, respectively).

Group companies

The consolidated financial statements are presented in Indian Rupee, which is the Parent Company's functional and presentation currency and includes the financial position and results in respect of foreign operations, initially measured using the currency of the primary economic environment in which the entity operates (i.e their functional currency). On Consolidation, the assets and liabilities of foreign operations are translated into INR at the rate of exchange prevailing at the reporting date and their Statements of Profit or

Loss are translated at exchange rates prevailing at the dates of the transactions. For practical reasons, the Group uses an average rate to translate income and expense items, if the average rate approximates the exchange rates at the dates of the transactions. The exchange differences arising on translation for Consolidation are recognized in OCI. On disposal of a foreign operation, the component of OCI relating to that particular foreign operation is recognized in profit or loss.

Any goodwill arising in the acquisition/ business combination of a foreign operation on or after 1 April 2016 and any fair value adjustments to the carrying amounts of assets and liabilities arising on the acquisition are treated as assets and liabilities of the foreign operation and translated at the spot rate of exchange at the reporting date.

Foreign operations

The assets and liabilities of foreign operations (subsidiaries) including goodwill and fair value adjustments arising on acquisition, are translated into INR, the functional currency of the Group and its joint ventures, at the exchange rates at the reporting date. The income and expenses of foreign operations are translated into INR at the exchange rates at the dates of the transactions or an average rate if the average rate approximates the actual rate at the date of the transaction.

iv Classification of Current / Non-Current Assets and Liabilities:

The Group presents assets and liabilities in the Balance sheet based on current / non-current classification. It has been classified as current or non-current as per the

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

Group's normal operating cycle, as per para 66 and 69 of Ind AS 1 and other criteria as set out in the Division II of Schedule III to the Companies Act, 2013.

Operating Cycle:

The Group determines the operating cycle based on the nature of its contracts. For contracts where revenue is recognized over time and the duration extends beyond 12 months, the related trade receivables and contract assets are classified as non-current, consistent with the expected realization period. Although these assets are expected to be realized beyond 12 months, they are not discounted, as the impact of the time value of money is considered immaterial to the financial statements. Deferred tax assets and liabilities are classified as non-current assets and liabilities.

v Functional and Presentation Currency:

These financial statements are presented in Indian Rupees (₹) which is the functional currency of the Parent Company. All amounts disclosed in the financial statements which also include the accompanying notes have been rounded off to the nearest million up to two decimal places, as per the requirement of Schedule III to the Companies Act 2013, unless otherwise stated. Transactions and balances with values below the rounding off norm adopted by the Group have been reflected as "0" in the relevant notes to these financial statements.

B) Use of estimates and judgements

In the course of applying the policies outlined in all notes, the Group is required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions

are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised prospectively.

Estimates and assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Group based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Group. Such changes are reflected in the assumptions when they occur. The Group uses the following critical accounting estimates in preparation of its financial statements:

i Revenue Recognition:

The Group applied judgements that significantly affect the determination of the amount and timing of revenue from contracts at a point in time with customers, such as satisfaction of performance obligations in a sales transactions. In certain non-standard contracts, where the Group provides extended warranties in respect of sale of consumer durable goods, the Group allocated the portion of the transaction price to goods based on its relative standalone prices. Also, certain contracts of sale includes volume rebates that give rise to variable consideration. In respect of long term contracts significant judgments are used in:

- (a) Determining the revenue to be recognised in case of performance obligation satisfied over a period of time; revenue recognition is done by measuring the progress towards complete satisfaction of performance obligation. The progress is measured in terms of a proportion of actual cost incurred to-date, to the total estimated cost attributable to the performance obligation.
- (b) Determining the expected losses, which are recognised in the period in which such losses become probable based on the expected total contract cost as at the reporting date.

ii Cost to complete for long term contracts

The Group management estimate the cost to complete for each project for the purpose of revenue recognition and recognition of anticipated losses of the projects, if any. In the process of calculating the cost to complete, Management conducts regular and systematic reviews of actual results and future projections with comparison against budget. The process requires monitoring controls including financial and operational controls and identifying major risks faced by the Group and developing and implementing initiative to manage those risks.

iii Useful life of property, plant and equipment

The Group reviews the useful life of property, plant and equipment at the end of each reporting period. This reassessment may result in change in depreciation expense in current and future periods.

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

iv Impairment of investments in joint- venture

Determining whether the investments in joint venture is impaired requires an estimate in the value in use of investments. The Group reviews its carrying value of investments carried at cost (net of impairment, if any) annually, or more frequently when there is indication for impairment. If the recoverable amount is less than its carrying amount, the impairment loss is accounted for in the statement of profit and loss. In considering the value in use, the Board of Directors have anticipated the future market conditions and other parameters that affect the operations of these entities.

v Provisions

The Group estimates the provisions that have present obligations as a result of past events and it is probable that outflow of resources will be required to settle the obligations. These provisions are reviewed at the end of each reporting period and are adjusted to reflect the current best estimates. The timing of recognition requires application of judgement to existing facts and circumstances which may be subject to change.

vi Fair value measurement of financial instruments

When the fair value of financial assets and financial liabilities recorded in the balance sheet cannot be measured based on quoted prices in active markets, their fair value is measured using valuation techniques including the Discounted Cash Flow model. The inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgement is required in establishing fair values.

Judgements include considerations of inputs such as liquidity risk, credit risk and volatility. Changes in assumptions about these factors could affect the reported fair value of financial instruments (Refer note 42 for accounting policy on Fair value measurement of financial instruments).

vii Impairment of non-financial assets

The Group assesses at each reporting date whether there is an indication that an asset may be impaired. If an indication exists, or when the annual impairment testing of the asset is required, the Group estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or Cash-generating-unit's (CGU's) fair value less costs of disposal and its value in use. It is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from the other assets or group of assets. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered as impaired and it's written down to its recoverable amount.

The Group estimates the value-in-use of the Cash generating unit (CGU) based on the future cash flows after considering current economic conditions and trends, estimated future operating results and growth rate and anticipated future economic and regulatory conditions. The estimated cash flows are developed using internal forecasts. The estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects the current market assessments of the time value of money and the risks specific to the asset/ CGU.

viii Employee benefits

The accounting of employee benefit plans in the nature of defined benefit requires the Group to use assumptions. These assumptions have been explained under employee benefits note.

Judgements

In the process of applying the Group accounting policies, management has made the following judgements, which have the most significant effect on the amounts recognised in the financial statements:

i Assessment of Lease term

The Group evaluates if an arrangement qualifies to be a lease as per the requirements of Ind AS 116. Identification of a lease requires significant judgment. The Group uses significant judgement in assessing the lease term (including anticipated renewals) and the applicable discount rate. The Group determines the lease term as the non-cancellable period of a lease, together with both periods covered by an option to extend the lease if the Group is reasonably certain to exercise that option; and periods covered by an option to terminate the lease if the Group is reasonably certain not to exercise that option. In assessing whether the Group is reasonably certain to exercise an option to extend a lease, or not to exercise an option to terminate a lease, it considers all relevant facts and circumstances that create an economic incentive for the Group to exercise the option to extend the lease, or not to exercise the option to terminate the lease. The Group revises the lease term if there is a change in the non-cancellable period of a lease.

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

The discount rate is generally based on the incremental borrowing rate specific to the lease being evaluated or for a portfolio of leases with similar characteristics.

ii Provision for income tax and deferred tax assets

The Group uses estimates and judgements based on the relevant rulings in the areas of allocation of revenue, costs, allowances and disallowances which is exercised while determining the provision for income tax. A deferred tax asset is recognised to the extent that it is probable that future taxable profit will be available against which the deductible temporary differences and tax losses can be utilised. Deferred tax assets are recognised for unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and the level of future taxable profits together with future tax planning strategies. Accordingly, the Group exercises its judgement to reassess the carrying amount of deferred tax assets at the end of each reporting period.

iii Contingencies

In the normal course of business, contingent liabilities may arise from litigation and other claims against the Group. Potential liabilities that are possible but not probable of crystallising or are very difficult to quantify reliably are treated as contingent liabilities. Such liabilities are disclosed in the notes but are not recognised. Contingent assets are neither recognised nor disclosed in the consolidated financial statements.

C) Changes in material accounting policy information

The Group has applied new standards, interpretations and amendments issued and effective for annual periods beginning on or after 01 April 2025. This did not have any material changes in the Group Consolidated accounting policies.

D) Recent pronouncements

The Ministry of Corporate Affairs vide notification dated 7 May 2025 and 13 August 2025 notified the Companies (Indian Accounting Standards) Amendment Rules, 2025 and Companies (Indian Accounting Standards) Second Amendment Rules, 2025, respectively, which amended certain accounting standards (see below), and are effective for annual reporting periods beginning on or after 1 April 2025:

(a) Ind AS 1 – Presentation of Financial

Statements Clarifications on classification of liabilities as current or non-current, including the impact of loan covenants and rights to defer settlement.

(b) Supplier Finance Arrangements – Amendments to Ind AS 7 and Ind AS 107

As a result of the adoption of the amendments to Ind AS 7 and Ind AS 107, the Company provided new disclosures for liabilities under supplier finance arrangements in note 21.

(c) International Tax Reform – Pillar Two Model Rules – Amendments to Ind AS 12

The Ministry of Corporate Affairs (MCA) has notified amendments to Ind AS 12, Income Taxes, to incorporate the OECD Pillar Two Model Rules. These amendments introduce specific disclosure requirements for entities that may be

subject to Pillar Two income tax. Pillar Two legislation has not yet been enacted in India, where the Group is headquartered. Accordingly, no adjustments have been made to these financial statements in respect of Pillar Two income taxes. The Company will continue to monitor developments in India and other jurisdictions in which it operates, and will evaluate the impact of such legislation as and when it becomes applicable.

(d) Lack of Exchangeability – Amendments to Ind AS 21

The amended Ind AS 21 have added requirements to help entities to determine whether a currency is exchangeable into another currency, and the spot exchange rate to use where it is not.

These amendments did not have any material impact on the amounts recognised in prior periods and are not expected to significantly affect the current or future periods.

E) New and amended standards not yet adopted

Ministry of Corporate Affairs (“MCA”) notifies new standard or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time.

Ind AS 1 – Presentation of Financial Statements Clarifications on classification of liabilities as current or non-current, basis the timing of waiver granted by the lender on breach of a material provision. Once effective, the Group does not expect this amendment to have a material impact on its operations or financial statements.

F) The material accounting policy information used in preparation of the consolidated financial statements have been discussed in the respective notes.

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

03 | Property, plant and equipment

Accounting policy

The cost of an item of property, plant and equipment is recognised as an asset if, and only if it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. Property, plant and equipment are stated at cost, net of accumulated depreciation (other than freehold land) and impairment losses, if any. The cost comprises purchase price, including import duties and non-refundable purchase taxes, after deducting trade discounts and rebates, borrowing costs if capitalisation criteria are met and directly attributable cost of bringing the asset to its working condition for the intended use. Capitalisation of costs in the carrying amount of property, plant and equipment ceases when the item is in the location and condition necessary for it to be capable of operating in the manner intended by the Group. Any trade discounts and rebates are deducted in arriving at the purchase price.

Subsequent expenditure related to an item of property, plant and equipment is added to its book value only if it increases the future benefits from the existing asset beyond its previously assessed standard of performance. Incomes and expenses related to the incidental operations not necessary to bring the item to the location and the condition necessary for it to be capable of operating in the manner intended by the Group are recognized in the Statement of profit and loss. All other expenses on existing property, plant and equipment, including day-to-day repair and maintenance expenditure and cost of replacing parts, are charged to the Statement of Profit & Loss for the period in which such expenses are incurred.

Capital work-in-progress (CWIP) comprises of property, plant and equipment that are not ready for their intended use at the end of reporting period and are carried at cost comprising direct costs, related incidental expenses, other directly attributable costs and borrowing costs.

An item of property, plant and equipment and any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Gains or losses arising from derecognition of property, plant and equipments are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognized in the Statement of Profit & Loss under 'Other expenses' or 'Other income' when the asset is derecognized.

Depreciation on Property, plant and equipment's is calculated on pro rata basis on straight-line method using the management assessed useful lives of the assets which is in line with the manner prescribed in Schedule II of the Companies Act, 2013. The useful life is as follows:

Assets	
Buildings	30-60 years
Plant and equipments	3-15 years
Electrical installations	10 years
Furniture and fixtures	10 years
Office equipments	3-6 years
Windmill	22 years
Vehicles	8-10 years
Leasehold land and improvements	Lower of useful life of the asset or lease term

The useful lives of all the assets except moulds and dies, have been determined as those specified by part 'C' of Schedule II to the Companies Act, 2013. In respect of moulds and dies, useful lives are lower than those specified by schedule II to the Companies Act 2013 and are depreciated over the estimated useful lives of 3-7.5 years, in order to reflect the actual usage of assets.

The residual values are not more than 5% of the original cost of the assets. The asset's residual values and useful lives are reviewed, and adjusted if appropriate. Depreciation is not recorded on capital work-in-progress until construction and installation is complete and the asset is ready for its intended use.

Advances paid towards the acquisition of property, plant and equipment outstanding at each Balance Sheet date is classified as capital advances under other non-current assets.

Transition to Ind AS: On transition to Ind AS, the Group had elected to continue with the carrying value of all of its property, plant and equipment recognised as at 1 April 2016 measured as per the previous GAAP and used that carrying value as the deemed cost of the property, plant and equipment.

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

The changes in the carrying value of Property, plant and equipment for the year ended 31 March 2026 are as follows:

(₹ million)

	Freehold land	Buildings	Plant and equipments	Electrical installations	Furniture and fixtures	Office equipments	Windmill	Vehicles	Lease-hold improvements	Total	Capital Work in progress
Gross carrying value (at cost)											
As at 01 April 2025	1,821.51	13,288.79	24,965.17	1,993.05	374.70	1,080.08	294.43	67.14	8.78	43,893.65	7,081.44
Additions	2,556.70	1,559.13	5,954.81	223.41	56.83	172.32	-	354.23	0.23	10,877.66	12,118.48
Transfer	-	-	-	-	-	-	-	-	-	-	(7,791.32)
Reclassification to assets held for sale (refer note 3A)	-	-	(321.64)	(4.24)	(0.25)	(0.21)	-	-	-	(326.34)	(2.37)
Disposals/Adjustments	(21.11)	-	(178.83)	(4.24)	(0.14)	(5.30)	-	(0.83)	(1.66)	(212.11)	(13.64)
Foreign currency translation difference	-	-	2.93	-	0.03	0.80	-	0.79	0.31	4.86	-
As at 31 March 2026	4,357.10	14,847.92	30,422.44	2,207.98	431.17	1,247.69	294.43	421.33	7.66	54,237.72	11,392.59
Accumulated depreciation											
As at 01 April 2025	-	2,726.68	11,584.29	755.64	160.00	563.14	157.18	28.67	4.78	15,980.39	-
Depreciation charge for the year	-	464.70	2,655.84	168.53	31.42	177.70	15.72	49.28	0.92	3,564.11	-
Reclassification to assets held for sale (refer note 3A)	-	-	(249.19)	(1.89)	(0.11)	(0.20)	-	-	-	(251.39)	-
Disposals/Adjustment	-	-	(98.73)	(1.39)	(0.07)	(5.07)	-	(0.61)	(1.12)	(106.99)	-
Foreign currency translation difference	-	-	0.52	-	0.00	0.22	-	0.10	0.05	0.89	-
As at 31 March 2026	-	3,191.38	13,892.73	920.89	191.24	735.79	172.90	77.44	4.63	19,187.01	-
Net carrying value											
As at 31 March 2026	4,357.10	11,656.54	16,529.71	1,287.09	239.93	511.90	121.53	343.89	3.03	35,050.71	11,392.59

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

The changes in the carrying value of Property, plant and equipment for the year ended 31 March 2025 are as follows:

	(₹ million)										
	Freehold land	Buildings	Plant and equipments	Electrical installations	Furniture and fixtures	Office equipments	Windmill	Vehicles	Lease-hold improvements	Total	Capital Work in progress
Gross carrying value (at cost)											
As at 01 April 2024	1,184.34	12,814.11	17,827.83	1,735.20	370.57	866.78	295.04	51.99	5.88	35,151.74	5,784.46
Additions	719.66	548.89	7,281.98	274.45	15.42	234.50	-	20.69	2.86	9,098.45	8,577.06
Transfer	-	-	-	-	-	-	-	-	-	-	(7,280.08)
Reclassification to assets held for sale (refer note 3A)	-	-	-	-	-	-	-	-	-	-	-
Disposals/Adjustments	(82.49)	(74.21)	(145.01)	(16.60)	(11.29)	(21.30)	(0.61)	(5.42)	-	(356.93)	-
Foreign currency translation difference	-	-	0.37	-	0.00	0.10	-	(0.12)	0.04	0.39	-
As at 31 March 2025	1,821.51	13,288.79	24,965.17	1,993.05	374.70	1,080.08	294.43	67.14	8.78	43,893.65	7,081.44
Accumulated depreciation											
As at 01 April 2024	-	2,311.25	9,818.00	615.09	135.92	422.80	141.46	25.54	4.11	13,474.16	-
Depreciation charge for the year	-	435.12	1,887.76	152.90	30.61	159.45	15.72	6.59	0.67	2,688.83	-
Transfer	-	-	-	-	-	-	-	-	-	-	-
Reclassification to assets held for sale (refer note 3A)	-	-	-	-	-	-	-	-	-	-	-
Disposals/Adjustment	-	(19.69)	(121.50)	(12.35)	(6.53)	(19.12)	-	(3.45)	-	(182.63)	-
Foreign currency translation difference	-	-	0.03	-	0.00	0.01	-	(0.01)	0.00	0.04	-
As at 31 March 2025	-	2,726.68	11,584.29	755.64	160.00	563.14	157.18	28.67	4.78	15,980.39	-
Net carrying value											
As at 31 March 2025	1,821.51	10,562.11	13,380.88	1,237.41	214.69	516.94	137.25	38.47	4.00	27,913.26	7,081.44

Notes:

- Capital work in progress includes machinery in transit ₹ 790.25 million (31 March 2025: ₹ 215.94 million).
- The title deeds of all the immovable properties (other than properties where the Group is the lessee and the lease agreements are duly executed in favour of the lessee), are held in the name of the Group except as disclosed below:

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

As at 31 March 2026

Description of item of property	Held in the name of	Gross carrying value (₹ million)	Whether title deed holder is a promoter, director or relative of promoter / director or employee of promoter/director	Property held since which date	Reason for not being held in the name of the Group
Freehold land- Daman	Dinesh Gupta	1.42	No	2008	Mutation is in process

As at 31 March 2025

Description of item of property	Held in the name of	Gross carrying value (₹ million)	Whether title deed holder is a promoter, director or relative of promoter / director or employee of promoter/director	Property held since which date	Reason for not being held in the name of the Group
Freehold land- Daman	Dinesh Gupta	1.42	No	2008	Mutation is in process

- (c) Title deed is in dispute for freehold land amounting to ₹ 10.48 million (31 March 2025: ₹ 10.48 million) and is pending resolution with government authority at Gujarat.
- (d) CWIP aging schedule as at 31 March 2026

	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in progress					
Cable & Wire Projects	8,630.94	1,225.87	328.29	81.94	10,267.04
FMEG Projects	348.20	16.65	9.49	31.65	405.99
Other Projects	393.90	199.64	63.92	62.10	719.56
	9,373.04	1,442.16	401.70	175.69	11,392.59

CWIP aging schedule as at 31 March 2025

	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in progress					
Cable & Wire Projects	4,672.38	824.40	354.34	0.26	5,851.38
FMEG Projects	435.40	368.12	33.83	26.64	863.99
Other Projects	221.38	32.24	46.32	66.13	366.07
	5,329.16	1,224.76	434.49	93.03	7,081.44

For the purpose of this disclosure, the Group has identified project as the smallest group of assets having a common intended use.

- (e) Direct capitalisation of Property, Plant and equipments during the year are given as under:

	Freehold land	Buildings	Plant and equipments	Electrical installations	Furniture and fixtures	Office equipments	Windmill	Vehicles	Lease-hold Improvements	Total
FY 2025-26	2,554.75	18.19	71.33	2.98	6.78	78.06	-	354.23	-	3,086.34
FY 2024-25	719.66	0.05	991.42	5.93	8.29	73.23	-	19.79	-	1,818.37

- (f) In CWIP completion schedule: there is no significant overdue or cost exceeding compared to its original plan.
- (g) Assets pledged and hypothecated against borrowings- Refer note 19.
- (h) No proceedings have been initiated or are pending against the Group for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.
- (i) For capital expenditures contracted but not incurred - Refer note 37(B).

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

3A | Non-current assets classified as held for sale

Accounting policy

Non-current assets or disposal groups comprising of assets and liabilities are classified as 'held for sale' when all the following criteria are met:

- (i) Management is committed to a plan to sell the assets.
- (ii) The assets are available for immediate sale in its present condition.
- (iii) The assets are being actively marketed at a price reasonable in relation to its current fair value.
- (iv) Sale has been agreed or is expected to be concluded within 12 months of the Balance Sheet date.
- (v) Subsequently, such non-current assets or disposal groups classified as 'held for sale' are measured at the lower of its carrying value or fair value less costs to sell. Non-current assets held for sale are not depreciated or amortised.

On 31 March 2026, the Group classified certain property, plant and equipment (Refer note 3) retired from active use and held for sale recognised and measured in accordance with Ind-AS 105 "Non Current Assets held for sale and discontinued operations" at lower of its carrying amount and fair value less cost to sell of ₹ 26.18 Mn. Loss of ₹ 51.16 Mn (31 March 2025 ₹ Nil) have been recognised in the statement of profit and loss.

4 | Investment Property Under Construction

Accounting policy

Properties that are not intended to be occupied substantially for use by, or in the operations of the Parent Company have been considered as investment property. Investment properties are measured initially at cost, including transaction costs. Subsequent to initial recognition, investment properties are stated at cost less accumulated depreciation and accumulated impairment loss, if any. The Parent Company does not charge depreciation on land, classified as investment property held for future undetermined use. Though the Parent Company measures investment property using cost-based measurement, the fair value of investment property is disclosed in the notes. Fair values are determined based on an annual evaluation performed by an accredited external independent valuer applying a valuation model.

Investment properties are transferred to property, plant, and equipment when there is a change in use, evidenced by commencement of owner-occupation or development for owner-occupation. If owner-occupied property becomes an investment property, the Parent Company accounts for such property in accordance with the policy stated under property, plant and equipment up to the date of change in use. Subsequent expenditure is capitalised only if it is probable that the future economic benefits associated with the expenditure will flow to the Parent Company and the cost of the item can be measured reliably.

Investment properties are derecognised either when they have been disposed of or when they are permanently withdrawn from use and no future economic benefit is expected from their disposal. The difference between the net disposal proceeds and the carrying amount of the asset is recognised in profit or loss in the period of derecognition. In determining the amount of consideration from the derecognition of investment property, the Parent Company considers the effects of variable consideration, existence of a significant financing component, non-cash consideration, and consideration payable to the buyer (if any).

	(₹ million)	
	31 March 2026	31 March 2025
Gross carrying value (at cost)		
At the beginning of the year	790.08	762.98
Additions	92.94	27.10
At the end of the year	883.02	790.08

The Parent Company's investment properties consist of vacant land and building under construction in Mumbai. Management determined that the investment properties consist of single class based on the nature, characteristics and risks of the property. The title deeds of the aforesaid investment properties are held in the Parent Company.

On 31 March 2024, the Parent Company had transferred ₹ 762.98 million from property, plant and equipment based on the intention of the management, to investment property under construction, since the property is held for a currently undetermined future use.

The Parent Company has no restrictions on the realisability of its investment properties and no contractual obligations to purchase, construct or develop investment properties or for repairs, maintenance and enhancements. Fair value hierarchy disclosures for investment properties are in Note 42B.

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

In accordance with Ind AS 113, the fair value of investment property is determined by the Parent Company at ₹ 939.80 million following the risk-adjusted discounted cash flow method and based on Level 3 inputs from an independent accredited valuation expert, as defined under rule 2 of Companies (Registered Valuers and Valuation) Rules, 2017, with relevant valuation experience for similar properties. The fair valuation is mainly based on location and locality, current real estate prices in the active market for similar properties. The main inputs used are area, location, demand, weighted-average cost of capital and trend of real estate market at the location. As at 31 March 2026, the fair value of the land is based on valuations performed by Bharat Shah & Associates, an accredited independent registered valuer.

5 | Right of use assets

Accounting policy

i The Group as a lessee

The Group lease asset classes primarily consist of leases for land and buildings. The Group assesses whether a contract contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Group assesses whether: (i) the contract involves the use of an identified asset (ii) the Group has substantially all of the economic benefits from use of the asset through the period of the lease and (iii) the Group has the right to direct the use of the asset.

At the date of commencement of the lease, the Group recognizes a right-of-use asset ("ROU") and a corresponding lease liability for all lease arrangements in which it is a lessee, except leases with a term of twelve months or less (short-term leases) and leases with low value assets. For these short-term and low value leases, the Group recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease.

The estimated useful life of the right-of-use assets are determined on the same basis as those of property, plant and equipment.

Certain lease arrangements include the options to extend or terminate the lease before the end of the lease term. ROU assets and lease liabilities includes these options when it is reasonably certain that they will be exercised.

The right-of-use assets are initially recognized at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives. They are subsequently measured at cost less accumulated depreciation and impairment losses.

Right-of-use assets are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset.

The lease liability is initially measured at amortized cost at the present value of the future lease payments. The lease payments are discounted using the interest rate implicit in the lease or, if not readily determinable, using the incremental borrowing rates in the country of domicile of these leases. Lease liabilities are remeasured with a corresponding adjustment to the related right of use asset if the Group changes its assessment if whether it will exercise an extension or a termination option. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

Lease liability and ROU assets have been separately presented in the Balance Sheet and lease payments have been classified as financing cash flows. The Company has used a single discount rate to a portfolio of leases with similar characteristics.

ii The Group as a lessor

Leases for which the Group is a lessor is classified as a finance or operating lease. For operating leases, rental income is recognized on a straight line basis over the term of the relevant lease.

iii Finance lease

The Group has entered into land lease arrangement at various locations. Terms of such lease ranges from 15-90 years. In case of lease of land for 90 years and above, it is likely that such leases meet the criteria that at the inception of the lease the present value of the minimum lease payments amounts to at least substantially all of the fair value of the leased asset.

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

iv Others

The following is the summary of practical expedients elected on initial application:

- (a) Applied a single discount rate to a portfolio of leases of similar assets in similar economic environment with a similar end date.
- (b) Applied the exemption not to recognize right-of-use assets and liabilities for short-term leases and leases of low value assets.
- (c) Excluded the initial direct costs from the measurement of the right-of-use asset at the date of initial application.

Following are the changes in the carrying value of right of use for the year ended 31 March 2026:

(₹ million)

	Category of ROU asset		Total
	Leasehold Land	Buildings	
Gross carrying value			
As at 01 April 2025	439.30	1,254.93	1,694.23
Additions	-	429.11	429.11
Derecognition	-	(171.28)	(171.28)
Foreign exchange translation difference	-	24.79	24.79
As at 31 March 2026	439.30	1,537.55	1,976.85
Accumulated depreciation			
As at 01 April 2025	4.39	380.13	384.53
Depreciation charge for the year	5.34	229.91	235.25
Derecognition	-	(81.80)	(81.80)
Foreign exchange translation difference	-	12.61	12.61
As at 31 March 2026	9.73	540.85	550.58
Net carrying value			
As at 31 March 2026	429.57	996.70	1,426.27

(₹ million)

	Category of ROU asset		Total
	Leasehold Land	Buildings	
Gross carrying value			
As at 01 April 2024	44.54	984.23	1,028.77
Additions	394.76	504.25	899.01
Derecognition	-	(239.58)	(239.58)
Foreign exchange translation difference	-	6.03	6.03
As at 31 March 2025	439.30	1,254.93	1,694.23
Accumulated depreciation			
As at 01 April 2024	2.45	298.06	300.51
Depreciation charge for the year	1.94	227.54	229.48
Derecognition	-	(145.47)	(145.47)
Foreign exchange translation difference	-	0.00	0.00
As at 31 March 2025	4.39	380.13	384.52
Net carrying value			
As at 31 March 2025	434.91	874.80	1,309.71

The following is the break-up of current and non-current lease liabilities for the year ended 31 March 2026:

(₹ million)

	31 March 2026	31 March 2025
Non-current lease liabilities	803.72	709.34
Current lease liabilities	226.55	224.99
	1030.27	934.33

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for the year ended 31 March 2026

The following is the movement in lease liabilities for the year ended 31 March 2026:

	(₹ million)	
	31 March 2026	31 March 2025
Balance at the beginning of the year	934.33	713.19
Additions (includes upfront lease payment)	429.11	899.01
Finance cost incurred during the year	78.63	69.17
Deletions	(90.26)	(92.46)
Payment of lease liabilities (includes upfront lease payment)	(327.05)	(657.95)
Gain on termination of lease	(7.46)	(1.01)
Effect of Foreign exchange translation difference	12.97	4.38
	1,030.27	934.33

The table below provides details regarding the contractual maturities of lease liabilities of non-cancellable contractual commitments as on an undiscounted basis.

	(₹ million)	
	31 March 2026	31 March 2025
Less than one year	285.69	270.64
One to five years	526.38	537.14
More than five years	681.02	512.67
	1,493.09	1,320.45

The Group does not face a liquidity risk with regard to its lease liabilities as the current assets are sufficient to meet the obligations related to lease liabilities as and when they fall due.

The following are the amounts recognised in profit or loss:

	(₹ million)	
	31 March 2026	31 March 2025
Depreciation expense of right-of-use assets	235.25	229.48
Interest expense on lease liabilities	78.63	69.17
Interest income on fair value of security deposit	(5.16)	(3.79)
Expense relating to short-term leases (included in other expenses)	110.98	107.47
Expense relating to leases of low-value assets (included in other expenses)	3.68	9.77
	423.38	412.10

Lease contracts entered by the Group majorly pertains for warehouse taken on lease to conduct its business in the ordinary course. The Group does not have any lease restrictions and commitment towards variable rent as per the contract.

The Group had total cash outflows for leases of ₹ 327.05 million in 31 March 2026 (₹ 657.95 Million in 31 March 2025).

Group as a lessor

Future undiscounted minimum rentals receivable under non-cancellable operating leases as at year end are as follows:

	(₹ million)	
	31 March 2026	31 March 2025
Less than one year	8.47	7.90
One to five years	17.20	1.75
More than five years	-	0.10
	25.67	9.75

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

6 Intangible assets

A Goodwill

Accounting policy

Goodwill is measured at cost, being the excess of the aggregate of the consideration transferred, the amount recognised for non-controlling interests, and any previous interest held, over the net identifiable assets acquired and liabilities assumed.

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units that are expected to benefit from the combination, irrespective of whether other assets or liabilities of the acquiree are assigned to those units.

A cash generating unit to which goodwill has been allocated is tested for impairment annually, or more frequently when there is an indication that the unit may be impaired. If the recoverable amount of the cash generating unit is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro-rata based on the carrying amount of each asset in the unit. Any impairment loss for goodwill is recognised in profit or loss. An impairment loss recognised for goodwill is not reversed in subsequent periods.

Based on the results of the assessment, goodwill impairment recorded during the current year is ₹ Nil Mn (31 March 2025 - ₹ 46.22 Mn).

Goodwill

(₹ million)

	31 March 2026	31 March 2025
Opening	-	46.22
Less: Impairment of goodwill	-	(46.22)
Closing	-	-

B Other Intangible Assets

Accounting policy

i. Other intangible assets acquired separately

Other intangible assets acquired are reported at cost less accumulated amortisation and accumulated impairment losses, if any. The cost comprises purchase price, borrowing costs if capitalisation criteria are met and directly attributable cost of bringing the asset to its working condition for the intended use.

Amortisation on other intangible assets is calculated on pro rata basis on straight-line method using the useful lives of the assets and in the manner prescribed in Schedule II of the Companies Act, 2013. The useful life is as follows:

Assets	Useful life
Computer software	3 year
Technical Know-how	5 year
Brand	10 year

The residual values, useful lives and methods of amortisation of Other intangible assets are reviewed at each financial year end and adjusted prospectively.

ii. Intellectual Property

Brands/trademarks acquired separately are measured on initial recognition at the fair value of consideration paid. Following initial recognition, brands/trademarks are carried at cost less any accumulated amortisation and impairment losses, if any. A brand/trademark acquired as part of a business combination is recognised outside goodwill, at fair value at the date of acquisition, if the asset is separable or arises from contractual or other legal rights and its fair value can be measured reliably. The useful lives of brands/trademarks are assessed to be either finite or indefinite. The assessment includes whether the brand/trademark name will continue to trade and the expected lifetime of the brand/trademark. Amortisation is charged on assets with finite lives on a straight-line basis over a period appropriate to the asset's useful life. The carrying values of brands/trademarks with finite and indefinite lives are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable. The Group does not have any brands/trademarks with indefinite useful lives.

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

The Group owns 713 number as on 31 March 2026 (621 number as on 31 March 2025) registered trademarks pertaining to Brand, Sub-brands and Designs in India and International. The Parent Company has also entered into royalty agreements with few companies for use of Polycab brand on specific products and charges fees for the same. These intellectual property and royalty income are solely owned and earned by the Group and is not shared with any stakeholder. Intellectual Property has not been capitalised in the books as it does not meet the recognition criteria in Ind AS 38.

iii. Research and development expenditure

Expenditure on research and development activities is recognized in the Statement of Profit and Loss as incurred. Development expenditure is capitalized as part of cost of the resulting other intangible asset only if the expenditure can be measured reliably, the product or process is technically and commercially feasible, future economic benefits are probable, and the Group intends to and has sufficient resources to complete development and to use or sell the asset. Otherwise, it is recognized in Statement of profit or loss as incurred. Subsequent to initial recognition, the asset is measured at cost less accumulated amortisation and any accumulated impairment losses, if any. During the year, the Company has incurred Capital R&D expenditure amounting to ₹ 52.24 million (31 March 2025 ₹ 108.99 million) which have been included in property, plant and equipment. Further, Revenue R&D expenditure incurred amounting to ₹ 392.73 million (31 March 2025 ₹ 320.82 million) which have been charged to the respective revenue accounts.

iv. De-recognition of other intangible assets

Other intangible asset is derecognised on disposal or when no future economic benefits are expected from use. Gains or losses arising from derecognition of an intangible asset is calculated as the difference between the net disposal proceeds and the carrying amount of the asset. Such gains or losses is recognised in the statement of profit and loss under 'Other expenses' or 'Other income'.

The changes in the carrying value of other intangible assets for the year ended 31 March 2026 are as follows:

(₹ million)

	Technical Knowhow	Brand	Computer Software	Total
Gross carrying value (at cost)				
As at 01 April 2025	218.85	46.35	186.51	451.71
Additions	-	-	1.85	1.85
Disposals/ Adjustments	-	-	-	-
As at 31 March 2026	218.85	46.35	188.36	453.56
Accumulated amortisation				
As at 01 April 2025	178.60	20.10	154.56	353.26
Amortisation charge for the year	33.49	4.65	21.19	59.33
As at 31 March 2026	212.09	24.75	175.75	412.59
Net carrying value				
As at 31 March 2026	6.76	21.60	12.61	40.97

The changes in the carrying value of Other intangible assets for year ended 31 March 2025 are as follows:

(₹ million)

	Technical Know-how	Brand	Computer Software	Total
Gross carrying value (at cost)				
As at 01 April 2024	218.85	46.35	185.51	450.71
Additions	-	-	1.00	1.00
As at 31 March 2025	218.85	46.35	186.51	451.71
Accumulated amortisation				
As at 01 April 2024	145.11	15.46	129.97	290.54
Amortisation charge for the year	33.49	4.64	24.59	62.72
As at 31 March 2025	178.60	20.10	154.56	353.26
Net carrying value				
As at 31 March 2025	40.25	26.25	31.95	98.45

Note: The Other intangible assets include license and software of Gross carrying amount of ₹ 122.44 million (31 March 2025 ₹ 107.39 million) which has been fully amortized over the past periods and are being used by the Group.

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for the year ended 31 March 2026

7 | Investment

Accounting policy

i. Investment in subsidiaries and joint ventures

The Company considers an investee company as a subsidiary company when it controls the investee company. Control is achieved when the Company is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specifically, the Company controls an investee if, and only if, the Company has:

- Power over the investee (i.e., existing rights that give it the current ability to direct the relevant activities of the investee)
- Exposure, or rights, to variable returns from its involvement with the investee
- The ability to use its power over the investee to affect its returns

A joint venture is a type of joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint venture. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

The considerations made in determining whether significant influence or joint control exists are similar to those necessary to determine control over the subsidiaries.

Investments in joint ventures are carried at cost less accumulated impairment losses, if any. Where an indication of impairment exists, the carrying amount of the investment is assessed. Where the carrying amount of an investment is greater than its estimated recoverable amount, it is written down immediately to its recoverable amount and the difference is recognised in the Statement of Profit and Loss. On disposal of investment, the difference between the net disposal proceeds and the carrying amount is charged or credited to the Statement of Profit and Loss under 'Other Income' or 'Other Expenses'.

Interests in joint ventures are accounted for using the equity method of accounting, after initially being recognised at cost.

Equity method:

Under the equity method, the investment in joint venture is initially recognized at cost and adjusted thereafter to recognise the Group's share of the post-acquisition profits or losses of the investee in Group's profit and loss, and the Group's share of other comprehensive income of the investee in Group's other comprehensive income.

On acquisition of the investment in an associate or a joint venture, any excess of the cost of the investment over the Group's share of the net fair value of the identifiable assets and liabilities of the investee is recognised as goodwill, which is included within the carrying amount of the investment. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of the investment, after reassessment, is recognised directly in equity as capital reserve in the period in which the investment is acquired.

In addition, when there has been a change recognized directly in the equity of the joint venture, the Group recognizes its share of any changes, when applicable, in the Consolidated Statement of Changes in Equity. Unrealised gains resulting from transactions between the Group and the associate or joint venture are eliminated to the extent of the Group's interest in the associate or joint venture. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

When the Group's share of losses of a joint venture exceeds the Group's interest in that associate or joint venture (which includes any long-term interests that, in substance, form part of the Group's net investment in the associate or joint venture), the Group discontinues recognising its share of further losses. Additional losses are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate or joint venture. The Group resumes recognising its share of profits only after its share of the profits equals the share of losses not recognised.

The aggregate of the Group's share of profit or loss of a joint venture is shown on the face of the Consolidated Statement of Profit and Loss.

The Financial Statements of the joint venture are prepared for the same reporting period as the Group. When necessary, adjustments are made to bring the accounting policies in line with those of the Group.

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

At each reporting date, the Group determines whether it is necessary to recognize an impairment loss on its investment in its joint venture. The Group determines whether there is objective evidence that the investment in the joint venture is impaired. If there is such evidence, the Group calculates the amount of impairment as the difference between the recoverable amount of the joint venture and its carrying value, and then recognizes the loss as 'Share of profit of a joint venture' in the Consolidated Statement of Profit and Loss. Goodwill relating to the joint venture is included in the carrying amount of the investment is not tested for impairment individually.

Upon loss of joint control over the joint venture, the Group measures and recognizes any retained investment at its fair value. Any difference between the carrying amount of the joint venture upon loss of joint control and the fair value of the retained investment and proceeds from disposal is recognized in profit or loss.

Business combination among entities under common control:

Business combination involving entities or businesses under common control is accounted for using the pooling of interest method. Under pooling of interest method, the assets and liabilities of combining entities are reflected at their carrying amount and no adjustments are made to reflect fair values.

Non-controlling interests:

Non-controlling interests that are present ownership interests and entitle their holders to a proportionate share of the entity's net assets in the event of liquidation may be initially measured either at fair value or at the non-controlling interests' proportionate share of the recognised amounts of the acquiree's identifiable net assets. The choice of measurement basis is made on a transaction-by-transaction basis. Other types of non-controlling interests are measured at fair value or, when applicable, on the basis specified in another Ind AS.

A Non-current investments

(₹ million)

	Face Value Per Unit	Number	31 March 2026	Number	31 March 2025
Investments carried at amortised cost (Unquoted)					
Investment in Equity Instruments of Joint Venture (Fully paid-up)					
Techno Electromech Private Limited	₹ 10	4,040,000	-	4,040,000	-
Add: Share in current period profit/(loss)			-		-
			-		-
Aggregate amount of unquoted investments			105.20		105.20
Aggregate amount of impairment value /share of losses of investments			(105.20)		(105.20)

Details of the Group's Joint Ventures at the end of the reporting period are as follows:

(₹ million)

Name of the Joint Ventures	Nature of Business	Proportion of ownership interest(%)	
		31 March 2026	31 March 2025
Techno Electromech Private Limited, India	Manufacturing of light emitting diodes, lighting and luminaires, and LED drivers.	50%	50%

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for the year ended 31 March 2026

Note:

- (i) The Group has entered into joint venture agreements with the co-venturer and hence the investment in the above entity is treated as Joint Venture. Both the venturers have joint control on the entities. Accordingly, the Group has consolidated the above Joint Ventures using equity method.
- (ii) The joint venture has accumulated losses as at 31 March 2026. The Group has recognised its share of losses upto the aggregate of its investments in shares in the joint venture. The Group will resume recognizing its share of surplus only after its share of the surpluses equals the share of deficits not recognized, if the joint venture subsequently reports profit. Group's share of loss is ₹ 105.23 million for the year ended 31 March 2026 (for the year ended 31 March 2025: ₹ 7.98 million). Unrecognized share of Group's loss up to 31 March 2026 is ₹ 266.62 million (31 March 2025: ₹ 161.39 million).

Summarised financial information of Joint Ventures:

The summarised financial information below represents the amount shown in the Joint Venture's financial statements prepared in accordance with Ind AS adjusted by the Group for equity accounting purposes.

(₹ million)

	TEPL	
	31 March 2026	31 March 2025
Non-current Assets	591.63	602.57
Current Assets	877.65	1,046.62
Non-current Liabilities	(130.04)	(207.90)
Current Liabilities	(1,679.60)	(1,571.18)
Net Assets	(340.36)	(129.89)
Proportion of the Group's ownership	50%	50%
Group's share of net assets	(170.18)	(64.95)

Summarised statement of profit and loss of the joint ventures:

(₹ million)

	TEPL	
	31 March 2026	31 March 2025
Revenue	1,827.50	2,608.78
Cost of raw material and components consumed	(1,524.11)	(2,037.14)
Depreciation & amortisation	(38.64)	(36.43)
Finance cost	(32.22)	(38.42)
Employee benefit	(95.59)	(108.57)
Other expense	(347.05)	(404.03)
Loss before tax	(210.11)	(15.81)
Tax expense	-	-
Loss for the year	(210.11)	(15.81)
Other comprehensive (income)/losses for the year	(0.35)	(0.15)
Total comprehensive income for the year	(210.46)	(15.96)
Group's share of Loss for the year	(105.23)	(7.98)
Share of loss of joint ventures (net of tax) carried over to Statement of Profit and Loss	(105.23)	(7.98)
Share of loss restricted to investment value (Refer note above)	-	-
Reconciliation of the above mentioned summarised financial information to the carrying amount of interest in the Joint Venture recognised in consolidated financial statements		
Group's Share of net assets as above	(170.18)	(64.95)
Elimination of unrealised profit from transaction with joint ventures	170.18	64.95
Amounts Carried to Balance Sheet	-	-

Notes:

- (a) Refer note 37(B) for uncalled capital commitments outstanding.
- (b) The Parent Company has no contingent liabilities or capital commitments relating to its interest in joint ventures as at 31 March 2026. Joint ventures can not distribute the profits until they obtain consent from the venture partners.
- (iii) Refer note 49 for scheme of amalgamation between the Parent Company and Uniglobus Electricals and Electronics Private Limited.

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

B Current Investments

(₹ million)

	31 March 2026	31 March 2025
Investments measured at FVTPL (Quoted)		
Held for sale		
Investments in debt and arbitrage mutual funds	34,048.23	17,490.42
	34,048.23	17,490.42
Aggregate book value of quoted investments - At cost	33,747.77	17,320.23
Aggregate amount of quoted investments - At market value	34,048.23	17,490.42

Note:

- (a) Refer note 42 for accounting policies on financial instruments for methods of valuation.
- (b) The Group has not traded or invested in Crypto currency or Virtual Currency during the financial year ended 31 Mar 2026 (31 Mar 2025: Nil).

8 Trade receivables

Trade receivables are amounts due from customers for goods sold or services performed in the ordinary course of business and reflect the Group's unconditional right to consideration. Trade receivables are recognised initially at the transaction price as they do not contain significant financing components. The Group holds the trade receivables with the objective of collecting the contractual cash flows and therefore measures them subsequently at amortised cost using the effective interest method, less loss allowance.

For trade receivables and contract assets, the Group applies the simplified approach required by Ind AS 109, which requires expected lifetime losses to be recognised from initial recognition of the receivables.

(₹ million)

	31 March 2026	31 March 2025
Unsecured (at amortised cost)		
Non Current		
Trade receivables - Considered Good (Unsecured)	4,477.84	2,994.38
Non-current Trade receivables	4,477.84	2,994.38
Current		
Trade receivables - Considered Good (Unsecured)	37,269.57	25,907.45
Trade receivables - Credit Impaired	1,185.47	190.66
Receivables from related parties- Considered Good (Unsecured) (Refer note - 39)	1,159.08	1,131.60
Trade receivables (Gross)	39,614.12	27,229.71
Less: loss allowance	(2,029.08)	(1,267.03)
Current Trade receivables (Net)	37,585.04	25,962.68

The following table summarizes the change in impairment allowance measured using the life time expected credit loss model:

(₹ million)

	31 March 2026	31 March 2025
At the beginning of year	1,267.03	1,352.68
Provision during the year	922.51	190.04
Bad debts written off (net)	(160.46)	(275.69)
At the end of the year	2,029.08	1,267.03

Notes:-

- (a) Trade receivables are usually non-interest bearing and are generally on credit terms up to 90 days except EPC business. The Group's term includes charging of interest for delayed payment beyond agreed credit days. Group entities charges interest for delayed payments in certain cases depending on factors, such as, market conditions and past realisation trend.

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

- (b) For EPC business trade receivables are non-interest bearing and credit terms are specific to contracts.
- (c) For explanations on the Group's credit risk management processes, refer note 43(B).
- (d) For trade receivables, the Group applies a simplified approach in calculating Expected Credit Loss (ECL). Therefore, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.
- (e) Trade receivables have been pledged as security against bank borrowings, the terms relating to which have been described in note 19.
- (f) Refer note 42 for accounting policies on financial instruments.
- (g) No trade or other receivables are due from directors or other officers of the Group either severally or jointly with any other person. Refer note 39 for the terms and conditions pertaining to related party disclosures.
- (h) Non-current trade receivables are not due.

(i) Trade receivables ageing schedule - Current

As at 31 March 2026

(₹ million)

	Not due	Outstanding for following periods from due date of payment					TOTAL
		Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade Receivables - considered good	25,011.79	8,220.38	1,721.59	2,049.76	978.97	446.16	38,428.65
(ii) Undisputed Trade Receivables - Credit Impaired	-	-	-	0.10	1,081.84	29.76	1,111.70
(iii) Disputed Trade Receivables - considered good	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables - Credit Impaired	-	-	-	0.71	-	73.06	73.77
	25,011.79	8,220.38	1,721.59	2,050.57	2,060.81	548.98	39,614.12
Less: Impairment allowance for trade receivables							(2,029.08)
Total Current trade receivable							37,585.04

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

As at 31 March 2025

		(₹ million)					
	Not due	Outstanding for following periods from due date of payment					TOTAL
		Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade Receivables - considered good	15,955.87	6,165.76	791.22	3,650.87	317.11	158.22	27,039.05
(ii) Undisputed Trade Receivables - Credit Impaired	-	-	-	0.05	78.21	58.08	136.34
(iii) Disputed Trade Receivables - considered good	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables - Credit Impaired	-	-	-	-	-	54.32	54.32
	15,955.87	6,165.76	791.22	3,650.92	395.32	270.62	27,229.71
Less: Impairment allowance for trade receivables							(1,267.03)
Total Current trade receivable							25,962.68

9 Cash and cash equivalents

	(₹ million)	
	31 March 2026	31 March 2025
At amortised cost		
Balances with banks		
In current accounts (Refer note (a))	1,393.60	1,726.93
Deposits with original maturity of less than 3 months (Refer note (b))	2,509.80	446.70
Cash on hand	0.03	0.24
	3,903.43	2,173.87

- (a) There is no repatriation restriction with regard to cash and cash equivalents at the end of reporting period and prior periods.
- (b) Short-term deposits are made for varying periods of between one day and three months, depending on the immediate cash requirements of the Group, and earn interest at the respective short-term deposit rates.

10 Bank balance other than cash and cash equivalents

	(₹ million)	
	31 March 2026	31 March 2025
At amortised cost		
Deposits with original maturity for more than 3 months but less than 12 months (Refer note (a))	4,712.57	5,529.35
Earmarked balance (Refer note (b))	208.70	3.14
	4,921.27	5,532.49

- (a) Fixed deposit of ₹ 3,496.63 million (31 March 2025: ₹ 366.52 million) is restricted for withdrawal, as it is placed under lien against project specific advance and ₹ 320.00 million are non-callable deposits.
- (b) Earmarked balances with banks relate to unclaimed dividends (Refer note 23).

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

11 | Loans

Loans - Current

(₹ million)

	31 March 2026	31 March 2025
At amortised cost		
Loans Receivables considered good – Unsecured		
Loans to related party (Refer note - 39)	100.00	100.00
Loans to employees	12.31	11.00
	112.31	111.00

Note: Disclosures required as per Schedule V of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Section 186 (4) of Companies Act, 2013 as per the standalone financial statement of Parent Company:

(A) Amount of loans outstanding from Subsidiaries and Joint Venture:

(₹ million)

	Interest Rate	Outstanding as at		Maximum amount outstanding during the year	
		31 March 2026	31 March 2025	31 March 2026	31 March 2025
(i) Subsidiaries					
Unsecured, considered good					
Polycab Support Force Private Limited (has utilised this loan for working capital purpose)	10.75%	-	5.00	5.00	5.00
Tirupati Reels Private Limited (has utilised this loan for working capital purpose)	11.00%	140.00	-	140.00	-

(₹ million)

	Interest Rate	Outstanding as at		Maximum amount outstanding during the year	
		31 March 2026	31 March 2025	31 March 2026	31 March 2025
(ii) Joint Venture					
Unsecured, considered good					
Techno Electromech Private Limited (has utilised this loan for working capital purpose)	10.75%	100.00	100.00	100.00	100.00

(B) Amount of loans outstanding from Subsidiaries and Joint Venture:

(₹ million)

	31 March 2026	%	31 March 2025	%
(i) Subsidiaries				
Unsecured, considered good				
Tirupati Reels Private Limited	140.00	58%	-	0%
Polycab Support Force Private Limited	-	0%	5.00	5%
(ii) Joint Venture				
Unsecured, considered good				
Techno Electromech Private Limited	100.00	42%	100.00	95%

(C) The Group has complied with the provision section 2(87) of the Companies Act, 2013 read with the Companies (Restriction on number of Layers) Rules, 2017.

(D) The Group has entered into Scheme(s) of arrangement in terms of sections 230 to 237 of the Companies Act, 2013. Refer note 49.

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

(E) No funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Group to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries") with the understanding, whether recorded in writing or otherwise, that the Intermediary shall lend or invest in party identified by or on behalf of the Group (Ultimate Beneficiaries). The Group has not received any fund from any party(s) (Funding Party) with the understanding that the Group shall whether, directly or indirectly lend or invest in other persons or entities identified by or on behalf of the Group ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

(F) Loan given during the year to related parties are repayable on demand. No amounts were demanded for repayment.

12 | Other financial assets

A Other financial assets - Non-current

(₹ million)

	31 March 2026	31 March 2025
At amortised cost		
Unsecured, considered good		
Security deposits and Earnest money deposits	20.44	29.94
Deposits with bank having maturity period of more than 12 months	392.09	465.04
Others (Refer note below)	159.41	217.43
	571.94	712.41

Note: Others mainly pertains to the premium receivable on EPC contracts which are recognised as per Ind AS 109 at the present value of contractual premiums expected to be collected. Deposits of ₹ 192.76 Mn is restricted for withdrawal, considering it is lien against commercial arrangements.

B Other financial assets - current

(₹ million)

	31 March 2026	31 March 2025
At amortised cost		
Unsecured, considered good		
Security deposits and Earnest money deposits (A)	216.04	88.82
Rental deposits, unsecured, considered good		
Related Parties (Refer note - 39C(ii))	6.17	6.17
Others	178.05	157.47
Margin deposits	1,277.57	141.67
	1,461.79	305.31
Interest accrued on bank deposits (B)	219.12	137.87
Interest receivables		
Related Parties (Refer note - 39F(iii))	2.65	2.39
Other than Related Parties	1.29	1.05
	223.06	141.31
Others (Refer (a) below) (C)		
	115.41	165.50
At FVTPL		
Firm Commitment (Refer note - 44) (E)	62.38	318.49
Derivative Assets (Refer (b) below) (F)	553.89	128.06
	2,632.57	1,147.49
(A+B+C+D+E+F)	2,632.57	1,147.49

Note:

(a) Others mainly includes premium receivable on EPC contracts which are recognised as per Ind AS 109 at the present value of contractual premiums expected to be collected.

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

(b) Derivative Assets

	(₹ million)	
	31 March 2026	31 March 2025
Embedded derivatives	44.25	44.08
Foreign exchange forward contract	-	83.98
Commodity contracts	509.64	-
	553.89	128.06

13 Income taxes

Accounting policy

Income tax expenses comprise current tax and deferred tax and includes any adjustments related to past periods in current and / or deferred tax adjustments that may become necessary due to certain developments or reviews during the relevant period. Current tax is measured at the amount expected to be paid to the tax authorities in accordance with the Income-tax Act, 1961. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date.

Income tax received / receivable pertains to prior period recognised when reasonable certainty arise for refund acknowledged by the Income-tax department. Group periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and considers whether it is probable that a taxation authority will accept an uncertain tax treatment. The Group shall reflect the effect of uncertainty for each uncertain tax treatment by using either most likely method or expected value method, depending on which method predicts better resolution of the treatment.

Deferred tax liabilities are recognised for all taxable temporary differences. Deferred tax assets are recognised for deductible temporary differences only to the extent that there is reasonable certainty that sufficient future taxable income will be available against which such deferred tax assets can be realised.

The carrying amount of deferred tax assets are reviewed at each reporting date. The Group writes-down the carrying amount of deferred tax asset to the extent that it is no longer probable, as the case may be, that sufficient future taxable income will be available against which deferred tax asset can be realized. Any such write-down is reversed to the extent that it becomes probable that sufficient future taxable income will be available.

Deferred tax assets and deferred tax liabilities are offset when there is a legally enforceable right to set off assets against liabilities representing current tax and where the deferred tax assets and the deferred tax liabilities relate to taxes on income levied by the same governing taxation laws.

The tax jurisdiction of the Group is India. The Group tax return for past years are generally subject to examination by the tax authorities. The Group has made provisions for taxes basis its best judgement, considering past resolutions to disputed matters by adjudicating authorities, prior year assessments and advice from external experts, if required. The Group believes that its accruals for tax liabilities are adequate for all open tax years based on its assessment of many factors, including interpretations of tax laws and prior experience.

The Group offsets current tax assets and current tax liabilities if, and only if, the Group has a legally enforceable right to set off the recognised amounts; and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously. The Group applies the same policy on deferred tax assets and liabilities.

A Income tax expense in the statement of profit and loss comprises:

	(₹ million)	
	31 March 2026	31 March 2025
Current tax:		
In respect of current year	9,269.69	6,282.60
Adjustments of tax relating to earlier years	120.89	(127.62)
	9,390.58	6,154.98
Deferred tax:		
Relating to origination and reversal of temporary differences	(223.04)	417.85
Adjustments of tax relating to earlier years	(121.06)	(19.75)
	(344.10)	398.10
	9,046.48	6,553.08

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

B OCI section - Deferred tax related to items recognised in OCI during the year:

	(₹ million)	
	31 March 2026	31 March 2025
Net loss/(gain) on remeasurements of defined benefit plans	(7.61)	(23.07)
Net loss/(gain) on Designated Cash Flow Hedges	5.42	(5.42)
	(2.19)	(28.49)

C Reconciliation of tax expense and the accounting profit multiplied by Company's domestic tax rate:

	(₹ million)	
	31 March 2026	31 March 2025
Profit before tax	36,130.75	27,008.45
Enacted tax rates in India	25.17%	25.17%
Computed expected tax expenses	9,093.39	6,797.49
Effect of differential tax impact due to the following (tax benefit)/ tax expenses:		
CSR expenses	114.53	89.49
Deferred government grants	(136.91)	(48.70)
Others	(24.54)	(285.21)
	9,046.48	6,553.08

Note:

Corporate tax rate of 25.17% has been used for the reconciliation above which is payable by corporate entities in India on taxable profits under Indian Income Tax Laws.

D The details of tax assets / (liabilities)

	(₹ million)	
	31 March 2026	31 March 2025
Non-current tax assets (net of provision for taxation)	558.74	503.73
Current tax liabilities (net of advance tax)	(771.55)	(155.59)
Net tax asset / (liability)	(212.81)	348.14

E The movement in the net current tax assets/ (liability)

	(₹ million)	
	31 March 2026	31 March 2025
Net current tax asset / (liability) at the beginning of the year	348.14	171.64
Income tax paid	8,829.63	6,331.48
Current tax expense	(9,269.69)	(6,282.60)
Adjustments of tax relating to earlier years	(120.89)	127.62
Net current tax asset / (liability) at the end of the year	(212.81)	348.14

F The movement in the net deferred tax assets/ (liability)

	(₹ million)	
	31 March 2026	31 March 2025
Deferred tax assets (net)	116.02	270.70
Deferred tax liabilities (net)	(524.06)	(1,025.03)
Net deferred tax asset / (liability) at the end of the year	(408.04)	(754.33)

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

G The movement in net deferred tax assets and liabilities

For the year ended 31 March 2026

(₹ million)

	Carrying value as at 01 April 2025	Changes through profit and loss	Changes through OCI	Carrying value as at 31 March 2026
Deferred tax assets / (liabilities) in relation to				
Property, plant and equipment and other intangible assets	(1,019.85)	(115.61)	-	(1,135.46)
Provision for employee benefits	225.99	93.62	7.61	327.22
Cash flow hedges	5.42	-	(5.42)	-
Receivables, financial assets at amortised cost	(216.55)	196.26	-	(20.29)
Lease liabilities	4.90	1.67	-	6.57
On account of merger with 'Uniglobus Electricals and Electronics Private Limited	30.30	(30.30)	-	-
Others	215.46	198.46	-	413.92
Total deferred tax assets / (liabilities)	(754.33)	344.10	2.19	(408.04)

The movement in net deferred tax assets and liabilities.

For the year ended 31 March 2025

(₹ million)

	Carrying value as at 01 April 2024	Changes through profit and loss	Changes through OCI	Carrying value as at 31 March 2025
Deferred tax assets / (liabilities) in relation to				
Property, plant and equipment and other intangible assets	(883.93)	(135.92)	-	(1,019.85)
Provision for employee benefits	161.79	41.13	23.07	225.99
Cash flow hedges			5.42	5.42
Receivables, financial assets at amortised cost	125.56	(342.11)		(216.55)
Lease liabilities	1.80	3.10	-	4.90
On account of merger with 'Uniglobus Electricals and Electronics Private Limited	30.30	-	-	30.30
Others	179.76	35.70	-	215.46
Total deferred tax assets / (liabilities)	(384.72)	(398.10)	28.49	(754.33)

H Reconciliation of deferred tax assets/ liabilities (net):

(₹ million)

	31 March 2026	31 March 2025
Net deferred tax asset / (liability) at the beginning of the year (On account of merger with 'Uniglobus Electricals and Electronics Private Limited) - Refer note 49	(754.33)	(384.72)
Tax (income)/expense on adjustment of tax relating to earlier year	121.06	19.75
Tax (income)/expense recognised in profit or loss	223.04	(417.85)
Tax (income)/expense recognised in OCI	2.19	28.49
Net deferred tax asset / (liability) at the end of the year	(408.04)	(754.33)

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

- I** Details of transaction not recorded in the books of accounts that has been surrendered/ disclosed as income during the year in the tax assessments (e.g. search) ₹ Nil (31 March 2025 ₹ Nil).
- J** The Group does not have any unrecorded income and assets related to previous years which are required to be recorded during the year.
- K** Refer note 38 for Income tax search activity.

14 | Other assets

A Other assets - Non-current

	(₹ million)	
	31 March 2026	31 March 2025
Capital advances		
Unsecured, considered good	3,167.76	2,515.59
Unsecured, considered doubtful	35.38	60.99
Gross Capital Advances	3,203.14	2,576.58
Less: Impairment allowance for doubtful advance (Refer note below)	(35.38)	(60.99)
Net Capital Advances (A)	3,167.76	2,515.59
Advances other than capital advances		
Unsecured, considered good		
Prepayments	297.32	156.58
Balances with statutory/government authorities	173.66	221.37
(B)	470.98	377.95
(A)+(B)	3,638.74	2,893.54

Note:

Change in impairment allowance for doubtful advances

	(₹ million)	
	31 March 2026	31 March 2025
At the beginning of year	60.99	6.62
Provision/(reversal) during the year	(25.61)	54.37
At the end of the year	35.38	60.99

B Other assets - Current

	(₹ million)	
	31 March 2026	31 March 2025
Advances other than capital advances		
Unsecured, considered good		
Advances for materials and services	2,894.02	1,226.10
Contract asset (Refer below note(a))		
Unsecured, considered good	1,684.09	1,082.42
Credit impaired	70.17	45.10
Less: Impairment allowance for Contract Assets - Credit Impaired (Refer below note (b)&(c))	(70.17)	(45.10)
	1,684.09	1,082.42
Others		
Unsecured, considered good		
Prepayments	695.31	418.21
Balances with statutory/government authorities	2,083.88	1,063.23
Export incentive receivable	106.36	64.25
Right of return assets (Refer below note (d))	316.39	304.80
	7,780.05	4,159.01

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

Notes:

(a) Reconciliation of Contract assets:

(₹ million)

	31 March 2026	31 March 2025
At the beginning of year	1,082.42	365.59
Unbilled revenue	1,748.29	1,127.52
Billed to customer	(1,076.45)	(365.59)
Impairment allowance	(70.17)	(45.10)
At the end of the year	1,684.09	1,082.42

- (b) For contract assets, the Group applies a simplified approach in calculating Expected credit loss (ECL). Therefore, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

(c) Change in impairment allowance

(₹ million)

	31 March 2026	31 March 2025
At the beginning of year	45.10	15.23
Provision during the year (net)	25.07	29.87
At the end of the year	70.17	45.10

(d) Reconciliation of Right of return assets:

(₹ million)

	31 March 2026	31 March 2025
At the beginning of the year	304.80	306.60
Arising during the year	159.77	139.12
Utilised during the year	(148.18)	(140.92)
At the end of the year	316.39	304.80

15 Inventories

Accounting policy

Raw materials, stock in trade, work in progress, finished goods, packing materials, project material for long term contracts, scrap materials and stores and spares are valued at lower of cost or net realizable value ("NRV") after providing for obsolescence and other losses, where considered necessary on an item-by-item basis. However, materials and other items held for use in the production of inventories are not written down below cost if the finished products in which they will be incorporated are expected to be sold at or above cost.

Cost of raw materials, packing materials, and stores and spares is determined on a First In-First Out (FIFO) basis and includes all applicable costs, including inward freight, incurred in bringing goods to their present location and condition.

Raw materials, stock in trade, work in progress, finished goods, packing materials, project material for long term contracts, scrap materials and stores and spares are valued at lower of cost or net realizable value ("NRV") after providing for obsolescence and other losses, where considered necessary on an item-by-item basis. However, materials and other items held for use in the production of inventories are not written down below cost if the finished products in which they will be incorporated are expected to be sold at or above cost.

Wires and Cables

Cost of raw materials is determined on a First In-First Out (FIFO) basis and includes all applicable costs, including inward freight, incurred in bringing goods to their present location and condition.

Cost of work-in-progress and finished goods includes direct materials as aforesaid, direct labour cost and a proportion of manufacturing overheads based on total manufacturing overheads to raw materials consumed.

Cost of stock-in-trade, packing materials and stores and spares includes cost of purchase and includes all applicable costs, including inward freight, incurred in bringing the inventories at their present location and condition. Cost is determined on a weighted average basis.

The stocks of scrap materials have been taken at net realisable value.

Copper and aluminium is purchased on provisional price with option to fix the purchase price based on current or future pricing model based on LME. Such feature is kept to hedge against

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

exposure in the value of inventory of copper and aluminium due to volatility in copper and aluminium prices. Since, the value of the copper and aluminium changes with response to change in commodity pricing index, embedded derivatives (ED) is identified and separated from the host contract. The ED so separated, is treated like commodity derivative and qualifies for hedge accounting. These derivatives are put into a Fair Value hedge relationship with respect to unpriced inventory. The Company designates only the spot-to-spot movement of the copper and aluminium inventory as the hedged risk. The carrying value of inventory is accordingly adjusted for the effective portion of change in fair value of hedging instrument. Alternatively, once the purchases are concluded and its final price is determined, the Company starts getting exposed to price risk of these inventory till the time it is not been sold. The Company's policy is to use the sell future contracts linked with LME to hedge the fair value risk associated with inventory of copper and aluminium and accordingly the carrying value of inventory is accordingly adjusted for the effective portion of change in fair value of hedging instrument.

Hedge accounting is discontinued when the hedging instrument is settled, or when it no longer qualifies for hedge accounting or when the hedged item is sold (Refer note 44).

Fast moving electrical goods (FMEG) and Engineering, Procurement, and Construction contracts (EPC)

Cost of raw materials, stock-in-trade, packing materials, stores and spares and project material for long term contracts includes cost of purchase and includes all applicable costs, including inward freight, incurred in bringing the inventories at their present location and condition.

Cost of work-in-progress and finished goods includes direct materials as aforesaid, direct labour cost and a proportion of manufacturing overheads based on total manufacturing overheads to raw materials consumed. The Cost above is determined on a weighted average basis.

The stocks of scrap materials have been taken at net realisable value.

Net realizable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and estimated costs necessary to make the sale.

(₹ million)

	31 March 2026	31 March 2025
Raw materials	19,664.85	10,363.24
Work-in-progress	6,083.52	4,414.31
Finished goods	23,331.64	18,273.29
Stock-in-trade	923.34	885.91
Stores and spares	867.02	564.33
Packing materials	312.81	211.49
Scrap materials	1,696.14	710.49
Project materials for long-term contracts	2,716.66	1,189.94
	55,595.98	36,613.00

Notes:

(a) The above includes goods in transit as under:

(₹ million)

	31 March 2026	31 March 2025
Raw Material	2,641.08	2,707.87
Stock-in-trade	3.86	0.15
Stores and spares	-	38.60
Finished goods	13.69	6.89
Project materials for long-term contracts	44.36	131.60

(b) The above includes inventories held by third parties amounting to ₹ 1,796.60 million (31 March 2025 - ₹ 605.46 million).

(c) During the year ended 31 March 2026 ₹ 18.07 million (31 March 2025 - ₹ 16.82 million) was recognised as an expense for inventories carried at net realisable value.

(d) Inventories are hypothecated with the bankers against working capital limits (Refer note 19).

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16 | Equity Share Capital

(₹ million)

	31 March 2026	31 March 2025
Authorised share capital		
Equity shares, ₹ 10 per value 22,92,50,000 (31 March 2025: 18,92,50,000) equity shares*	2,292.50	1,892.50
Issued, subscribed and fully paid-up shares		
Equity shares, ₹ 10 per value 15,05,50,508 (31 March 2025: 15,04,25,898) equity shares	1,505.51	1,504.26
	1,505.51	1,504.26

*Number of equity shares reserved for issue under employee share based payment 6,16,658 (31 March 2025: 8,53,060). Authorised share capital increased on account of merger of its subsidiary (Uniglobus Electricals and Electronics Private Limited) - refer note 49.

Notes:

(a) The reconciliation of shares outstanding and the amount of share capital as at 31 March 2026 and 31 March 2025 are as follow:

(₹ million)

	31 March 2026		31 March 2025	
	Number of Shares	Amount	Number of Shares	Amount
At the beginning of the year	150,425,898	1504.26	150,236,395	1,502.36
Add: Shares issued on exercise of employee stock option	124,610	1.25	189,503	1.90
At the end of the year	150,550,508	1505.51	150,425,898	1,504.26

(b) Terms/ rights attached to equity shares

The Group has only one class of equity shares having par value of ₹ 10 per share. Each holder of equity shares is entitled to one vote per share. The Group declares and pays dividends in Indian rupees. The final dividend proposed by the Board of Directors is subject to the approval of the shareholders in the ensuing Annual General Meeting.

In the event of liquidation of the Group, the holders of equity shares will be entitled to receive remaining assets of the Group, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

(c) The details of Shareholding of Promoters are as under as at 31 March 2026 and 31 March 2025 are as follows:

(₹ million)

	31 March 2026		31 March 2025		% Change during the year
	Number of Shares	Total share	Number of Shares	Total share	
Mr. Inder T. Jaisinghani	17,540,794	11.65%	18,123,976	12.05%	-0.40%
Mr. Ajay T. Jaisinghani	13,901,229	9.23%	14,370,747	9.55%	-0.32%
Mr. Ramesh T. Jaisinghani	12,648,223	8.40%	13,095,008	8.71%	-0.30%
Mr. Girdhari T. Jaisinghani	12,366,765	8.21%	12,836,283	8.53%	-0.32%

(d) The details of shareholders holding more than 5% shares as at 31 March 2026 and 31 March 2025 are as follows:

(₹ million)

	31 March 2026		31 March 2025	
	Number of Shares	Amount	Number of Shares	% holding
Mr. Inder T. Jaisinghani	17,540,794	11.65%	18,123,976	12.05%
Mr. Ajay T. Jaisinghani	13,901,229	9.23%	14,370,747	9.55%
Mr. Ramesh T. Jaisinghani	12,648,223	8.40%	13,095,008	8.71%
Mr. Girdhari T. Jaisinghani	12,366,765	8.21%	12,836,283	8.53%

(e) Aggregate number of shares issued for consideration other than cash during the period of 5 years immediately preceding the reporting date:

There were no bonus shares issued, buy back of shares or issue of shares pursuant to contract without payment being received in cash during the previous 5 years.

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

(f) Dividend

Accounting policy

Final dividend on shares are recorded as a liability on the date of approval by the shareholders and interim dividends are recorded as a liability on the date of declaration by the Group's Board of Directors.

The Group declares and pays dividend in Indian rupees in accordance with its dividend distribution policy. Group's are now required to pay/distribute dividend after deducting applicable taxes. The remittance of dividends outside India is governed by Indian law on foreign exchange and is also subject to withholding tax at applicable rates.

Dividend on equity share

	(₹ million)	
	31 March 2026	31 March 2025
Dividend on equity shares declared and paid during the year		
Final dividend of ₹ 30.00 per share for FY 2023-24 paid in FY 2024-25	-	4,510.84
Final dividend of ₹ 35.00 per share for FY 2024-25 paid in FY 2025-26	5,267.72	-
	5,267.72	4,510.84

Proposed dividend on equity share: Refer note 50 (i)

(g) Employee stock Option Plan (ESOP)

Accounting policy

Equity settled share based payments to employees and other providing similar services are measured at fair value of the equity instruments at grant date.

The expense is recorded for each separately vesting portion of the award as if the award was, in substance, multiple awards. The increase in equity recognised in connection with

share based payment transaction is presented as a separate component in equity under "ESOP Outstanding". The amount recognised as an expense is adjusted to reflect the actual number of stock options that vest. For the option awards, grant date fair value is determined under the option-pricing model (Black-Scholes). Forfeitures are estimated at the time of grant and revised, if necessary, in subsequent periods if actual forfeitures materially differ from those estimates. Corresponding balance of a ESOP Outstanding is transferred to general reserve upon expiry of grants.

No expense is recognised for options that do not ultimately vest because non market performance and/ or service conditions have not been met.

The dilutive effect, if any of outstanding options is reflected as additional share dilution in the computation of diluted earnings per share.

Employee stock option plan

The Group had instituted an ESOP Plan 2018, ESOP Performance Scheme, and ESOP Privilege Scheme as approved by the Board of Directors and Shareholders dated 30 August 2018 for issuance of stock option to eligible employees of the Group.

Under **Employee Stock Options Performance Scheme 2018**, the options will be vested in the specified ratio subject to fulfilment of the employee performance criteria laid down in the scheme. This shall be monitored annually as per the performance evaluation cycle of the Group and options shall vest based on the achieved rating to the employee.

Under **Employee Stock Options Privilege Scheme 2018**, the options are vested over a period of one year subject to fulfilment of service condition.

Expected volatility is based on historical stock volatility of comparable companies operating within the same industry. The historical stock prices of comparable Companies has been observed for a period commensurate to the Life of option.

Pursuant to the said scheme, Stock options convertible into 33,87,750 equity shares vide ESOP Performance Scheme and 1,42,250 equity shares vide ESOP Privilege Scheme of ₹ 10 each were granted to eligible employee including group companies at an exercise price of ₹ 405/-.

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

Subject to terms and condition of the scheme, options are classified into nine categories:

(₹ million)

	Performance Scheme								
	I	II	III	IV	V	VI	VII	VIII	IX
Number of options	2,102,500	45,000	65,000	156,200	100,000	34,000	887,500	118,000	23,500
Method of accounting	Fair value	Fair value	Fair value	Fair value	Fair value	Fair value	Fair value	Fair value	Fair value
Vesting period	5 years graded vesting	5 years graded vesting	5 years graded vesting	5 years graded vesting	5 years graded vesting	5 years graded vesting	5 years graded vesting	5 years graded vesting	5 years graded vesting
Grant date	30-Aug-18	18-Oct-18	23-Jan-21	13-May-21	4-Oct-21	2-May-22	12-May-23	9-May-24	5-May-25
Exercise/ Expiry date	29-Aug-26	17-Oct-26	22-Jan-29	12-May-29	3-Oct-29	1-May-30	11-May-31	8-May-32	4-May-33
Exercise period	8 years from the date of grant	8 years from the date of grant	8 years from the date of grant	8 years from the date of grant	8 years from the date of grant	8 years from the date of grant	8 years from the date of grant	8 years from the date of grant	8 years from the date of grant
Weighted average share price	₹6,978.94	₹6,978.94	₹6,978.94	₹6,978.94	₹6,978.94	₹6,978.94	₹6,978.94	₹6,978.94	₹6,978.94
Grant/Exercise price	₹405	₹405	₹405	₹405	₹405	₹405	₹405	₹405	₹405
Method of settlement	Equity - settled	Equity - settled	Equity - settled	Equity - settled	Equity - settled	Equity - settled	Equity - settled	Equity - settled	Equity - settled
Weighted average remaining contractual life of options (in days)	1,886	1,886	1,886	1,886	1,886	1,886	1,886	1,886	1,886

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for the year ended 31 March 2026

The model inputs for fair value of option granted as on the grant date (In respect of shares granted on 30 August 2018 and 18 October 2018):

(₹ million)

	Performance Scheme				
	Year 1 15% vesting	Year 2 15% vesting	Year 3 20% vesting	Year 4 20% vesting	Year 5 30% vesting
Exercise price	₹405	₹405	₹405	₹405	₹405
Dividend yield	0.19%	0.19%	0.19%	0.19%	0.19%
Risk free interest rate	8.20%	8.20%	8.20%	8.20%	8.30%
Expected volatility	48.30%	48.20%	49.20%	48.20%	47.30%
Fair value per option	₹310.10	₹321.90	₹335.10	₹343.00	₹350.40
Model used	Black Scholes	Black Scholes	Black Scholes	Black Scholes	Black Scholes

The model inputs for fair value of option granted as on the grant date (In respect of shares granted on 23 January 2021):

(₹ million)

	Performance Scheme				
	Year 1 15% vesting	Year 2 15% vesting	Year 3 20% vesting	Year 4 20% vesting	Year 5 30% vesting
Exercise price	₹405	₹405	₹405	₹405	₹405
Dividend yield	0.12%	0.11%	0.12%	0.11%	0.13%
Risk free interest rate	5.10%	5.29%	5.44%	5.59%	5.73%
Expected volatility	34.37%	34.25%	34.88%	35.42%	37.10%
Fair value per option	₹955.87	₹967.70	₹978.57	₹990.75	₹1,003.15
Model used	Black Scholes	Black Scholes	Black Scholes	Black Scholes	Black Scholes

The model inputs for fair value of option granted as on the grant date (In respect of shares granted on 13 May 2021):

(₹ million)

	Performance Scheme				
	Year 1 15% vesting	Year 2 15% vesting	Year 3 20% vesting	Year 4 20% vesting	Year 5 30% vesting
Exercise price	₹ 405	₹ 405	₹ 405	₹ 405	₹ 405
Dividend yield	0.72%	0.65%	0.71%	0.65%	0.70%
Risk free interest rate	5.54%	5.68%	5.86%	6.03%	6.13%
Expected volatility	35.10%	34.88%	34.97%	35.55%	35.99%
Fair value per option	₹1,186.89	₹1,198.43	₹1,203.36	₹1,216.12	₹1,220.57
Model used	Black Scholes	Black Scholes	Black Scholes	Black Scholes	Black Scholes

The model inputs for fair value of option granted as on the grant date (In respect of shares granted on 04 October 2021):

(₹ million)

	Performance Scheme				
	Year 1 15% vesting	Year 2 15% vesting	Year 3 20% vesting	Year 4 20% vesting	Year 5 30% vesting
Exercise price	₹ 405	₹ 405	₹ 405	₹ 405	₹ 405
Dividend yield	0.38%	0.34%	0.39%	0.36%	0.39%
Risk free interest rate	5.66%	5.84%	6.00%	6.15%	6.27%
Expected volatility	35.16%	35.35%	34.97%	35.06%	35.91%
Fair value per option	₹1,998.40	₹2,010.23	₹2,014.32	₹2,026.10	₹2,030.48
Model used	Black Scholes	Black Scholes	Black Scholes	Black Scholes	Black Scholes

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The model inputs for fair value of option granted as on the grant date (In respect of shares granted on 02 May 2022):

(₹ million)

	Performance Scheme				
	Year 1 15% vesting	Year 2 15% vesting	Year 3 20% vesting	Year 4 20% vesting	Year 5 30% vesting
Exercise price	₹ 405	₹ 405	₹ 405	₹ 405	₹ 405
Dividend yield	0.51%	0.51%	0.49%	0.49%	0.47%
Risk free interest rate	7.19%	7.27%	7.32%	7.38%	7.43%
Expected volatility	36.49%	36.16%	36.15%	35.82%	35.83%
Fair value per option	₹2,076.40	₹2,088.19	₹2,089.04	₹2,099.80	₹2,100.89
Model used	Black Scholes	Black Scholes	Black Scholes	Black Scholes	Black Scholes

The model inputs for fair value of option granted as on the grant date (In respect of shares granted on 12 May 2023):

(₹ million)

	Performance Scheme				
	Year 1 15% vesting	Year 2 15% vesting	Year 3 20% vesting	Year 4 20% vesting	Year 5 30% vesting
Exercise price	₹ 405	₹ 405	₹ 405	₹ 405	₹ 405
Dividend yield	0.86%	0.87%	0.89%	0.91%	0.94%
Risk free interest rate	6.88%	6.92%	6.95%	6.95%	6.96%
Expected volatility	31.21%	31.08%	32.09%	31.92%	31.92%
Fair value per option	₹2,827.67	₹2,823.42	₹2,816.04	₹2,805.10	₹2,791.07
Model used	Black Scholes	Black Scholes	Black Scholes	Black Scholes	Black Scholes

The model inputs for fair value of option granted as on the grant date (In respect of shares granted on 9 May 2024):

(₹ million)

	Performance Scheme				
	Year 1 15% vesting	Year 2 15% vesting	Year 3 20% vesting	Year 4 20% vesting	Year 5 30% vesting
Exercise price	₹405	₹405	₹405	₹405	₹405
Dividend yield	0.52%	0.59%	0.68%	0.79%	0.90%
Risk free interest rate	7.19%	7.22%	7.25%	7.23%	7.25%
Expected volatility	35.15%	34.05%	33.47%	37.72%	37.13%
Fair value per option	₹5,394.80	₹5,377.80	₹5,351.90	₹5,313.80	₹5,263.40
Model used	Black Scholes	Black Scholes	Black Scholes	Black Scholes	Black Scholes

The model inputs for fair value of option granted as on the grant date (In respect of shares granted on 5 May 2025):

(₹ million)

	Performance Scheme				
	Year 1 15% vesting	Year 2 15% vesting	Year 3 20% vesting	Year 4 20% vesting	Year 5 30% vesting
Exercise price	₹405	₹405	₹405	₹405	₹405
Dividend yield	0.50%	0.60%	0.70%	0.80%	1.00%
Risk free interest rate	6.00%	6.09%	6.13%	6.15%	6.21%
Expected volatility	41.67%	36.42%	35.84%	35.04%	36.98%
Fair value per option	₹5,049.64	₹5,029.05	₹5,000.68	₹4,961.13	₹4,907.91
Model used	Black Scholes	Black Scholes	Black Scholes	Black Scholes	Black Scholes

Notes to Consolidated Financial Statements

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The activity in the ESOP Plan 2018 (ESOP Performance Scheme and ESOP Privilege Scheme) is as follows:

(₹ million)

	31 March 2026		31 March 2025	
	Number of options	Weighted average exercise price (₹)	Number of options	Weighted average exercise price (₹)
ESOP Performance Scheme				
Outstanding at the beginning	853,060	405	1,012,383	405
Granted	23,500	405	118,000	405
Exercised and allotted	123,110	405	178,003	405
Exercised and pending allotment	6,640	405	1,500	405
Transfer to general reserve	-	405	5,200	405
Forfeited	130,152	405	92,620	405
Outstanding at the end	616,658	405	853,060	405

(₹ million)

Shares allotted under ESOP during the year	31 March 2026		31 March 2025	
	Number of options	Weighted average exercise price (₹)	Number of options	Weighted average exercise price (₹)
FY 2025-26				
ESOP Performance Scheme	123,110	405	178,003	405
FY 2024-25				
ESOP Performance Scheme	1,500	405	11,500	405
	124,610	-	189,503	-

Options vested but not exercised:

(₹ million)

	31 March 2026	31 March 2025
ESOP Performance Scheme	37,158	27,435

The break-up of employee stock compensation expense is as follow:

(₹ million)

	31 March 2026	31 March 2025
Granted to		
KMP and Executive Directors*	(12.35)	59.31
Employees other than KMP and Executive Directors	317.22	627.69
	304.87	687.00

*Negative on account of reversal of ESOP charge - Refer note 39 (C) (i)

17 Other Equity

(₹ million)

	31 March 2026	31 March 2025
Securities premium	9,029.59	8,623.73
General reserve	631.72	631.72
ESOP outstanding	939.24	1,008.20
Cash flow hedging reserve	-	(16.10)
Foreign currency translation reserve	(21.90)	(23.78)
Retained earnings	107,981.18	86,551.38
Share application money pending allotment	20.42	1.14
	118,580.25	96,776.29

Notes:

(a) Securities premium

Amount received in excess of face value of the equity shares is recognized in Securities Premium. In case of equity-settled share based payment transactions difference between fair value on grant date and nominal value of share is accounted as Securities Premium. It will be used as per the provision of Companies Act, 2013.

(₹ million)

	31 March 2026	31 March 2025
Opening balance	8,623.73	8,187.00
Add: Adjustment for exercise of stock option	405.86	436.73
	9,029.59	8,623.73

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

(b) General reserve

The Group had transferred a portion of the net profit of the Group before declaring dividend to General Reserve pursuant to the earlier provisions of Companies Act, 1956. Mandatory transfer to General Reserve is not required under the Companies Act, 2013. General Reserve is used from time to time to transfer profits from retained earnings for appropriation purposes. As the General Reserve is created by a transfer from one component of equity to another and is not an item of other comprehensive income, items included in the General Reserve will not be reclassified subsequently to Statement of Profit and Loss.

	(₹ million)	
	31 March 2026	31 March 2025
Opening balance	631.72	617.02
Add: Transfer on account of employee stock options not exercised	-	14.70
	631.72	631.72

(c) ESOP outstanding

Fair value of equity-settled share based payment transactions with employees is recognized in Statement of Profit and Loss with corresponding credit to Employee Stock Options Outstanding. The Group has two stock option schemes under which options to subscribe for the Group's shares have been granted to certain employees. The ESOP Outstanding is used to recognise the value of equity-settled share-based payments provided to employees, including key management personnel, as part of their remuneration.

	(₹ million)	
	31 March 2026	31 March 2025
Opening balance	1,008.20	694.26
Add: ESOP charge during the year	304.87	687.00
Less: Transfer on account of employee stock options not exercised	-	(14.70)
Less: Adjustment for exercise of stock option	(373.83)	(358.36)
	939.24	1,008.20

(d) Cash flow hedging reserve

When a derivative is designated as a cash flow hedging instrument, the effective portion of changes in the fair value of the derivative is recognized in other comprehensive income and accumulated in the cash flow hedge reserve. The cumulative gain or loss previously recognized in the cash flow hedging reserve is transferred to the statement of Profit and Loss upon the occurrence of the related forecasted transaction.

	(₹ million)	
	31 March 2026	31 March 2025
Opening balance	(16.10)	-
Add: Other Comprehensive Income for the year	16.10	(16.10)
	-	(16.10)

(e) Foreign currency translation reserve

Foreign currency translation reserve includes all resulting exchange differences arising from (a) translating the assets and liabilities of the foreign operations into Indian Rupees using exchange rates prevailing at the end of each reporting period and (b) translating income and expense items of the foreign operations at the average exchange rates for the period.

	(₹ million)	
	31 March 2026	31 March 2025
Opening Balance	(23.78)	(38.99)
Add: Exchange difference during the year on net investment in non-integral foreign operations	1.88	15.21
	(21.90)	(23.78)

Notes to Consolidated Financial Statements

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(f) Retained earnings

Retained earnings are the profits that the Group has earned till date less any transfers to General Reserve, dividends or other distributions to shareholders. Retained earnings includes re-measurement loss/(gain) on defined benefit plans, net of taxes that will not be reclassified to statement of profit and loss. Retained earnings is a free reserve available to the Group.

	(₹ million)	
	31 March 2026	31 March 2025
Opening balance	86,551.38	70,931.28
Add: Profit during the year (including items of OCI for the year, net of tax)	26,697.52	20,130.94
Add: Acquisition of non-controlling interest	-	-
Less: Final equity dividend	(5,267.72)	(4,510.84)
	107,981.18	86,551.38

(g) Share application money pending allotment

Share application money pending allotment, represents amount received from employees who has exercised Employee Stock Option Scheme (ESOS) for which shares are pending allotment as on balance sheet date.

	(₹ million)	
	31 March 2026	31 March 2025
Opening balance	1.14	8.71
Add: Adjustment for exercise of stock option	373.83	358.36
Add: Amount received on exercise of employee stock options	52.56	72.70
Less: Transfer to equity share capital & securities premium for fresh issue	(407.11)	(438.63)
	20.42	1.14

18 Non-Controlling Interests

	(₹ million)	
	31 March 2026	31 March 2025
Balance at beginning of the year	817.69	562.07
Share of profit	363.94	255.47
Share of other comprehensive income	0.30	0.15
Balance as at the end of the year	1,181.93	817.69

Details of Non-Controlling Interests

The table below shows details relating to Non-Controlling Interest in the entities which are not wholly owned by the Group:

	Proportion of NCI	
	31 Mar 26	31 Mar 25
Tirupati Reels Private Limited (TRPL)	45%	45%
Dowells Cable Accessories Private Limited (DCAPL)	40%	40%

	Accumulated Non-Controlling Interest		Profit / (Loss) allocated to Non-Controlling Interest		Other Comprehensive Income allocated to Non-Controlling Interest	
	31 March 26	31 March 25	31 March 26	31 March 25	31 March 26	31 March 25
Tirupati Reels Private Limited	331.38	254.56	76.46	56.84	0.37	0.15
Dowells Cable Accessories Private Limited	850.55	563.13	287.48	198.63	(0.07)	-
	1,181.93	817.69	363.94	255.47	0.30	0.15

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

Summarised financial information in respect of each of the Group's subsidiaries is set out below. The information below represents amounts before intragroup eliminations:

	TRPL		DCAPL	
	31 Mar 26	31 Mar 25	31 Mar 26	31 Mar 25
Non-Current assets	1,253.20	1,051.67	272.31	240.75
Current assets	1,306.54	856.79	1,991.80	1,381.46
Non-Current liabilities	(511.62)	(506.81)	(8.00)	(7.60)
Current liabilities	(1,311.71)	(835.96)	(129.74)	(206.78)
Total Equity	736.41	565.69	2,126.37	1,407.83
Attributable to owners of Group	405.03	311.13	1,275.82	844.70
Non-Controlling Interest	331.38	254.56	850.55	563.13

	TRPL		DCAPL	
	31 Mar 26	31 Mar 25	31 Mar 26	31 Mar 25
Revenue	2,488.64	1,983.82	3,182.21	2,223.16
Expenses	(2,318.73)	(1,857.52)	(2,463.51)	(1,726.58)
Profit/(Loss) for the year	169.91	126.30	718.70	496.58
Attributable to owners of Group	93.45	69.46	431.22	297.95
Non-Controlling Interest	76.46	56.84	287.48	198.63
Other Comprehensive Income	0.83	0.34	(0.17)	-
Attributable to owners of Group	0.46	0.19	(0.10)	-
Non-Controlling Interest	0.37	0.15	(0.07)	-

19 Borrowings

A Borrowings - Non-Current

(₹ million)

	Rate of Interest	Tenure end date	31 March 2026 Gross/Carrying Value	31 March 2025 Gross/Carrying Value
At amortised cost				
Rupee loan (secured)				
Indian rupee loan from HDFC Bank*	7.79%	7 July 2029	327.95	248.89
Indian rupee loan from SIDBI*	8.67%	10 February 2032	189.81	265.02
Foreign Currency loan (secured)				
Vehicle loan from National Australia Bank	6.35%	3 October 2029	2.13	3.74
			519.89	517.65
Less: Current maturities of long-term borrowings			(127.22)	(98.25)
			392.67	419.40

*Rate of Interest is calculated at weighted average rate of interest.

Tenure end date is last EMI date of loan repayment schedule as on 31 March 2026.

Notes:

(a) The above loans are secured by way of:

- First ranking pari passu charge by way of hypothecation over the entire current assets including but not limited to Stocks and Receivables.
- Pari passu first charge by way of hypothecation on the entire movable fixed assets.

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- (iii) Charges with respect to above borrowing has been created in favour of security trustee. No separate charge created for each of the borrowing.
- (iv) Term Loan of Group's subsidiary Tirupati Reels Private Limited (TRPL) is secured against:
 - (a) hypothecation of inventories, trade receivables, plant and equipments and deposits with bank (amounting ₹ 150.78 million).
 - (b) mortgage of collateral security of leasehold land.
 - (c) personal guarantee of certain directors and their relative at their personal capacity.
- (v) All charges are registered with ROC within statutory period by the Group.
- (vi) The term loans availed by TRPL has been utilised for the purpose for which the loan was obtained.
- (vii) Bank returns / stock statements filed by the Group with its bankers are in agreement with books of account.

(b) Maturity profile of non-current borrowings

(₹ million)

	31 March 2026		31 March 2025	
	< 1 Year	> 1 Year	< 1 Year	> 1 Year
Rupee loan (secured)				
Indian rupee loan from Bank	127.22	392.67	98.25	419.40
	127.22	392.67	98.25	419.40

(c) Others

The term loans outstanding from HDFC Bank aggregating to ₹ 327.95 million is to be repaid in 16 to 77 monthly instalments from April 2025 to August 2032.

The term loans outstanding from SIDBI aggregating to ₹ 189.81 million is to be repaid in 32 to 72 monthly instalments from April 2025 to January 2032.

The vehicle loan outstanding from National Australia bank is to be repaid in 31 monthly instalments from April 2025 to October 2029.

B Borrowings - Current

(₹ million)

Others	31 March 2026	31 March 2025
At amortised cost		
Loan from Others (Unsecured)	20.00	80.00
Cash credit from banks (Secured)	110.37	-
Working capital demand loan (Secured)	11.27	1.74
Buyer's credit (Secured)	663.37	490.65
Current maturities of long-term borrowings (Secured) (Refer note 19A)	127.22	98.25
	932.23	670.64

Notes:

(a) The above loans are secured by way of:

- (i) First ranking pari passu charge by way of hypothecation over the entire current assets including but not limited to Stocks and Receivables.
- (ii) Pari passu first charge by way of hypothecation on the entire movable fixed assets.
- (iii) Charges with respect to above borrowing has been created in favour of security trustee. No separate charge has been created for each of the borrowing.
- (iv) Buyer's credit, Cash credit and working capital loan of Group's subsidiary Tirupati Reels Private Limited (TRPL) is secured against:
 - (a) hypothecation of inventories, trade receivables, plant and equipments and deposits with bank
 - (b) mortgage of collateral security of leasehold land
 - (c) personal guarantee of certain directors and their relative at their personal capacity
- (v) All charges are registered with ROC within statutory period by the Group.
- (vi) Funds raised on short term basis have not been utilised for long term purposes and spent for the purpose it were obtained.

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(b) Credit facilities

The Group has fund based and non-fund based revolving credit facilities amounting to ₹ 81,468.56 million (31 March 2025: ₹ 61,729.66 million), towards operational requirements that can be used for the short term loan, issuance of letters of credit and bank guarantees. The unutilised credit line out of these working capital facilities at the year end is ₹ 15,591.07 million (31 March 2025: ₹ 14,210.17 million).

In addition to above, ₹ 9,640.00 million project specific working capital limit has been sanctioned by SBI which is to be released on need basis. The unutilised credit line out of these working capital facilities at the year end is ₹ 2,528.00 million.

Specific arrangement - Fixed Deposit backed

In addition to above, ₹ 2,700.39 million Fixed Deposit backed Specific arrangement for "Capex LC" has been given by ICICI on need basis. The unutilised line out of these facilities at the year end is ₹ nil million.

(c) Reconciliation of movement in borrowings to cash flows from financing activities

	(₹ million)	
	31 March 2026	31 March 2025
Opening balance		
Long-term borrowings	517.65	273.86
Short-term borrowings (excluding Cash Credit from banks)	572.39	317.99
	1,090.04	591.85
Cash flow movements		
Repayment of long term borrowings	(100.60)	(66.87)
Proceeds from long term borrowings	102.84	310.66
Proceeds / (Repayment) of short term borrowings	122.25	254.40
	124.49	498.19
Non-cash movements		
Other adjustment	-	-
	-	-

(₹ million)

	31 March 2026	31 March 2025
Closing balance		
Long-term borrowings	519.89	517.65
Short-term borrowings (excluding Cash Credit from banks)	694.64	572.39
	1,214.53	1,090.04

Refer note 5 for reconciliation of movement in lease liabilities to cash flows from financing activities.

20 Lease liabilities

A Lease liabilities - Non-Current

(₹ million)

	31 March 2026	31 March 2025
At amortised cost	803.72	709.34
	803.72	709.34

B Lease liabilities - Current

(₹ million)

	31 March 2026	31 March 2025
At amortised cost	226.55	224.99
	226.55	224.99

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

21 | Acceptances

Accounting policy

The Parent Company enters into arrangements for purchase under usance letter of credit issued by banks under non-fund based working capital limits of the Company. Considering these arrangements are majorly for raw materials with a maturity of up to twelve months, the economic substance of the transaction is determined to be operating in nature and these are recognised as Acceptances and is disclosed on the face of the Balance Sheet. Interest borne by the Parent Company on such arrangements is accounted as finance cost.

	(₹ million)	
	31 March 2026	31 March 2025
Acceptances (Refer note (a) below)	42,656.19	13,062.37
	42,656.19	13,062.37

Notes:

(a) Acceptances represent amounts payable to banks on due date as per usance period of Letter of Credit (LCs) issued to vendors under non-fund based working capital facility approved by Banks for the Parent Company. The arrangements with metal vendors are interest-bearing LC and for other then metal vendors, LCs are non-interest bearing. Acceptances is availed in foreign currency from offshore branches of Indian banks or foreign banks at an interest rate ranging from 4.00 % to 5.00 % per annum and in rupee from domestic banks at interest rate ranging from 5.50 % to 6.50 % per annum. Non-fund limits are secured by first pari-passu charge over the present and future current assets of the Parent Company.

(b) Supplier Finance Arrangements

The Group participates in supplier finance arrangements whereby certain suppliers may opt to receive early payment of their invoices from a bank or a financier. Under the arrangement, the bank or a financier settles the amounts payable to participating suppliers in respect of invoices owed by the Group and the Group subsequently repays the bank or financier in accordance with the agreed terms. The primary objective of this arrangement is to facilitate efficient payment processing and provide the willing suppliers early payment terms, related to the original invoice due date.

The Group has derecognised the original trade payables relating to these arrangement and presented the corresponding obligation under acceptances notwithstanding the original liability was not substantially modified upon entering into the arrangement. From the Company's perspective, the arrangement does not significantly extend the payment terms beyond the normal terms agreed with other suppliers that are not participating; however the arrangement does provide willing suppliers with the benefit of early payment.

All payables under the arrangement are classified as current as on 31 March 2026.

Additional information is provided in the below table:

	(₹ million)
	31 March 2026
Carrying amount of financial liabilities part of supplier finance arrangements	42,656.19
Presented within Acceptances	
Of which suppliers have received payment from the bank or financiers	37,236.77
Range of payment due dates	
Of the balances disclosed above (after invoice date)	60-120 days
Of the other trade payable balances which are not part of supplier finance arrangements (after invoice date)	30-90 days

*The Group has applied transitional relief available under Supplier Finance Arrangements - Amendments to Ind AS 7 and Ind AS 107 and has not provided comparative information in the first year of adoption.

The payments to the bank are included within operating cash flows because they continue to be part of normal operating cycle of the Company and their principal nature remains operating – i.e., payments for the purchase of goods and services.

For additional information about how these arrangements affect the Group's exposure to liquidity risk, please refer note 43 (C).

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

22 Trade payables

Accounting policy

The amounts are unsecured and are usually paid within 30 to 90 days of recognition other than usance letter of credit.

	(₹ million)	
	31 March 2026	31 March 2025
At amortised cost		
Total outstanding dues of micro enterprises and small enterprises		
Trade payables to related parties (Refer Note 39)	-	-
Trade payables - Others	1,635.35	1,503.85
	1,635.35	1,503.85
Total outstanding dues of creditors other than micro enterprises and small enterprises		
Trade payables due to related parties (Refer note 39)	415.13	363.74
Trade payables - Others (Refer below note (a))	15,937.66	12,427.60
	16,352.79	12,791.34

Notes:-

- Others include amount payable to vendors, employees liability and accrual of expenses that are expected to be settled in the Group's normal operating cycle or due to be settled within twelve months from the reporting date.
- For the terms and conditions with related parties, refer note 39.
- For explanations on the Group's liquidity risk management processes, refer note 43(C).
- Information as required to be furnished as per section 22 of the Micro, Small and Medium Enterprises Development Act, 2006 (MSMED Act) for the year ended 31 March 2026 and year ended 31 March 2025 is given below. This information has been determined to the extent such parties have been identified on the basis of information available with the Group.

	(₹ million)	
	31 March 2026	31 March 2025
(i) Principal amount and interest due thereon remaining unpaid to any supplier covered under MSMED Act:		
Principal	1,635.35	1,503.85
Interest	22.44	-
(ii) The amount of interest paid by the buyer in terms of section 16, of the MSMED Act, 2006 along with the amounts of the payment made to the supplier beyond the appointed day during each accounting year.	-	-
(iii) The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under MSMED Act.	-	-
(iv) The amount of interest accrued and remaining unpaid at the end of each accounting year.	22.44	-
(v) The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise for the purpose of disallowance as a deductible expenditure under section 23 of the MSMED Act, 2006.	-	-

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

(f) Trade Payables ageing schedule

As at 31 March 2026

(₹ million)

	Not due	Outstanding for following periods from due date of payment				TOTAL
		Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) MSME	1,162.56	472.79	-	-	-	1,635.35
(ii) Others	3,630.41	4,672.77	814.46	187.94	7.90	9,313.48
(iii) Disputed dues - MSME	-	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-	-
	4,792.97	5,145.56	814.46	187.94	7.90	10,948.83
Accrued expenses	-	-	-	-	-	7,039.31
						17,988.14

As at 31 March 2025

(₹ million)

	Not due	Outstanding for following periods from due date of payment				TOTAL
		Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) MSME	1,503.85	-	-	-	-	1,503.85
(ii) Others	6,884.12	765.31	22.13	88.92	5.71	7,766.19
(iii) Disputed dues - MSME	-	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-	-
	8,387.97	765.31	22.13	88.92	5.71	9,270.04
Accrued expenses						5,025.15
						14,295.19

23 Other financial liabilities

A Other financial liabilities - Non-current

(₹ million)

	31 March 2026	31 March 2025
At amortised cost		
Security deposit	20.23	-
Financial guarantee liability	31.47	105.03
	51.70	105.03

B Other financial liabilities - Current

(₹ million)

	31 March 2026	31 March 2025
At amortised cost		
Security deposit	709.77	733.29
Interest accrued but not due	31.08	47.04
Creditors for capital expenditure	983.03	1,108.95
Unclaimed dividend (Refer below note (b))	3.71	3.14
Channel financing	746.74	375.58
Financial guarantee liability	44.01	62.62
Other	14.27	14.27
At FVTPL		
Derivative liability (Refer below note (a))	332.16	643.33
	2,864.77	2,988.22

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

Notes:

(a) Derivative Liability

	31 March 2026	31 March 2025
Foreign exchange forward contract	332.16	198.70
Commodity contracts	-	444.63
	332.16	643.33

(₹ million)

- (b) There are no amounts due for payment to the Investor Education and Protection Fund under Section 125 of Companies Act, 2013 as at the year end.

24 Other liabilities

A Other liabilities - Non-Current

	31 March 2026	31 March 2025
Deferred government grant (Refer note (a))	1,505.64	886.01
	1,505.64	886.01

(₹ million)

B Other liabilities - Current

	31 March 2026	31 March 2025
Advance from customers - Others	7,335.76	735.36
Contract liability (Refer note (b))	1,545.10	860.89
Refund liability (Refer note (c))	815.67	788.67
Deferred liability	50.61	45.39
Other statutory dues		
Employee recoveries and employer contributions	52.22	42.59
Taxes payable (Other than Income tax)	3,071.70	602.61
	12,871.06	3,075.51

(₹ million)

Notes:-

- (a) Under Ind AS, government grants are recorded as deferred liabilities to the extent of unfulfilled export obligations. This amount has been recognised against deferred government grant and accrued to statement of Profit and Loss subsequently on fulfilment of export obligation. The Group expects to meet its export obligation during the next 3-5 years.

Reconciliation of Deferred government grant:

	31 March 2026	31 March 2025
At the beginning of the year	886.01	406.45
Grants received during the year	1,163.61	673.05
Grants recognised for the year	(543.98)	(193.49)
At the end of the year	1,505.64	886.01

(₹ million)

(b) Reconciliation of Contract liabilities:

	31 March 2026	31 March 2025
At the beginning of year	860.89	1,024.22
Contract liability recognised during the year	1,491.81	850.78
Revenue recognised during the year	(807.60)	(1,014.11)
At the end of the year	1,545.10	860.89

(₹ million)

(c) Reconciliation of Refund liability:

	31 March 2026	31 March 2025
At the beginning of the year	788.67	678.63
Arising during the year	419.68	497.30
Utilised during the year	(392.68)	(387.26)
At the end of the year	815.67	788.67

(₹ million)

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

25 Provisions

Accounting policy:

Provision is recognised for expected warranty claims and after sales services when the product is sold or service provided to the customer, based on past experience of the level of repairs and returns. Initial recognition is based on historical experience. The initial estimate of warranty-related costs is revised annually. It is expected that significant portion of these costs will be incurred in the next financial year and the total warranty-related costs will be incurred within warranty period after the reporting date. Assumptions used to calculate the provisions for warranties were based on current sales levels and current information available about returns during the warranty period for all products sold.

Provisions for customer claims arising from defective goods are recognised when the Group has a present obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and a reliable estimate can be made of the amount involved.

Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate. If it is no longer probable that the outflow of resources would be required to settle the obligation, the provision is reversed.

A Provisions - Non-Current

	(₹ million)	
	31 March 2026	31 March 2025
Provision for employee benefits (Refer note 32)		
Gratuity	418.20	305.90
Others (Refer note below)	145.78	107.25
	563.98	413.15

Note: Reconciliation of Others

	(₹ million)	
	31 March 2026	31 March 2025
At the beginning of the year	107.25	175.22
Arising during the year	46.37	6.02
Utilised during the year	(7.84)	(73.99)
At the end of the year	145.78	107.25

Others includes matters relating to indirect tax matters and provisions made for e-waste

B Provisions - Current

	(₹ million)	
	31 March 2026	31 March 2025
Provision for employee benefits (Refer note 32)		
Gratuity	282.41	193.96
Compensated absences	326.91	261.91
Provision for warranty (Refer note below)	183.03	173.08
Provision for customer claims	549.60	-
	1,341.95	628.95

Note: Reconciliation of warranty provision:

	(₹ million)	
	31 March 2026	31 March 2025
At the beginning of the year	173.08	116.83
Arising during the year	89.38	168.32
Utilised during the year	(79.43)	(112.07)
At the end of the year	183.03	173.08

Note: Reconciliation of provision for customer claims:

	(₹ million)	
	31 March 2026	31 March 2025
At the beginning of the year	-	-
Arising during the year	549.60	-
Utilised during the year	-	-
At the end of the year	549.60	-

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

26 Revenue from operations

Accounting Policy

(i) Measurement of Revenue

Revenue is measured based on the transaction price, which is the consideration, adjusted for discounts, incentive schemes, if any, as per contracts with customers. Transaction price is the amount of consideration to which the Group expects to be entitled in exchange for transferring good or service to a customer. Taxes collected from customers on behalf of Government are not treated as revenue.

(ii) Performance obligations:

(a) Sale of goods

Revenue from contracts with customers involving sale of these products is recognized at a point in time when control of the product has been transferred at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services, and there are no unfulfilled obligation that could affect the customer's acceptance of the products and the Group retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold. At contract inception, the Group assess the goods or services promised in a contract with a customer and identify as a performance obligation each promise to transfer to the customer. Revenue from contracts with customers is recognized when control of goods are transferred to customers and the Group retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold. The point of time of transfer of control to customers depends on the terms of the trade - CIF, CFR or DDP, ex-works, etc.

(b) Revenue from construction contracts

Performance obligation in case of revenue from long - term contracts is satisfied over the period of time, the revenue recognition is done by measuring the progress towards complete satisfaction of performance obligation. The progress is measured in terms of a proportion of actual cost incurred to-date, to the total estimated cost attributable to the performance obligation. However, the same may not be possible if it lacks reliable information that would be required to apply an appropriate

method of measuring progress. In some circumstances, if the Group is not able to reasonably measure the outcome of a performance obligation, but expects to recover the costs incurred in satisfying the performance obligation, the Group shall recognise revenue only to the extent of the costs incurred until such time that it can reasonably measure the outcome of the performance obligation.

Contract asset is the entity's right to consideration in exchange for goods or services that the entity has transferred to the customer. A contract asset becomes a receivable when the entity's right to consideration is unconditional, which is the case when only the passage of time is required before payment of the consideration is due.

Contract liability is the obligation to transfer goods or services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Group transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Group performs under the contract. The timing of the transfer of control varies depending on individual terms of the sales agreements.

The total costs of contracts are estimated based on technical and other estimates. Costs to obtain a contract which are incurred regardless of whether the contract was obtained are charged-off in Statement of Profit and Loss immediately in the period in which such costs are incurred. Incremental costs of obtaining a contract, if any, and costs incurred to fulfil a contract are amortised over the period of execution of the contract.

In the event that a loss is anticipated on a particular contract, provision is made for the estimated loss. Contract revenue earned in excess of billing is reflected under as "contract asset" and billing in excess of contract revenue is reflected under "contract liabilities".

(iii) Variable consideration

It includes volume discounts, price concessions, liquidity damages, incentives, etc. the Group estimates the variable consideration with respect to above based on an analysis of accumulated historical experience. The Group adjust estimate of revenue at the earlier of when the most likely amount of consideration the Group expect to receive changes or when the consideration becomes fixed.

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

(iv) Schemes

The Group operates several sales incentive programmes wherein the customers are eligible for several benefits on achievement of underlying conditions as prescribed in the scheme programme such as credit notes, tours, kind etc. Revenue from contract with customer is presented deducting cost of all these schemes.

(v) Significant financing components

In respect of advances from its customers, using the practical expedient in Ind AS 115, the Group does not adjust the promised amount of consideration for the effects of a significant financing component if it expects, at contract inception, that the period between the transfer of the promised good or service to the customer and when the customer pays for that good or service will be within normal operating cycle. Retention money receivable from project customers does not contain any significant financing element, these are retained for satisfactory performance of contract. Contract assets arising from such customer contracts are subject to impairment assessment.

(vi) Warranty

The Group typically provides warranties for general repairs of defects that existed at the time of sale, as required by law. These assurance-type warranties are accounted for under Ind AS 37 Provisions, Contingent Liabilities and Contingent Assets. Refer to the accounting policy on warranty as per note 25. In certain contracts, the Group provides warranty for an extended period of time and includes rectification of defects that existed at the time of sale and are normally bundled together with the main contract. Such bundled contracts include two separate performance obligations, because the promises to transfer the goods and services and the provision of service-type warranty are capable of being distinct. Using the relative stand-alone selling price method, a portion of the transaction price is allocated to the service-type warranty and recognised as a contract liability at the time of recognition of revenue. Revenue allocated towards service-type warranty is recognised over a period of time on a basis appropriate to the nature of the contract and services to be rendered.

(vii) Right to return

When a contract provides a customer with a right to return the goods within a specified period, the Group estimates the expected returns using a probability-weighted average amount approach similar to the expected value method under Ind AS 115.

At the point of sale, a refund liability and a corresponding adjustment to revenue is recognised for those products expected to be returned. At the same time, the Group has a right to recover the product when customers exercise their right of return. Consequently, the Group recognises a right to returned goods asset and a corresponding adjustment to cost of sales. The Group uses its accumulated historical experience to estimate the number of returns on a portfolio level using the expected value method. It is considered highly probable that a significant reversal in the cumulative revenue recognised will not occur given the consistent level of returns over previous years. The Group updates its estimates of refund liabilities (and the corresponding change in the transaction price) at the end of each reporting period. Refer to above accounting policy on variable consideration.

For goods expected to be returned, the Group presented a refund liability and an asset for the right to recover products from a customer separately in the balance sheet.

(viii) Onerous Contracts

A provision for onerous contract is recognised when the expected benefits to be derived by the Group from a contract are lower than the unavoidable cost of meeting its obligation under the contract. The provision is measured at the present value of the lower of the expected cost of terminating the contract and the expected net cost of continuing with the contract. Before a provision is established, the Group recognises any impairment loss on assets associated.

(ix) Export incentives

Export incentives under various schemes notified by the Government have been recognised on the basis of applicable regulations, and when reasonable assurance to receive such revenue is established. Export incentives income is recognised in the statement of profit and loss on a systematic basis over the periods in which the Group recognises as expenses the related costs for which the grants are intended to compensate.

(x) Cost to obtain a contract

Any costs to obtain a contract or incremental costs to fulfil a contract are recognised as an asset if certain criteria are met as per Ind AS 115.

The Group applies the optional practical expedient to immediately expense costs to obtain a contract if the amortisation period of the asset that would have been recognised is one year or less.

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

(xi) Government grants

Government grants are recognised where there is reasonable assurance that the grant will be received and all attached conditions will be complied with. Government grants are recognised in the statement of profit and loss on a systematic basis over the periods in which the Group recognises as expenses the related costs for which the grants are intended to compensate.

When the grant relates to an expense item, it is recognised as income on a systematic basis over the periods that the related costs, for which it is intended to compensate, are expensed.

When the grant relates to an asset, it's recognition as income in the Statement of Profit and Loss is linked to fulfilment of associated export obligations.

The export incentive and grants received are in the nature of other operating revenue in the Statement of Profit and Loss.

Revenue from operations

	(₹ million)	
	31 March 2026	31 March 2025
Revenue from contracts with customers		
Revenue on sale of products		
Finished goods	256,697.67	193,519.46
Traded goods	9,494.79	7,742.25
Revenue from construction contracts	16,502.62	19,052.48
	282,695.08	220,314.19
Other operating revenue		
Job work income	35.97	11.39
Scrap sales	5,325.37	2,834.84
	288,056.42	223,160.42
Total revenue from contracts with customers		
Export incentives	60.46	54.62
Government grant	721.04	868.09
Total Revenue from operations	288,837.92	224,083.13

Notes:

(a) Disaggregated revenue information

	(₹ million)	
	31 March 2026	31 March 2025
Type of goods or services		
Wires & Cables	250,860.52	187,575.07
Fast Moving Electrical Goods (FMEG)	20,693.28	16,532.87
Revenue from construction contracts	16,502.62	19,052.48
Total revenue from contracts with customers	288,056.42	223,160.42
Location of customer		
India	272,361.76	209,708.56
Outside India	15,694.66	13,451.86
Total revenue from contracts with customers	288,056.42	223,160.42
Timing of revenue recognition		
Goods transferred at a point in time	271,508.66	204,090.95
Goods and Services transferred over a period of time	16,547.76	19,069.47
Total revenue from contracts with customers	288,056.42	223,160.42
Revenue from B2B and B2C Vertical		
Business to Consumer	83,779.23	63,922.45
Business to Business	194,168.36	155,842.17
Others (Refer Note (a))	10,108.83	3,395.80
Total revenue from contracts with customers	288,056.42	223,160.42

Note: (a) Others includes discounts, scrap sales, raw material sales and job work income.

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

(b) Reconciliation of the revenue from contracts with customers with the amounts disclosed in the segment information

(₹ million)

	31 March 2026	31 March 2025
Total revenue from contracts with customers	288,056.42	223,160.42
Export incentives (Refer note (a))	60.46	54.62
Government grant (Refer note (b))	721.04	868.09
Other income excluding finance income	309.13	525.71
Total income as per Segment (Refer note 40)	289,147.05	224,608.84

Notes:

- (a) Export incentive includes Remission of Duties and Taxes on Export Products (RoDTEP) and duty drawback incentives.
- (b) Government grant includes advance licence benefits and deferred income released to the statement of profit and loss on fulfilment of export obligation under the export promotion capital goods (EPCG) scheme.

(c) Reconciliation between revenue with customers and contracted price as per Ind AS 115:

(₹ million)

	31 March 2026	31 March 2025
Revenue as per contracted price	292,866.73	225,493.00
Less: Adjustments		
Price adjustments such as Discounts, Rebates and Sales Promotion Schemes	(4,725.84)	(3,138.17)
Change in contract liabilities (excess billing over revenue recognised as per applicable Ind-AS)	(684.21)	163.33
Provisions for expected sales return	(27.00)	(110.04)
Contract assets (Unbilled Revenue - EPC)	626.74	746.70
Other adjustments	-	5.60
Revenue from contract with customers	288,056.42	223,160.42

(d) Disclosure in terms of Ind AS 115 on the accounting of construction contract is as under:

(₹ million)

	31 March 2026	31 March 2025
Contract revenue recognised for the year ended	16,502.62	19,052.48
Contract that are in progress as on reporting date		
(i) Contract costs incurred and recognised profits (less recognised losses)	16,502.62	19,052.48
(ii) Amount of retentions*	4,477.84	2,992.03
(iii) Contract balances recognised and included in financial statement as:		
Contract asset	1,684.09	1,082.42
Contract liabilities	1,545.10	860.89

*Retentions are specific to projects and are generally receivable within 6 months from completion of project.

- (e) Trade receivables are usually non-interest bearing and are generally on credit terms up to 90 days except EPC business. Provision for expected credit losses on trade receivables recognised/ (derecognised) during the year of ₹ 922.51 million (31 March 2025: ₹ 190.04 million). The Group has channel finance arrangement for providing credit to its dealers. Evaluation is made as per the terms of the contract i.e. if the Group does not retain any risk and rewards or control over the financial assets, then the entity derecognises such assets upon transfer of financial assets under such arrangement with the banks.
- (f) No single customer contributed 10% or more to the Group's revenue for the year ended 31 March 2026 and 31 March 2025.
- (g) Set out below is the amount of revenue recognised from:

(₹ million)

	31 March 2026	31 March 2025
Amounts included in contract liabilities at the beginning of the year	807.60	1,014.11
Performance obligations satisfied in previous years	1,076.45	365.59

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

(h) Right of return assets and refund liabilities as at year end:

	31 March 2026	31 March 2025
Right of return assets	316.39	304.80
Refund liabilities	815.67	788.67

(₹ million)

(i) Allocation of the transaction price to the remaining performance obligations:

	31 March 2026	31 March 2025
Within one year	36,090.00	25,896.79
More than one year	76,568.00	42,354.30
	112,658.00	68,251.09

(₹ million)

27 | Other income

Accounting Policy

Other income is comprised primarily of interest income, dividend income, gain on investments and exchange gain on forward contracts and on translation of other assets and liabilities.

Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

Dividend income from investments is recognised when the shareholder's right to receive payment has been established.

Foreign currency

Items included in the Financial Statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates ('the functional currency'). The Financial Statements are presented in Indian rupee (₹), which is the Parent Company's functional and presentation currency.

The Group's Financial Statements are presented in Indian rupee (₹) which is also the Group's functional currency. Foreign currency transaction are recorded on initial recognition in the functional currency, using the exchange rate prevailing at the date of transaction.

Measurement of foreign currency item at the balance sheet date

(i) Foreign currency monetary assets and liabilities denominated in foreign currency are translated at the exchange rates prevailing on the reporting date.

(ii) Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions.

(iii) Exchange differences

Exchange differences arising on settlement or translation of monetary items are recognised as income or expense in the Consolidated Statement of Profit and Loss.

	31 March 2026	31 March 2025
(a) Interest income on financial assets		
Carried at amortised cost		
Bank deposits	645.28	245.51
Others	58.96	79.57
Carried at FVTPL		
Others	23.19	3.52
(b) Income from Investments designated at FVTPL		
Gain on sale of mutual funds (net)	1,197.07	1,162.95
Fair valuation gain on mutual funds (net)	128.89	59.10
(c) Fair value gain / loss on financial instruments		
Derivatives at FVTPL	0.91	44.20
(d) Other non-operating income		
Exchange differences (net)	-	272.41
Gain on termination of lease	7.46	1.01
Sundry balances written back	54.68	23.14
Miscellaneous income	246.08	184.95
	2,362.52	2,076.36

(₹ million)

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

28 Cost of materials consumed

	(₹ million)	
	31 March 2026	31 March 2025
Inventories at the beginning of the year	10,574.73	15,154.68
Add: Purchases	215,559.60	149,593.78
	226,134.33	164,748.46
Less: Inventories at the end of the year	(19,977.66)	(10,574.73)
Cost of materials consumed	206,156.67	154,173.73

Note:

Details of Material Consumed

	(₹ million)	
	31 March 2026	31 March 2025
Copper	123,969.28	90,038.04
Aluminium	40,712.58	31,278.79
Steel	5,888.32	4,682.72
PVC Compound/HDPE/LDPE/XLPE/Resin	20,792.29	16,960.05
Packing materials	2,470.15	2,231.16
Others*	12,324.05	8,982.97
	206,156.67	154,173.73

*Others includes Raw material for consumer products

29 Purchases of stock-in-trade

	(₹ million)	
	31 March 2026	31 March 2025
Electrical wiring accessories	230.17	266.67
Electrical appliances	3,288.74	4,776.42
Others	3,795.63	1,033.28
	7,314.54	6,076.37

*Others includes cost of raw material sold

30 Changes in inventories of finished goods, stock-in-trade and work-in-progress

	(₹ million)	
	31 March 2026	31 March 2025
Inventory at the beginning of the year		
Finished goods	18,273.29	14,378.91
Stock-in-trade	885.91	1,188.17
Scrap materials	710.49	644.49
Work-in-progress	4,414.31	3,466.49
	24,284.00	19,678.06
Inventory at the end of the year		
Finished goods	23,331.64	18,273.29
Stock-in-trade	923.34	885.91
Scrap materials	1,696.14	710.49
Work-in-progress	6,083.52	4,414.31
	32,034.64	24,284.00
Effect of foreign currency translation	(149.02)	(87.30)
Changes in inventories	(7,601.62)	(4,518.64)

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

31 | Project bought outs and subcontracting cost

	(₹ million)	
	31 March 2026	31 March 2025
Project bought outs	7,384.56	11,115.70
Subcontracting expenses for EPC	2,561.82	1,453.17
	9,946.38	12,568.87

32 | Employee benefits expense

Accounting Policy

(i) Short-term employee benefits

All employee benefits payable wholly within twelve months of rendering the service are classified as short-term employee benefits. Benefits such as salaries, wages, incentives, special awards, medical benefits etc. are charged to the Statement of Profit and Loss in the period in which the employee renders the related service. A liability is recognised for the amount expected to be paid when there is a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

(ii) Compensated absences

The Group estimates and provides the liability for such short-term and long term benefits based on the terms of the policy. The Group treats accumulated leave expected to be carried forward beyond twelve months, as long-term employee benefit for measurement purposes. Such long-term compensated absences are provided for based on the actuarial valuation using the projected unit credit method at the year-end. Remeasurement gains/losses on defined benefit plans are immediately taken to the Statement of Profit and Loss and are not deferred.

(iii) Defined contribution plans

Retirement benefit in the form of provident fund and National Pension Scheme are defined contribution schemes. The Group recognises contribution payable to the provident fund and 'Employer Employee' scheme as an expenditure, when an employee

renders the related service. The Group has no obligation, other than the contribution payable to the funds. The Group's contributions to defined contribution plans are charged to the Statement of Profit and Loss as incurred.

(iv) Defined benefit plan

The Group operates a defined benefit gratuity plan for its employees. The costs of providing benefits under this plan is determined on the basis of actuarial valuation at each year-end using the projected unit credit method. The obligation is measured at the present value of estimated future cash flows. The discount rate used for determining the present value of obligation under defined benefit plans, is based on the market yields on Government securities as at the balance sheet date, having maturity periods approximating to the terms of related obligations. Re-measurements, comprising of actuarial gains and losses, the effect of the asset ceiling, excluding amounts included in net interest on the net defined benefit liability and the return on plan assets (excluding amounts included in net interest on the net defined benefit liability), are recognised immediately in the Balance sheet with a corresponding debit or credit to retained earnings through OCI in the period in which they occur. Re-measurements are not reclassified to Statement of Profit and Loss in subsequent periods. Net interest is calculated by applying the discount rate to the net defined benefit liability or asset. Past service costs are recognised in profit or loss on the earlier of:

- The date of the plan amendment or curtailment, and
- The date that the Group recognises related restructuring costs

When the benefits of a plan are changed or when a plan is curtailed, the resulting change in benefit that relates to past service ('past service cost' or 'past service gain') or the gain or loss on curtailment is recognised immediately in Statement of Profit and Loss. The Group recognises gains and losses on the settlement of a defined benefit plan when the settlement occurs.

(v) Share based payment

Equity settled share based payments to employees and other providing similar services are measured at fair value of the equity instruments at grant date.

The fair value determined at the grant date of the equity-settled share based payment is expensed on a straight line basis over the vesting period, based on the Group's estimate

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

of equity instruments that will eventually vest, with a corresponding increase in equity. At the end of each reporting period, the Group revises its estimates of the number of equity instruments expected to vest. The impact of the revision of the original estimates, if any is, recognised in Statement of Profit and Loss such that the cumulative expenses reflects the revised estimate, with a corresponding adjustment to the ESOP outstanding account (Refer note 16(g)).

No expense is recognised for options that do not ultimately vest because non market performance and/ or service conditions have not been met.

The dilutive effect, if any of outstanding options is reflected as additional share dilution in the computation of diluted earnings per share (Refer note 36).

(₹ million)

	31 March 2026	31 March 2025
Salaries, wages and bonus	7,458.12	6,025.89
Employees share based payment expenses (equity-settled)	304.87	687.00
Contribution to provident and other funds	667.29	376.18
Staff welfare expense	363.96	278.19
	8,794.24	7,367.26

On 21 November 2025, the Central Government issued four separate notifications in the Official Gazette announcing implementation of four Labour Codes, viz., the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020 and the Occupational Safety, Health and Working Conditions Code, 2020. These four codes replace and consolidate 29 existing labour laws.

The Group has assessed the impact of these changes on the basis of information available till authorisation of the financial statements for issue. The Group has determined that these changes result in an increase in gratuity and leave obligation of ₹ 200.64 Mn. The Group has presented increase in obligation as an expense under the head "Employee Benefit Expense" in the statement of profit and loss for the year ended 31 March 2026. Considering that it is emerging topic and the finalisation of Central/ State Rules is still pending, the Group will continue monitoring changes and provide appropriate accounting effect as required based on future developments.

Gratuity and other post-employment benefit plans

(A) Defined Benefit Plan

Gratuity valuation - As per actuary

In respect of Gratuity, the Group makes annual contribution to the employee group gratuity scheme of the Life Insurance Corporation of India, funded defined benefits plan for qualified employees. The scheme provided for lump sum payments to vested employees at retirement, death while in employment or on termination of employment of an amount equivalent to 15 days salary for each completed year of service or part thereof in excess of six months. Vesting occurs upon completion of five years of service. The Group has provided for gratuity based on the actuarial valuation done as per Project Unit Credit Method.

Defined benefit plans expose the Group to actuarial risks such as:

(i) Interest rate risk

A fall in the discount rate which is linked to the G.Sec. Rate will increase the present value of the liability requiring higher provision. A fall in the discount rate generally increases the mark to market value of the assets depending on the duration of asset.

(ii) Salary risk

The present value of the defined benefit plan liability is calculated by reference to the future salaries of members. As such, an increase in the salary of the members more than assumed level will increase the plan's liability.

(iii) Investment risk

The present value of the defined benefit plan liability is calculated using a discount rate which is determined by reference to market yields at the end of the reporting period on government bonds. If the return on plan asset is below this rate, it will create a plan deficit. Currently, for the plan in India, it has a relatively balanced mix of investments in government securities, and other debt instruments.

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

(iv) Asset liability matching risk

The plan faces the ALM risk as to the matching cash flow. Since the plan is invested in lines of Rule 101 of Income Tax Rules, 1962, this generally reduces ALM risk.

(v) Mortality risk

Since the benefits under the plan is not payable for life time and payable till retirement age only, plan does not have any longevity risk.

(vi) Concentration risk

Plan is having a concentration risk as all the assets are invested with the insurance company and a default will wipe out all the assets. Although probability of this is very low as insurance companies have to follow regulatory guidelines which mitigate risk.

(vii) Variability in withdrawal rates

If actual withdrawal rates are higher than assumed withdrawal rate assumption then the gratuity benefits will be paid earlier than expected. The impact of this will depend on whether the benefits are vested as at the resignation date.

(viii) Regulatory risk

Gratuity Benefit must comply with the requirements of the Payment of Gratuity Act, 1972 (as amended up-to-date). There is a risk of change in the regulations requiring higher gratuity payments.

A separate trust fund is created to manage the Gratuity plan and the contributions towards the trust fund is done as guided by rule 103 of Income Tax Rules, 1962.

The Group operates a defined benefit plan, viz., gratuity for its employees. Under the gratuity plan, every employee who has completed at least five years of service gets a gratuity on departure at 15 days of last drawn salary for each completed year of service. The scheme is funded with an insurance company in the form of qualifying insurance policy.

The most recent actuarial valuation of the present value of defined obligation and plan assets were carried out as at 31 March 2026 by an external independent fellow of the Institute of Actuaries of India. The present value of the defined benefit obligation and the related current service cost were measured using the projected unit credit method.

The following tables summarise the components of net benefit expenses recognised in the Consolidated Statement of profit and loss and the funded status and amounts recognized in the balance sheet for gratuity.

Statement of profit and loss

Net employee benefits expense recognised in profit or loss:

	(₹ million)	
	Year ended 31 March 2026	Year ended 31 March 2025
Current service cost	168.08	104.69
Net interest cost	38.60	30.41
Past service cost	171.67	-
Net benefits expense	378.35	135.10

Net remeasurement (gain)/ loss on defined benefit plans recognised in Other comprehensive income for the year:

	(₹ million)	
	Year ended 31 March 2026	Year ended 31 March 2025
Actuarial (gain) /loss on obligations	17.03	89.54
Return on plan assets, excluding interest income	13.08	2.34
Net (Income)/Expense for the year recognized in OCI	30.11	91.88

Benefits liability:

	(₹ million)	
	Year ended 31 March 2026	Year ended 31 March 2025
Present value of defined benefit obligation	(1,490.61)	(1,118.63)
Fair value of plan assets	790.00	618.77
Plan liability	(700.61)	(499.86)

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

Changes in the present value of the defined benefit obligation are as follows:

	(₹ million)	
	Year ended 31 March 2026	Year ended 31 March 2025
Opening defined benefit obligation	1,118.63	894.44
Addition to opening defined obligation	1.26	-
Interest cost	83.49	64.15
Current service cost	168.08	104.69
Past service cost	171.67	-
Liability transferred in/ acquisition	-	0.07
(Liability Transferred Out/ Divestments)	-	(0.20)
(Benefit Paid Directly by the Employer)	(3.04)	(0.04)
(Benefit Paid From the Fund)	(66.51)	(34.02)
Actuarial (gains)/losses on obligations		
Due to change in demographics assumptions	-	-
Due to change in financial assumptions	(56.19)	38.89
Due to experience	73.23	50.65
Closing defined benefit obligation	1,490.61	1,118.63

Changes in the fair value of plan assets are as follows:

	(₹ million)	
	Year ended 31 March 2026	Year ended 31 March 2025
Opening fair value of plan assets	618.77	471.54
Interest income	44.88	33.76
Contribution by employer	205.93	149.83
Benefits paid	(66.51)	(34.02)
Actuarial gains	(13.08)	(2.34)
Closing fair value of plan assets	790.00	618.77

The Group expects to contribute ₹ 282.41 million towards gratuity in the next year (31 March 2025: ₹ 193.61 million).

Current and non-current bifurcation of provision for gratuity as per actuarial valuation is as follows:

	(₹ million)	
	Year ended 31 March 2026	Year ended 31 March 2025
Non-current	418.20	305.90
Current	282.41	193.96

The category of plan assets as a percentage of the fair value of total plan assets is as follows:

	(₹ million)	
	Year ended 31 March 2026	Year ended 31 March 2025
Investment with insurer	100%	100%

The principal assumptions used in determining gratuity for the Group's plans are shown below:

	(₹ million)	
	Year ended 31 March 2026	Year ended 31 March 2025
Discount rate	6.65%	6.65%
Expected rate of return on plan assets	6.65%	6.65%
Employee turnover	10.00%	10.00%
Salary escalation	11.00%	11.00%
Weighted average duration	8	8
Mortality rate during employment	Indian Assured Lives Mortality 2012-14 (Urban)	Indian Assured Lives Mortality 2012-14 (Urban)

The average expected future service as at 31 March 2026 is 7 years (31 March 2025 - 7 years).

The estimates of future salary increases, considered in actuarial valuation, takes account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.

The overall expected rate of return on plan assets is determined based on the market prices prevailing on that date, applicable to the period over which the obligation is to be settled.

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

A quantitative sensitivity analysis for significant assumption as at 31 March 2026 is as shown below:

Sensitivity analysis are based on a change in an assumption while holding all other assumptions constant. In practice, this is unlikely to occur, and changes in some of the assumptions may be co-related. When calculating the sensitivity of the defined benefit obligation to significant actuarial assumptions, the same method (present value of the defined benefit obligation calculated with the projected unit credit method at the end of the reporting period) has been applied as when calculating the defined benefit liability recognised in the balance sheet.

Sensitivity analysis

	(₹ million)	
	Year ended 31 March 2026	Year ended 31 March 2025
Projected benefit obligation on current assumptions	1,490.60	1,118.63
Delta effect of +1% change in rate of discounting	(87.98)	(70.23)
Delta effect of -1% change in rate of discounting	99.74	80.00
Delta effect of +1% change in rate of salary increase	95.14	75.90
Delta effect of -1% change in rate of salary increase	(85.82)	(68.20)
Delta effect of +1% change in rate of employee turnover	(24.16)	(20.88)
Delta effect of -1% change in rate of employee turnover	26.58	23.19

Methodology for Defined Benefit Obligation:

The Projected Unit Credit (PUC) actuarial method has been used to assess the plan's liabilities, including those related to death-in-service and incapacity benefits.

Under PUC method a projected accrued benefit is calculated at the beginning of the year and again at the end of the year for each benefit that will accrue for all active members of the plan. The projected accrued benefit is based on the plan's accrual formula and upon service as of the beginning or end of the year, but using a member's final compensation, projected to the age at which the employee is assumed to leave active service. The plan liability is the actuarial present value of the projected accrued benefits for active members.

Projected benefits payable in future years from the date of reporting:

Maturity analysis of projected benefit obligation from the fund:

	(₹ million)	
	Year ended 31 March 2026	Year ended 31 March 2025
1 st following year	203.04	167.63
2 nd following year	151.45	83.95
3 rd following year	147.03	96.27
4 th following year	124.20	107.42
5 th following year	138.46	89.47
Sum of years 6 to 10	604.29	444.68
Sum of years 11 years and above	1,272.62	960.47

(B) Other defined benefit and contribution plans

Provident Fund

The Group contribute towards Provident Fund to defined contribution retirement benefit plans for eligible employees. Under the schemes, the Group is required to contribute a specified percentage of the payroll costs to fund the benefits. The Group contributes towards Provident Fund managed by Central Government and has recognised ₹ 189.83 million (31 March 2025 - ₹ 184.17 million) for provident fund contributions in the Statement of Profit and Loss.

Pension Fund

Contribution to National Pension Scheme, a defined contribution scheme, is made at predetermined rates to the asset management companies under National Pension Scheme and is charged to the Statement of Profit and Loss. The Group contribution has recognised ₹ 24.18 million (31 March 2025 ₹ 19.34 million) for contribution to National Pension Scheme in the Statement of Profit and Loss.

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

Compensated absences (unfunded)

In respect of Compensated absences, accrual is made on the basis of a year-end actuarial valuation as at balance sheet date except for Halol worker in pursuance of the Group's leave rules. The actuarial valuation done as per Project Unit Credit Method except for Halol worker.

The leave obligation cover the Group's liability for earned leave. The amount of the provision of ₹ 326.91 million (31 March 2025 ₹ 261.91 million) is presented as current. The Group has recognised ₹ 93.55 million (31 March 2025 ₹ 79.14 million) for compensated absences in the Statement of Profit and Loss.

33 Finance costs

Accounting Policy

Borrowing costs that are directly attributable to the acquisition, construction or erection of qualifying assets are capitalised as part of cost of such asset until such time that the assets are substantially ready for their intended use. Qualifying assets are assets which take a substantial period of time to get ready for their intended use or sale.

Capitalisation of borrowing costs ceases when substantially all the activities necessary to prepare the qualifying assets for their intended uses are complete. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

Borrowing cost includes interest expense on financial liabilities, interest on tax matters, exchange differences arising from the foreign currency borrowings, gain/loss on fair value of forward cover and it's premium and amortisation of ancillary costs incurred in connection with the arrangement of borrowings.

(₹ million)

	31 March 2026	31 March 2025
Interest expense on financial liabilities at amortised cost (Refer note (a))	1,874.56	1,330.52
Interest expense on lease liabilities (Refer note 5)	78.63	69.17
Other borrowing costs (Refer note (b))	477.17	289.59
	2,430.36	1,689.28

- (a) Interest expense includes ₹ 24.19 million (31 March 2025 ₹ 16.36 million) paid / payable to Income Tax Department.
- (b) Other borrowing costs would include bank commission charges, bank guarantee charges, letter of credit charges, premium on forward contract, fair value loss/(gain) on forward contracts, other ancillary costs incurred in connection with borrowings.

34 Depreciation and amortisation expenses

(₹ million)

	31 March 2026	31 March 2025
Depreciation of Property, Plant and Equipment (Refer note 3)	3,564.11	2,688.83
Depreciation of right-of-use assets (Refer note 5)	235.25	229.48
Amortisation of other intangible assets (Refer note 6)	59.33	62.72
	3,858.69	2,981.03

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

35 | Other expenses

	(₹ million)	
	31 March 2026	31 March 2025
Consumption of stores and spares	1,109.85	1,133.15
Sub-contracting expenses	4,675.91	3,998.65
Power and fuel	3,076.09	2,564.54
Rent	114.66	117.24
Rates and taxes	114.46	170.91
Insurance	360.47	261.02
Repairs and maintenance		
Plant and machinery	80.91	95.37
Buildings	115.14	93.51
Others	192.04	193.29
Advertising and sales promotion	1,902.26	1,209.38
Brokerage and commission	723.38	466.78
Travelling and conveyance	909.56	756.50
Communication cost	48.36	69.04
Legal and professional fees	1,626.99	1,427.20
Director sitting fees	10.12	7.16
Freight & forwarding expenses	4,639.98	3,746.70
Payments to auditor (Refer note (a))	18.61	17.67
Sundry advances written off	1.16	-
Net loss on sale of property, plant and equipment	77.35	32.85
Exchange differences (net)	880.24	-
Impairment allowance for trade receivable considered doubtful and contract assets(Refer note 8 and 14)	947.58	219.93
Impairment of Goodwill	-	46.22
CSR expenditure (Refer note (c))	455.08	355.59
Miscellaneous expenses	2,090.23	1,830.44
	24,170.43	18,813.14

Notes:

(a) Payments to auditor:

	(₹ million)	
	31 March 2026	31 March 2025
As auditor		
(i) Audit fee	15.67	16.17
(ii) Certification fees	2.14	0.98
(iii) Out of pocket expenses	0.80	0.52
	18.61	17.67

(c) Details of Corporate Social Responsibility expenses incurred by Parent Company:

	(₹ million)	
	31 March 2026	31 March 2025
Gross amount required to be spent by the Parent Company during the year as per provisions of section 135 of the Companies Act, 2013 i.e. 2% of average net profits for last three financial years, calculated as per section 198 of the Companies Act, 2013.	(A)	440.31
Amount transferred to CSR unspent account	(B)	-
Gross amount spent by the Parent Company during the year		
(i) Construction / acquisition of any asset	-	-
(ii) On purposes other than (i) above:		
Rural and Community Development	11.80	9.13
Education	179.88	56.27
Health Care	213.67	104.53
Environment	25.13	7.01
Administration cost	13.94	3.37
Total CSR spent in actual	(C)	444.42
Shortfall/(Excess)	(A-B-C)	(4.11)

Notes to Consolidated Financial Statements

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	(₹ million)	
	31 March 2026	31 March 2025
Details of related party transactions, e.g., contribution to a trust in relation to CSR expenditure as per Ind AS 24, Related Party Disclosures (contributed to Polycab Social Welfare Foundation ("PSWF") where KMP's are interested)	430.70	115.02
Where a provision is made in accordance with paragraph above the same should be presented as per the requirements of Schedule III to the Act. Further, movements in the provision during the year should be shown separately	-	-
The amount of shortfall at the end of the year out of the amount required to be spent by the Company during the year	-	-
The total of previous years' shortfall amounts	-	-
The reason for above shortfalls by way of a note	NA	NA

- (d) The unspent amount on ongoing projects as at 31 March 2026 aggregating to ₹ 167.53 million is deposited in separate CSR unspent accounts before the due date. The interest earned on unspent CSR funds of ₹ 10.09 million has been credited to the CSR Unspent Account and will be utilized exclusively for CSR activities, in line with the provisions of the Companies Act, 2013.

36 | Earnings Per Share

Accounting Policy

Basic earnings per equity share is computed by dividing the net profit attributable to the equity holders of the Group by the weighted average number of equity shares outstanding during the period. The weighted average number of equity shares outstanding during the period is adjusted for events such as fresh issue, bonus issue that have changed the number of equity shares outstanding, without a corresponding change in resources.

Diluted earnings per share reflects the potential dilution that could occur if securities or other contracts to issue equity shares were exercised or converted during the year. Diluted earnings

per equity share is computed by dividing the net profit attributable to the equity holders of the Group by the weighted average number of equity shares considered for deriving basic earnings per equity share and also the weighted average number of equity shares that could have been issued upon conversion of all dilutive potential equity shares. Potential equity shares are deemed to be dilutive only if their conversion to equity shares would decrease the net profit per share from continuing ordinary operations. Potential dilutive equity shares are deemed to be converted as at the beginning of the period, unless they have been issued at a later date. Dilutive potential equity shares are determined independently for each period presented.

Employee Stock Option Plan 2018

Pursuant to the resolutions passed by the Group's Board on 30 August 2018 and our Shareholders on 30 August 2018, the Company approved the Employee Stock Option Plan 2018 for issue of options to eligible employees which may result in issue of Equity Shares of not more than 35,30,000 Equity Shares. The Group reserves the right to increase, subject to the approval of the shareholders, or reduce such numbers of shares as it deems fit.

The exercise of the vested option shall be determined in accordance with the notified scheme under the plan.

Employee Stock Option Performance Scheme 2018 and Employee Stock Option Privilege Scheme 2018

The Group also approved Employee Stock Option Performance Scheme 2018 and Employee Stock Option Privilege Scheme 2018 under which the maximum number of options granted to any grantee under "Performance Scheme" together with options granted in any other scheme shall not exceed 1 percent of the total share capital at the time of grant.

(a) Basic Earnings per share

			(₹ million)	
			31 March 2026	31 March 2025
Profit for the year	₹ in million	A	26,720.33	20,199.90
Weighted average number of equity shares for basic earning per share*	Number	B	150,509,597	150,364,869
Earnings per shares - Basic (one equity share of ₹ 10 each)	₹ per share (A/B)		177.53	134.34

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for the year ended 31 March 2026

(b) Diluted Earnings per share

			(₹ million)	
			31 March 2026	31 March 2025
Profit for the year	₹ in million	A	26,720.33	20,199.90
Weighted average number of equity shares for basic earning per share*	Number	B	150,509,597	150,364,869
Effect of dilution				
Share options	Number	C	491,830	609,268
Weighted average number of equity shares adjusted for effect of dilution	Number	D=(B+C)	151,001,427	150,974,137
Earnings per shares - Diluted (one equity share of ₹ 10 each)	₹ per share	(A/D)	176.95	133.80

*Refer note 16(a) for movement of shares

Note: There have been no other transactions involving equity shares or potential equity shares between the reporting date and the date of authorisation of these financial statements.

37 | Contingent liabilities and commitments

Accounting Policy

A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Group or a present obligation that is not recognised because it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation. A contingent liability also arises in extremely rare cases where there is a liability that cannot be recognised because it cannot be measured reliably. The Group does not recognise a contingent liability but discloses its existence in the financial statements.

Capital commitments includes the amount of purchase orders (net of advances) issued to parties for completion of assets.

(A) Contingent liabilities (to the extent not provided for)

		(₹ million)	
		31 March 2026	31 March 2025
(i)	Taxation matters		
	Disputed liability in respect of sales tax /VAT demand and pending sales tax/VAT forms	0.64	0.66
	Disputed liability in respect of service tax duty demand	17.05	18.17
	Disputed liability in respect of excise duty demand	8.60	8.60
	Disputed liability in respect of custom duty demand	17.08	17.08
	Disputed liability in respect of income tax demand	3.71	3.71
	Disputed liability in respect of Goods & Service Tax	9.19	3.90
(ii)	Customs duty on capital goods imported under Export Promotion Capital Goods Scheme, against which export obligation is to be fulfilled	491.16	293.60
(iii)	Customs duty on raw materials imported under Advance License, against which export obligation is to be fulfilled	288.66	334.95

Notes:

- (a) In respect of the items above, future cash outflows in respect of contingent liabilities are determinable only on receipt of judgements/decisions pending at various forums/authority. The Group doesn't expect the outcome of matters stated above to have a material adverse effect on the Group's financial conditions, result of operations or cash flows.

(B) Commitments

		(₹ million)	
		31 March 2026	31 March 2025
(i)	Capital commitments		
	(Estimated value of contracts in capital account remaining to be executed and not provided for (net of capital advances))		
	Towards Property, Plant and Equipment	12,296.15	15,221.90

Note:

For lease commitments, refer note 5

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

38 The aggregate income tax demand relating to AY 2014-15 to AY 2023-24 amounting to ₹ 525.63 million, along with interest of ₹ 175.58 million, arising pursuant to a search action conducted in December 2023, has been reduced to Nil in accordance with the order passed by the CIT(A). The Income Tax Department has preferred an appeal against the said order.

Further, the Parent Company has filed an appeal before the appropriate appellate authority against the income tax demand for AY 2024-25 amounting to ₹ 567.78 million, along with interest of ₹ 8.02 million, arising from the aforesaid search action.

39 Related party disclosure

(A) Enterprises where control exists

(₹ million)			
	Country of incorporation	Ownership interest (%)	
		31 March 2026	31 March 2025
Joint Ventures			
Techno Electromech Private Limited (TEPL)	India	50%	50%

(B) Enterprises owned or significantly influenced by Key Management Personnel

AK Enterprises (AK)

Polycab Social Welfare Foundation (PSWF)

Transigo Fleet LLP

Bootbhavani Fabricators (upto 29 June 2023)

S.B. Enterprise (upto 29 June 2023)

T.P. Ostwal & Associates LLP, Chartered Accountants

(C) Key Management Personnel

(i) Executive Directors

Mr. Inder T. Jaisinghani	Chairman and Managing Director (CMD)
Mr. Bharat A. Jaisinghani	Joint Managing Director (JMD) (w.e.f 16 January 2026), Whole-time Director (upto 15 January 2026)
Mr. Nikhil R. Jaisinghani	Joint Managing Director (JMD) (w.e.f 16 January 2026), Whole-time Director (upto 15 January 2026)
Mr. Rakesh Talati	Whole-time Director (upto 21 January 2025)
Mr. Vijay Pandey	Executive Director (w.e.f. 22 January 2025)
Mr. Gandharv Tongia	Executive Director (ED) and CFO (upto 27 October 2025)

(ii) Non- Executive Directors

Mr. R.S. Sharma	Independent Director (upto 19 September 2025)
Mr. T.P. Ostwal	Independent Director
Ms. Sutapa Banerjee	Independent Director
Ms. Manju Agarwal	Independent Director
Mr. Bhaskar Sharma	Independent Director
Mr. Sumit Malhotra	Independent Director (w.e.f. 22 January 2025)

(iii) Key Management Personnel

Mr. Niyant Maru	Chief financial officer (w.e.f. 28 October 2025)
Ms. Manita Gonsalves	Company Secretary and Vice- President Legal

(D) Relatives of Key Management Personnel

Mr. Kunal I. Jaisinghani	Son of Mr. Inder T. Jaisinghani
Ms. Shikha Jaisinghani	Daughter of Mr.Inder T. Jaisinghani
Ms. Kiara Duhlani	Sister of Mr. Bharat A. Jaisinghani
Ms. Deepika Sehgal	Sister of Mr. Nikhil R. Jaisinghani
Ms. Jayshriben Talati	Wife of Mr. Rakesh Talati

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

(E) Transactions with Group companies

			(₹ million)	
			Year ended 31 March 2026	Year ended 31 March 2025
(i)	Sale of goods (including GST)			
	Techno Electromech Private Limited	Joint Venture	672.29	1,771.11
(ii)	Purchase of goods (including GST)			
	Techno Electromech Private Limited	Joint Venture	1,848.93	2,045.96
(iii)	Sub-contracting expense (including GST)			
	Techno Electromech Private Limited	Joint Venture	28.81	-
(iv)	Job work Income (including GST)			
	Techno Electromech Private Limited	Joint Venture	40.05	11.58
(v)	Interest received			
	Techno Electromech Private Limited	Joint Venture	10.75	10.75
(vi)	Testing charges paid (including GST)			
	Techno Electromech Private Limited	Joint Venture	-	0.14
(vii)	Recovery of manpower charges (including GST)			
	Techno Electromech Private Limited	Joint Venture	32.98	5.37
(viii)	Rent received (including GST)			
	Techno Electromech Private Limited	Joint Venture	1.59	-
(ix)	Rent Expenses (including GST)			
	Techno Electromech Private Limited	Joint Venture	0.30	0.33

(F) Outstanding as at the year end

			(₹ million)	
			Year ended 31 March 2026	Year ended 31 March 2025
(i)	Loans given			
	Techno Electromech Private Limited	Joint Venture	100.00	100.00
(ii)	Trade Receivables			
	Techno Electromech Private Limited	Joint Venture	1,159.08	1,087.51
(iii)	Interest accrued on loan given			
	Techno Electromech Private Limited	Joint Venture	2.65	2.39

(G) Transactions with KMP

(i) Remuneration paid for the year ended and outstanding as on: (a)

(₹ million)				
Shares allotted under ESOP during the year	31 March 2026		31 March 2025	
	For the year ended	Outstanding for the year end	For the year ended	Outstanding for the year end
CMD, JMD and Executive directors				
Short term employee benefits	536.07	373.48	471.11	293.28
Share based payment	(17.73)	-	51.65	-
Non-Executive directors				
Director sitting fees	10.12	-	7.16	
Commission	21.05	21.05	20.08	20.08
Key management personnel (excluding CMD, JMD and WTD)				
Short term employee benefits	32.08	5.84	6.04	0.44
Share based payment	5.38	-	7.66	

(a) As the liabilities for gratuity and leave encashment are provided on actuarial basis for the Company as a whole, the amounts pertaining to the directors and KMP are not included above.

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

(ii) Transactions with enterprises owned or significantly influenced by key managerial personnel

(₹ million)

Nature of transaction	31 March 2026		31 March 2025	
	For the year ended	Outstanding for the year end	For the year ended	Outstanding for the year end
Polycab Social Welfare Foundation	430.70	-	115.02	-
Transigo Fleet LLP	16.20	7.29	19.12	5.83
AK Enterprises*	29.17	6.17	29.17	-
T.P. Ostwal & Associates LLP	-	-	0.41	-

*Security deposit given to AK Enterprises amounting to ₹ 6.17 million (31 March 2025: ₹ 6.17 million).

(H) Transactions with relatives of KMP:

(₹ million)

	31 March 2026		31 March 2025	
	For the year ended	Outstanding for the year end	For the year ended	Outstanding for the year end
Remuneration to other related parties				
Short term employee benefits	15.99	1.30	10.52	0.02
Rent Paid				
Mrs. Jayshriben Talati	-	-	0.48	-

(I) Terms and conditions of transactions with related parties:

- The transactions with related parties are made on terms equivalent to those that prevail in arm's length transactions. Outstanding balances at the period-end are unsecured and settlement occurs in cash or credit as per the terms of the arrangement.
- Guarantees are issued by the Group in accordance with Section 186 of the Companies Act, 2013 read with rules issued thereunder.
- For the year ended 31 March 2026, the Group has recorded impairment of receivables amounting to ₹ 270 Million relating to receivables from Techno Electromech Private Limited (JV) (31 March 2025: ₹ Nil). This assessment is undertaken each financial year through examining the financial position of the related party.

40 Segment reporting

Accounting Policy

Identification of segments

An operating segment is a component of the Group that engages in business activities from which it may earn revenues and incur expenses, whose operating results are regularly reviewed by the Group's Chief Operating Decision Maker ("CODM") to make decisions for which discrete financial information is available. The Company's chief operating decision maker is Chairman and Managing Directors.

The Operating Segment is the level at which discrete financial information is available. Operating segments are identified considering:

- the nature of products and services
- the differing risks and returns
- the internal organisation and management structure, and
- the internal financial reporting systems

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

The Board of Directors monitors the operating results of all product segments separately for the purpose of making decisions about resource allocation and performance assessment based on an analysis of various performance indicators by business segments and geographic segments.

Segment revenue and expenses

- 1 It has been identified to a segment on the basis of relationship to operating activities of the segment.
- 2 The Group generally accounts for intersegment sales and transfers at cost plus appropriate margins.
- 3 Intersegment revenue and profit is eliminated at group level consolidation.
- 4 Finance income earned and finance expense incurred are not allocated to individual segment and the same has been reflected at the Group level for segment reporting as the underlying instruments are managed at Group level.

Segment assets and liabilities

Segment assets and segment liabilities represent assets and liabilities of respective segments, however the assets and liabilities not identifiable or allocable on reasonable basis being related to enterprise as a whole have been grouped as unallocable.

The accounting policies of the reportable segments are same as that of Group's accounting policies described.

No operating segments have been aggregated to form the above reportable operating segments. Common allocable costs are allocated to each segment according to the relative contribution of each segment to the total common costs.

The group is organised into business units based on its products and services and has three reportable segments as follows

Wires and Cables: Manufacture and sale of wires and cables

Fast moving electrical goods (FMEG): Fans, LED lighting and luminaires, switches, switchgears, solar products, pumps, conduits and domestic appliances.

EPC: Design, engineering, supply of materials, survey, execution and commissioning of projects on a turnkey basis.

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

(A) The following summary describes the operations in each of the Group's reportable segments:

(₹ million)

	31 March 2026					31 March 2025				
	Wires & Cables	FMEG	EPC	Eliminations	Total	Wires & Cables	FMEG	EPC	Eliminations	Total
External sales	2,51,788.81	20,693.28	16,664.96	-	2,89,147.05	1,88,881.03	16,535.42	19,192.39	-	2,24,608.84
Inter segment revenue	3,555.37	-	-	(3,555.37)	-	3,485.30	286.33	-	(3,771.63)	-
Total Income	2,55,344.18	20,693.28	16,664.96	(3,555.37)	2,89,147.05	1,92,366.33	16,821.75	19,192.39	(3,771.63)	2,24,608.84
Segment Results										
External	34,303.84	548.38	1,655.50	-	36,507.72	25,722.48	(381.80)	1,806.40	-	27,147.08
Inter segment results	477.33	-	-	(477.33)	-	480.69	(7.46)	-	(473.23)	-
Segment/Operating results	34,781.17	548.38	1,655.50	(477.33)	36,507.72	26,203.17	(389.26)	1,806.40	(473.23)	27,147.08
Un-allocated items:										
Finance income					2,053.39					1,550.65
Finance costs					2,430.36					1,689.28
Share of profit/(loss) of joint venture (Net of tax)	-	-	-	-	-	-	-	-	-	-
Profit before tax					36,130.75					27,008.45
Tax expenses										
Current tax					9,390.58					6,154.98
Deferred tax charge/(credit)					(344.10)					398.10
Profit for the year					27,084.27					20,455.37
Depreciation & amortisation expenses	3,382.04	420.97	55.68	-	3,858.69	2,625.92	341.43	13.68	-	2,981.03
Non-cash expenses/ (Income) other than depreciation	(101.98)	346.18	142.89	-	387.09	(119.67)	227.04	171.96	-	279.33
Total cost incurred during the year to acquire segment assets (net of disposal)	14,276.64	204.75	317.95	-	14,799.34	8,953.50	629.85	-	-	9,583.35

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

(B) Revenue by Geography

The amount of its revenue from external customers analysed by the country, in which customers are located, are given below:

(₹ million)

	Year ended 31 March 2026	Year ended 31 March 2025
Within India	2,73,452.39	2,11,156.98
Outside India	15,694.66	13,451.86
	2,89,147.05	2,24,608.84

(C) Segment assets

(₹ million)

	31 March 2026					31 March 2025				
	Wires & Cables	FMEG	EPC	Eliminations	Total	Wires & Cables	FMEG	EPC	Eliminations	Total
Segment assets	1,15,450.84	9,514.33	27,186.75	-	1,52,151.92	80,001.30	8,437.20	17,235.42	-	1,05,673.92
Unallocated assets:										
Current investments					34,048.23					17,490.42
Income tax assets (net)					558.74					503.73
Deferred tax assets (net)					116.02					270.70
Cash and cash equivalents and bank balance					9,216.79					8,171.40
Loans					112.31					111.00
Other unallocable assets					8,557.89					5,536.49
Total assets					2,04,761.90					1,37,757.66

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

(D) Segment liabilities

(₹ million)

	31 March 2026					31 March 2025				
	Wires & Cables	FMEG	EPC	Eliminations	Total	Wires & Cables	FMEG	EPC	Eliminations	Total
Segment liabilities	53,834.54	5,188.44	13,323.24	-	72,346.22	22,513.95	3,650.55	5,180.31	-	31,344.81
Unallocated liabilities:										
Borrowings (Non-Current and Current, including Current Maturity)					1,324.90					1,090.04
Current tax liabilities (net)					771.55					155.59
Deferred tax liabilities (net)					524.06					1,025.03
Other unallocable liabilities					8,527.48					5,043.95
Total liabilities					83,494.21					38,659.42

(E) Non-current assets by Geography

The total of non-current assets excluding financial assets and deferred tax assets analysed by the country in which assets are located are given below:

(₹ million)

	Year ended 31 March 2026	Year ended 31 March 2025
Within India	52,843.77	40,404.37
Outside India	147.27	185.84
	52,991.04	40,590.21

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

41 Information for Consolidated Financial Statement pursuant to Schedule III of the Companies Act, 2013

For the year ended 31 Mar 2026

	Net Assets, i.e., total assets minus total liabilities		Share in profit or loss		Share in other comprehensive income		Share in total comprehensive income	
	As % of consolidated net assets	Amount	As % of consolidated profit or loss	Amount	As % of consolidated OCI	Amount	As % of consolidated total comprehensive income	Amount
Parent								
Polycab India Limited	97.63%	118,397.95	96.61%	26,165.01	156.07%	(7.07)	96.60%	26,157.94
Subsidiaries								
Indian								
Tirupati Reels Private Limited	0.33%	405.03	0.35%	93.45	-10.15%	0.46	0.35%	93.91
Dowells Cable Accessories Private Limited	1.05%	1,275.82	1.59%	431.22	2.25%	(0.10)	1.59%	431.12
Steel Matrix Private Limited	0.00%	0.83	0.00%	0.01	0.00%	-	0.00%	0.01
Polycab Support Force Private Limited	0.01%	13.69	0.02%	5.68	0.00%	-	0.02%	5.68
Polycab Electricals And Electronics Private Limited	0.00%	0.89	0.00%	0.01	0.00%	-	0.00%	0.01
Foreign								
Polycab Australia Pty. Limited	0.04%	51.16	0.04%	9.67	-178.15%	8.07	0.07%	17.74
Polycab USA Inc	-0.05%	(59.61)	0.06%	15.28	136.64%	(6.19)	0.03%	9.09
Investment accounted for using the equity method								
Techno Electromech Private Limited	0.00%	-	0.00%	-	0.00%	-	0.00%	-
Non controlling interest								
Indian								
Tirupati Reels Private Limited	0.27%	331.38	0.28%	76.46	-8.17%	0.37	0.28%	76.83
Dowells Cable Accessories Private Limited	0.70%	850.55	1.06%	287.48	1.50%	(0.07)	1.06%	287.41
TOTAL	100.00%	121,267.69	100.00%	27,084.27	100.00%	(4.53)	100.00%	27,079.74

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

For the year ended 31 Mar 2025

	Net Assets, i.e., total assets minus total liabilities		Share in profit or loss		Share in other comprehensive income		Share in total comprehensive income	
	As % of consolidated net assets	Amount	As % of consolidated profit or loss	Amount	As % of consolidated OCI	Amount	As % of consolidated total comprehensive income	Amount
Parent								
Polycab India Limited	98.04%	97,151.65	97.01%	19,843.64	95.58%	(66.62)	97.01%	19,777.02
Subsidiaries								
Indian								
Tirupati Reels Private Limited	0.31%	311.13	0.34%	69.46	-0.27%	0.19	0.34%	69.65
Dowells Cable Accessories Private Limited	0.85%	844.70	1.46%	297.95	-	-	1.46%	297.95
Steel Matrix Private Limited	0.00%	0.81	0.00%	(0.10)	-	-	0.00%	(0.10)
Polycab Support Force Private Limited	0.01%	6.68	0.02%	3.79	-	-	0.02%	3.79
Polycab Electricals And Electronics Private Limited	0.00%	0.87	0.00%	(0.05)	-	-	0.00%	(0.05)
Foreign								
Polycab Australia Pty. Limited	0.03%	33.41	0.16%	32.91	3.21%	(2.24)	0.15%	30.67
Polycab USA Inc	-0.07%	(68.70)	-0.23%	(47.70)	1.69%	(1.18)	-0.24%	(48.88)
Investment accounted for using the equity method								
Techno Electromech Private Limited	0.00%	-	0.00%	-	0.00%	-	0.00%	-
Non controlling interest								
Indian								
Tirupati Reels Private Limited	0.26%	254.56	0.28%	56.84	-0.22%	0.15	0.28%	56.99
Dowells Cable Accessories Private Limited	0.57%	563.13	0.97%	198.63	0.00%	-	0.97%	198.63
TOTAL	100.00%	99,098.24	100.00%	20,455.37	100.00%	(69.70)	100.00%	20,385.67

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

42 | Financial Instruments and Fair Value measurement

A) Financial Instruments

Accounting Policy

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Financial assets

(i) Initial recognition and measurement

All financial assets are recognised initially at fair value plus, in the case of financial assets not recorded at fair value through Statement of Profit and Loss, transaction costs that are attributable to the acquisition of the financial asset. However, trade receivables that do not contain a significant financing component are measured at transaction price. Financial assets are classified at the initial recognition as financial assets measured at fair value or as financial assets measured at amortised cost.

(ii) Subsequent measurement

For purposes of subsequent measurement, financial assets are classified in two broad categories:

- (a) Financial assets at amortised cost
- (b) Financial assets at fair value

Where assets are measured at fair value, gains and losses are either recognised entirely in the Statement of Profit and Loss (i.e. fair value through Statement of Profit and Loss), or recognised in other comprehensive income (i.e. fair value through other comprehensive income) depending on the classification at initial recognition.

(a) Financial assets carried at amortised cost

A financial assets that meets the following two conditions is measured at amortised cost (net of Impairment) unless the asset is designated at fair value through Statement of Profit and Loss under the fair value option.

- (i) **Business Model test:** The objective of the Group's business model is to hold the financial assets to collect the contractual cash flow (rather than to sell the instrument prior to its contractual maturity to realise its fair value changes).
- (ii) **Cash flow characteristics test:** The contractual terms of the financial assets give rise on specified dates to cash flow that are solely payments of principal and interest on the principal amount outstanding.

(b) (i) Financial assets at fair value through other comprehensive income

Financial assets is subsequently measured at fair value through other comprehensive income if it is held with in a business model whose objective is achieved by both collections contractual cash flows and selling financial assets and the contractual terms of the financial assets give rise on specified dated to cash flows that are solely payments of principal and interest on the principal amount outstanding.

For equity instruments, the Group may make an irrevocable election to present in other comprehensive income subsequent changes in the fair value. The Group makes such election on an instrument-by-instrument basis. The classification is made on initial recognition and is irrevocable.

If the Group decides to classify an equity instrument as at FVTOCI, then all fair value changes on the instrument, excluding dividends, are recognized in the OCI. There is no recycling of the amounts from OCI to P&L, even on sale of investment. However, the Group may transfer the cumulative gain or loss within equity.

Equity instruments included within the FVTPL category are measured at fair value with all changes recognized in the Statement of Profit and Loss.

(ii) Financial assets at fair value through profit or loss

A financial asset which is not classified in any of the above categories is subsequently fair valued through Statement of Profit and Loss.

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

(iii) Derecognition

A financial asset (or, where applicable, a part of a financial asset or part of a Group of similar financial assets) is primarily derecognised when:

- (a) The rights to receive cash flows from the asset have expired, or
- (b) The Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Group continues to recognise the transferred asset to the extent of the Group's continuing involvement. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

The Group discloses analysis of the gain or loss recognised in the statement of profit and loss arising from the derecognition of financial assets measured at amortised cost, showing separately gains and losses arising from derecognition of those financial assets.

(iv) Impairment of financial assets

The Group assesses impairment based on expected credit losses (ECL) model for the following:

- (a) Trade receivables or any contractual right to receive cash or another financial asset that result from transactions that are within the scope of Ind AS 115.
- (b) The Group follows 'simplified approach' for recognition of impairment loss allowance on trade receivables and contract assets.

The application of simplified approach does not require the Group to track changes in credit risk. Rather, it recognises impairment loss allowance based on lifetime ECL at each reporting date, right from its initial recognition. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

The Group recognises an allowance for ECL for all debt instruments not held at fair value through profit or loss. ECL are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECL are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECL are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

Ind AS 109 requires expected credit losses to be measured through a loss allowance. The Group recognises lifetime expected losses for all contract assets and / or all trade receivables that do not constitute a financing transaction. In determining the allowances for doubtful trade receivables, the Group has used a practical expedient by computing the expected credit loss allowance for trade receivables based on a provision matrix. The provision matrix takes into account historical credit loss experience and is adjusted for forward looking information. The expected credit loss allowance is based on the ageing of the receivables that are due and allowance rates used in the provision matrix. For all other financial assets, expected credit losses are measured at an amount equal to the 12-months expected credit losses or at an amount equal to the 12 months expected credit losses or at an amount equal to the life time expected credit losses if the credit risk on the financial asset has increased significantly since initial recognition.

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

The Group considers a financial asset in default when contractual payments are 90 days past due. However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

For recognition of impairment loss on other financial assets and risk exposure, the Group determines that whether there has been a significant increase in the credit risk since initial recognition. If credit risk has not increased significantly, 12-month ECL is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime ECL is used.

If, in a subsequent period, credit quality of the instrument improves such that there is no longer a significant increase in credit risk since initial recognition, then the entity reverts to recognising impairment loss allowance based on 12-month ECL.

As a practical expedient, the Group uses the provision matrix to determine impairment loss allowance on the portfolio of trade receivables. The provision matrix is based on its historical observed default rates over the expected life of the trade receivables and its adjusted forward looking estimates. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

ECL impairment loss allowance (or reversal) during the period is recognized as other expense in the of Statement of Profit and Loss.

Financial liabilities

(i) Initial recognition and measurement

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs. The Group's financial liabilities include trade and other payables, loans and borrowings including bank overdrafts, lease liabilities and derivative financial instruments.

(ii) Subsequent measurement

The measurement of financial liabilities depends on their classification, as described below:

(a) Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss. Financial liabilities are classified as held for trading if they are incurred for the purpose of repurchasing in the near term. This category also includes derivative financial instruments entered into by the Group that are not designated as hedging instruments in hedge relationships as defined by Ind AS 109.

(b) Gains or losses on liabilities held for trading are recognised in the profit or loss

Financial liabilities designated upon initial recognition at fair value through profit or loss are designated as such at the initial date of recognition, and only if the criteria in Ind AS 109 are satisfied. For liabilities designated as FVTPL, fair value gains/ losses attributable to changes in own credit risk are recognized in OCI. These gains/ loss are not subsequently transferred to P&L. However, the Group may transfer the cumulative gain or loss within equity. All other changes in fair value of such liability are recognised in the statement of profit or loss.

(c) Loans and borrowings

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the Effective Interest Rate method.

(iii) Embedded Derivatives

A derivative embedded in a hybrid contract, with a financial liability or non-financial host, is separated from the host and accounted for as a separate derivative if: the economic characteristics and risks are not closely related to the host; a separate instrument with the same terms as the embedded derivative would meet the definition of a derivative; and the hybrid contract is not measured at fair value through profit or loss.

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(iv) Derecognition

- (a) A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit or loss.
- (b) Financial guarantee contracts issued by the Group are those contracts that require a payment to be made to reimburse the holder for a loss it incurs because the specified debtor fails to make a payment when due in accordance with the terms of a debt instrument. Financial guarantee contracts are recognised initially as a liability at fair value, adjusted for transaction costs that are directly attributable to the issuance of the guarantee. Subsequently, the liability is measured at the higher of the amount of loss allowance determined as per impairment requirements of Ind AS 109 and the amount recognised less cumulative amortisation.

B) Fair value measurement

Accounting policy

The Group measures financial instruments, such as, derivatives, mutual funds etc. at fair value at each Balance sheet date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- (a) In the principal market for the asset or liability, or
- (b) In the absence of a principal market, in the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible by the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the Financial Statements are categorised within the fair value hierarchy, to provide an indication about the reliability of inputs used in determining fair value, the group has classified its financial statements into three levels prescribed under the IND AS as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risk of the assets or liability and the level of fair value hierarchy as explained above.

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

Set out below, is a comparison by class of the carrying amounts and fair value of the Group's financial instruments:

(₹ million)

	Carrying value		Fair value	
	31 March 2026	31 March 2025	31 March 2026	31 March 2025
Financial assets				
Measured at amortised cost				
Trade receivables	42,062.88	28,957.06	42,062.88	28,957.06
Cash and cash equivalents	3,903.43	2,173.87	3,903.43	2,173.87
Bank balance other than cash and cash equivalents	4,921.27	5,532.49	4,921.27	5,532.49
Loans	112.31	111.00	112.31	111.00
Other financial assets	2,588.24	1,413.35	2,588.24	1,413.35
Measured at fair value through profit or loss account (FVTPL)				
Firm Commitment	62.38	318.49	62.38	318.49
Investment in mutual funds	34,048.23	17,490.42	34,048.23	17,490.42
Derivative assets	553.89	128.06	553.89	128.06
	88,252.63	56,124.74	88,252.63	56,124.74
Financial liabilities				
Measured at amortised cost				
Borrowings - long term including current maturities and short term	1,324.90	1,090.04	1,225.69	1,045.44
Acceptances	42,656.19	13,062.37	42,656.19	13,062.37
Trade payables	17,988.14	14,295.19	17,988.14	14,295.19
Creditors for capital expenditure	983.03	1,108.95	983.03	1,108.95
Obligations under lease	1,030.27	934.33	1,149.63	1,085.74
Other financial liabilities	1,601.28	1,340.97	1,601.28	1,340.97
Measured at fair value through profit or loss account (FVTPL)				
Derivative liabilities	332.16	643.33	332.16	643.33
	65,915.97	32,475.18	65,936.12	32,581.98

- (a) The management assessed that cash and cash equivalents, trade receivables, trade payables, short-term borrowings, loans to related party, loans to employees, short term security deposit, lease liabilities and other current liabilities approximate their carrying amounts largely due to the short-term maturities of these instruments.
- (b) The fair value of the financial assets and liabilities is included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.
- (c) Fixed deposit of ₹ 3,689.39 million (31 Mar 2025: ₹ 460.17 million) is restricted for withdrawal, considering it is lien against commercial arrangements and ₹ 320.00 million are non-callable deposits.
- (d) **Measurement of fair values**

The following table shows the valuation techniques used in measuring fair values, as well as the significant observable inputs used (if any).

Financial instruments measured at fair value:

Type	Valuation technique
Mutual Fund Investments	Net asset value quoted by mutual funds, with appropriate adjustments as required by Ind AS 113
Commodity Futures	Basis the quotes given by the LME broker/ dealer, with appropriate adjustments as required by Ind AS 113
Embedded Derivatives	Basis the quotes given by the LME broker/ dealer, with appropriate adjustments as required by Ind AS 113
Foreign exchange forward contracts	MTM value as per RBI reference rate, with appropriate adjustments as required by Ind AS 113

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Fair value hierarchy

All assets and liabilities for which fair value is measured or disclosed in the Financial Statements are categorised within the fair value hierarchy, to provide an indication about the reliability of inputs used in determining fair value, the Group has classified its financial statements into three levels prescribed under the Ind AS as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

The following table provides the fair value measurement hierarchy of the Group's assets and liabilities.

Quantitative disclosures fair value measurement hierarchy for assets and liabilities as at 31 March 26:

(₹ million)

	Date of valuation	Total	Fair value measurement using		
			Quoted prices in active markets (Level 1)	Significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)
Assets measured at fair value:					
Units of mutual funds	31 Mar 26	34,048.23	34,048.23	-	-
Firm commitment	31 Mar 26	62.38	-	62.38	-
Derivative assets					
Commodity contracts	31 Mar 26	509.64	-	509.64	-
Liabilities measured at fair value:					
Derivative liabilities:					
Embedded derivatives	31 Mar 26	-	-	-	-
Foreign exchange forward contract	31 Mar 26	332.16	-	332.16	-

Quantitative disclosures fair value measurement hierarchy for assets and liabilities as at 31 March 25:

(₹ million)

	Date of valuation	Total	Fair value measurement using		
			Quoted prices in active markets (Level 1)	Significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)
Assets measured at fair value:					
Units of mutual funds	31 Mar 25	17,490.42	17,490.42	-	-
Firm commitment	31 Mar 25	318.49	-	318.49	-
Derivative assets					
Embedded derivatives	31 Mar 25	44.08	-	44.08	-
Liabilities measured at fair value:					
Derivative liabilities:					
Foreign exchange forward contract	31 Mar 25	114.72	-	114.72	-
Commodity contracts	31 Mar 25	444.63	-	444.63	-

Notes:

- Investment Property Under Construction is measured at cost as at 31 March 2026 of ₹ 883.02 million (31 March 2025: ₹ 790.08 million). The fair value measurement is required for disclosure purpose in the financial statements as per Ind AS 40.(Refer note 4).
- There is no transfers into and transfers out of fair value hierarchy levels as at the end of the reporting period. Timing of transfer between the levels determined based on the following:
 - the date of the event or change in circumstances that caused the transfer
 - the beginning of the reporting period
 - the end of the reporting period

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43 Financial Risk Management Objectives and Policies

The Group's principal financial liabilities, other than derivatives, comprise acceptances, borrowing, trade payables, lease liabilities and other liabilities. The main purpose of these financial liabilities is to finance the Group's operations and to provide guarantees to support its operations. The Group's principal financial assets include loans, trade and other receivables, and cash and cash equivalents that derive directly from its operations. The Group also holds FVTPL investments and enters into derivative transactions.

The Group is exposed to market risk, credit risk and liquidity risk. The Board of Directors of the Group has formed a Risk Management Committee to periodically review the risk management policy of the Group so that the management manages the risk through properly defined mechanism's Risk Management Committee's focus is to foresee the unpredictability and minimize potential adverse effects on the Group's financial performance.

The Group's overall risk management procedures to minimise the potential adverse effects of financial market on the Group's performance are as follows:

(A) Market Risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: interest rate risk, currency risk and other price risk, such as equity price risk and commodity risk. Financial instruments affected by market risk include loans and borrowings, trade receivables, deposits, FVTPL investments and derivative financial instruments.

(i) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group's exposure to the risk of changes in market interest rates relates primarily to the Group's debt obligations with floating interest rates. The Group is also exposed to the risk of changes in market interest rates relates due to its investments in mutual fund units in debt funds.

Total borrowings as on 31 March 2026 are ₹ 1,324.90 million (31 March 2025: ₹ 1,090.04 million) out of which ₹ 683.37 million as on 31 March 2026 (31 March 2025: ₹ 570.65 million) pertains to fixed rate of interest.

Acceptances as at 31 Mar 2026 of ₹ 41,247.67 million (31 March 2025: ₹ 12,171.77 million) are at a fixed rate of interest. Further, acceptances as at 31 Mar 2026 of ₹ 1,408.52 million (31 March 2025: ₹ 890.60 million) are non-interest bearing.

Interest rate sensitivity

The following table demonstrates the sensitivity to a reasonably possible change in interest rates on that portion of loans and borrowings affected, after the impact of hedge accounting. With all other variables held constant, the Group's profit before tax is affected through the impact on floating rate borrowings, as follows:

	(₹ million)		
	Exposure to interest rate risk (Principal amount of loan)	Increase/decrease in basis points	Effect on profit before tax
31 Mar 2026	641.53		
Increase		+100	(6.42)
Decrease		-100	6.42
31 Mar 2025	519.39		
Increase		+100	(5.19)
Decrease		-100	5.19

(ii) Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of an exposure will fluctuate because of changes in foreign exchange rates. The Group's exposure to the risk of changes in foreign exchange rates relates primarily to the Group's operating activities (when revenue or expense is denominated in a foreign currency) and the Group's borrowings in foreign currency.

Derivative financial instruments

The Group enters into derivative contracts with an intention to hedge its foreign exchange price risk and interest risk. Derivative contracts which are linked to the underlying transactions are recognised in accordance with the contract terms. Such derivative financial instruments are initially recognised at fair value on the date on which a derivative contract is entered into and are subsequently re-measured at

Notes to Consolidated Financial Statements

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fair value. Derivatives are carried as financial assets when the fair value is positive and as financial liabilities when the fair value is negative. Any gains or losses arising from changes in the fair value of derivatives are taken directly to Statement of Profit and Loss. To some extent the Group manages its foreign currency risk by hedging transactions.

Particulars of unhedged foreign currency exposures as at the reporting date:

(₹ million)

Currency	Currency Symbol	31 March 2026		31 March 2025	
		Foreign currency	Indian Rupees	Foreign currency	Indian Rupees
United States Dollar	USD	(217.04)	(20,544.49)	(70.90)	(6,063.99)
Euro	EUR	48.40	5,275.30	26.30	2,366.59
Pound	GBP	(0.09)	(10.97)	0.49	54.23
Swiss Franc	CHF	0.27	32.24	(0.78)	(75.05)
Chinese Yuan	CNY	(0.35)	(4.71)	1.26	14.82
Japanese yen	JPY	(0.02)	(0.01)	(15.78)	(8.96)
Australian Dollar	AUD	0.12	7.93	0.65	34.89

Figures shown in brackets represent payables.

Foreign currency sensitivity

The following tables demonstrate the sensitivity to a reasonably possible change in USD, EUR, GBP, CHF, CNY, JPY and AUD exchange rates, with all other variables held constant. The impact on the Group's profit before tax is due to changes in the fair value of monetary assets and liabilities including non-designated foreign currency derivatives and embedded derivatives. The Group's exposure to foreign currency changes for all other currencies is not material. Sensitivity due to unhedged Foreign Exchange Exposures is as follows:

Impact on profit before tax and equity:

(₹ million)

Currency	Currency Symbol	31 March 2026		31 March 2025	
		+2%	-2%	+2%	-2%
United States Dollar	USD	(410.89)	410.89	(121.28)	121.28
Euro	EUR	105.51	(105.51)	47.33	(47.33)
Pound	GBP	(0.22)	0.22	1.08	(1.08)
Swiss Franc	CHF	0.64	(0.64)	(1.50)	1.50
Chinese Yuan	CNY	(0.09)	0.09	0.30	(0.30)
Japanese yen	JPY	-	-	(0.18)	0.18
Australian Dollar	AUD	0.16	(0.16)	0.70	(0.70)

Figures shown in brackets represent payables.

(iii) Commodity price risk

The Group's exposure to price risk of copper and aluminium arises from:

- Trade payables of the Group where the prices are linked to LME prices. Payment is therefore sensitive to changes in copper and aluminium prices quoted on LME. The provisional pricing feature (Embedded Derivatives) is classified in the balance sheet as fair value through profit or loss. The option to fix prices at future LME prices works as a natural hedge against the movement in value of inventory of copper and aluminium held by the Group. The Group also takes Sell LME positions to hedge the price risk on Inventory due to ongoing movement in rates quoted on LME. The Group applies fair value hedge to protect its copper and aluminium Inventory from the ongoing movement in rates.
- Purchases of copper and aluminium results in exposure to price risk due to ongoing movement in rates quoted on LME affecting the profitability and financial position of the Group. The risk management strategy is to use the Buy future contracts linked to LME to hedge the variation in cash flows of highly probable future purchases. Refer note 44 for outstanding buy future contracts link to LME as of 31 March 2026 and 31 March 2025.

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(B) Credit risk

Credit risk is the risk that counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Group is exposed to credit risk from its operating activities (primarily trade receivables) and from its financing activities, including deposits with banks and financial institutions, foreign exchange transactions and other financial instruments.

Trade receivables and contract assets

The Group has adopted a policy of only dealing with counterparties that have sufficient credit rating. The Group exposure and credit ratings of its counterparties are continuously monitored and the aggregate value of transactions is reasonably spread amongst the counterparties. Credit risk has always been managed through credit approvals, establishing credit limits and continuously monitoring the credit worthiness of customers to which the Group grants credit terms in the normal course of business. On account of adoption of Ind AS 109, the Group uses expected credit loss model to assess the impairment loss or gain. The Group has applied Expected Credit Loss (ECL) model for measurement and recognition of impairment losses on trade receivables. ECL has been computed as a percentage of revenue on the basis of Group historical data of delay in collection of amounts due from customers and default by the customers along with management's estimates.

The Group has sold without recourse trade receivable under channel finance arrangement for providing credit to its dealers. Evaluation is made as per the terms of the contract i.e. if the Group does not retain any risk and rewards or control over the financial assets, then the entity derecognises such assets upon transfer of financial assets under such arrangement with the banks. Derecognition does not result in significant gain / loss to the Group in the Statement of profit and loss.

In certain cases, the Group has sold with recourse trade receivables to banks for cash proceeds. These trade receivables have not been derecognised from the statement of financial position, because the Group retains substantially all of the risks and rewards – primarily credit risk. The amount received on transfer has been recognised as a financial liability. The arrangement with the bank is such that the customers remit cash directly to the bank and the bank releases the limit of facility used by the Group. The receivables are considered to be held within a held-to-collect business model consistent with the Group continuing recognition of the receivables.

The carrying amount of trade receivables at the reporting date that have been transferred but have not been derecognised and the associated liabilities is ₹ 746.74 million (31 Mar 2025: ₹ 375.58 million).

Trade receivables (net of expected credit loss allowance) of ₹ 42,062.88 million as at 31 March 2026 (31 March 2025: ₹ 28,957.06 million) forms a significant part of the financial assets carried at amortised cost which is valued considering provision for allowance using expected credit loss method. In addition to the historical pattern of credit loss, we have considered the likelihood of delayed payments, increased credit risk and consequential default considering emerging situations while arriving at the carrying value of these assets. This assessment is not based on any mathematical model but an assessment considering the nature of verticals, impact immediately seen in the demand outlook of these verticals and the financial strength of the customers. The Group has specifically evaluated the potential impact with respect to customers for all of its segments.

The Group closely monitors its customers who are going through financial stress and assesses actions such as change in payment terms, discounting of receivables with institutions on no-recourse basis, recognition of revenue on collection basis etc., depending on severity of each case. The collections pattern from the customers in the current period does not indicate stress beyond what has been factored while computing the allowance for expected credit losses.

The expected credit loss allowance for trade receivables of ₹ 2,029.08 million as at 31 March 2026 (31 March 2025: ₹ 1,267.03 million) is considered adequate.

The same assessment is done in respect of contract assets of ₹ 1,754.26 million as at 31 March 2026 (31 March 2025: ₹ 1,127.52 million) while arriving at the level of provision that is required.

The expected credit loss allowance for contract assets of ₹ 70.17 million as at 31 March 2026 (31 March 2025: ₹ 45.10 million) is considered adequate.

Other financial assets

The Group has adopted a policy of only dealing with counterparties that have sufficient credit rating. The Group's exposure and credit ratings of its counterparties are continuously monitored and the aggregate value of transactions is reasonably spread amongst the counterparties.

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Credit risk arising from investment in mutual funds, derivative financial instruments and other balances with banks is limited and there is no collateral held against these because the counterparties are banks and recognised financial institutions with high credit ratings assigned by the international credit rating agencies.

(C) Liquidity risk

The Group's principle sources of liquidity are cash and cash equivalents and the cash flow that is generated from operations. The Group believes that the working capital is sufficient to meet its current requirements.

Further, the Group manages its liquidity risk in a manner so as to meet its normal financial obligations without any significant delay or stress. Such risk is managed through ensuring operational cash flow while at the same time maintaining adequate cash and cash equivalents position. The management has arranged for diversified funding sources and adopted a policy of managing assets with liquidity in mind and monitoring future cash flows and liquidity on a regular basis. Surplus funds not immediately required are invested in certain financial assets (including mutual funds) which provide flexibility to liquidate at short notice and are included in current investments and cash equivalents. Besides, it generally has certain undrawn credit facilities which can be accessed as and when required, which are reviewed periodically.

The Group channel financing program ensures timely availability of finance for channel partners with extended and convenient re-payment terms, thereby freeing up cash flow for business growth while strengthening Group distribution network. Further, invoice discounting get early payments against outstanding invoices. Sales Invoice discounting is intended to save the Group business from the cash flow pressure.

The Group has developed appropriate internal control systems and contingency plans for managing liquidity risk. This incorporates an assessment of expected cash flows and availability of alternative sources for additional funding, if required

Corporate guarantees given on behalf of Group Companies might affect the liquidity of the Group if they are payable. However, the Group has adequate liquidity to cover the risk (Refer note 37(A)).

Maturity analysis

The table below summarises the maturity profile of the Group's financial assets and financial liabilities based on contractual undiscounted payments.

(₹ million)

	31 March 2026			31 March 2025		
	< 1 year	> equal to 1 year	Total	< 1 year	> equal to 1 year	Total
Financial assets:						
Investments	34,048.23	-	34,048.23	17,490.42	-	17,490.42
Trade receivables	37,585.04	4,477.84	42,062.88	25,962.68	2,994.38	28,957.06
Cash & cash equivalents	3,903.43	-	3,903.43	2,173.87	-	2,173.87
Bank balance other than cash & cash equivalents	4,921.27	-	4,921.27	5,532.49	-	5,532.49
Loans	112.31	-	112.31	111.00	-	111.00
Other financial assets	2,632.57	571.94	3,204.51	1,147.49	712.41	1,859.90
	83,202.85	5,049.78	88,252.63	52,417.95	3,706.79	56,124.74
Financial liabilities:						
Borrowings	932.23	392.67	1,324.90	670.64	419.40	1,090.04
Lease liability	285.69	1,207.40	1,493.09	270.64	1,049.82	1,320.45
Other financial liabilities	2,864.77	51.70	2,916.47	2,988.22	105.03	3,093.25
Acceptances	42,656.19	-	42,656.19	13,062.37	-	13,062.37
Trade payables	17,988.14	-	17,988.14	14,295.19	-	14,295.19
	64,727.02	1,651.77	66,378.79	31,287.06	1,574.25	32,861.30

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44 | Hedging activity and derivatives

The Group uses the following hedging types:

- (i) Fair value hedges when hedging the exposure to changes in the fair value of a recognised asset or liability or an unrecognised firm commitment.
- (ii) Cash flow hedges when hedging the exposure to variability in cash flows that is either attributable to a particular risk associated with a recognised asset or liability or a highly probable forecast transaction or the foreign currency risk in an unrecognised firm commitment.

(A) Fair value hedge of copper and aluminium price risk in inventory

- (i) The Group enters into contracts to purchase copper and aluminium wherein the Group has the option to fix the purchase price based on LME price of copper and aluminium during a stipulated time period. Accordingly, these contracts are considered to have an embedded derivative that is required to be separated. Such feature is kept to hedge against exposure in the value of unpriced inventory of copper and aluminium due to volatility in copper and aluminium prices. The Group designates the embedded derivative in the payable for such purchases as the hedging instrument in fair value hedging of inventory. The Group designates only the spot-to-spot movement of the copper and aluminium inventory as the hedged risk. The carrying value of inventory is accordingly adjusted for the effective portion of change in fair value of hedging instrument. Hedge accounting is discontinued when the hedging instrument is settled, or when it is no longer qualifies for hedge accounting or when the hedged item is sold.

The Group also hedges its unrecognised firm commitment for risk of changes in commodity prices. In such hedges, the subsequent cumulative change in the fair value of the firm commitment attributable to the hedged risk is recognised as an asset or liability with a corresponding gain or loss recognised in the statement of profit and loss. Hedge accounting is discontinued when the Group revokes the hedge relationship, the hedging instrument or hedged item expires or is sold, terminated, or exercised or no longer meets the criteria for hedge accounting.

- (ii) To use the Sell future contracts linked with LME to hedge the fair value risk associated with inventory of copper and aluminium. Once the purchases are

concluded and its final price is determined, the Group starts getting exposed to price risk of these inventory till the time it is not been sold. The Group's policy is to designate the copper and aluminium inventory which are already priced and which is not been sold at that point in time in a hedging relationship against Sell LME future positions based on the risk management strategy of the Group. The hedged risk is movement in spot rates.

To test the hedge effectiveness between embedded derivatives/derivatives and LME prices of Copper and Aluminium, the Group uses the said prices during a stipulated time period and compares the fair value of embedded derivatives/derivatives against the changes in fair value of LME price of copper and aluminium attributable to the hedged risk.

The Group establishes a hedge ratio of 1:1 for the hedging relationships as the underlying embedded derivative/derivative is identical to the LME price of Copper and Aluminium.

Disclosure of effects of fair value hedge accounting on financial position:

Hedged item:

Changes in fair value of unpriced inventory / unrecognised firm commitment attributable to change in copper and aluminium prices.

Hedging instrument:

Changes in fair value of the embedded derivative of copper and aluminium trade payables and sell future contracts, as described above.

(B) Cash flow hedge associated with highly probable forecasted purchases of copper and aluminium:

The Group enters into buy future commodity price contracts as a part of risk management strategy for hedging highly probable forecast transaction and account for them as cash flow hedges and states them at fair value. Subsequent changes in fair value are recognised in equity through OCI until the hedged transaction occurs, at which time, the respective gain or losses are reclassified to profit or loss. These hedges have been effective for the year ended 31 March 2026.

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for the year ended 31 March 2026

As at 31 March 2026

(₹ million)

	Commodity price risk	Carrying amount			Maturity date	Hedge Ratio	Balance sheet classification	Effective portion	
		Asset- increase/ (decrease)	Liabilities- increase/ (decrease)	Equity- increase/ (decrease)				Effective portion of Hedge -gain/ (loss)	Firm commitment (P&L) portion of Hedge -gain/ (loss)
Fair Value Hedge									
Hedged item	Inventory of Copper and aluminium	(480.49)	-	-	Range within 1 to 6 months	1:1	Inventory	525.27	28.62
	Highly probable future purchases	-	-	-		1:1	Cash flow hedge Reserve		
	Firm Commitment	(44.78)	-	-		1:1	Current financial assets		
Hedging instrument	Embedded derivative in trade payables of Copper and aluminium	-	(44.25)	-		1:1	Current financial assets		
	Buy future contracts	-	-	-		1:1	Current financial liabilities		
	Sell future contracts	-	(509.64)	-		1:1	Current financial Assets		

The following table presents details of amounts held in effective portion of Cash flow/Fair value hedge and the period during which these are going to be released and affecting Statement of profit and Loss

(₹ million)

	As at 31 March 2026			
	Cash Flow/Fair value hedges release to P&L			
	Less than 3 Months	3 Months to 6 Months	6 Months to 12 Months	Total
Commodity Price risk				
Sell Future Contracts- Copper	1,077.60	415.24	-	1,492.83
Embedded derivative- Copper	44.25	-	-	44.25
Sell Future Contracts- Aluminium	(1,011.81)		-	(1,011.81)

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for the year ended 31 March 2026

As at 31 March 2025

(₹ million)

Commodity price risk		Carrying amount			Maturity date	Hedge Ratio	Balance sheet classification	Effective portion		
		Asset-increase/ (decrease)	Liabilities-increase/ (decrease)	Equity-increase/ (decrease)				Effective portion of Hedge -gain/ (loss)	Firm commitment (P&L) portion of Hedge -gain/ (loss)	
Fair Value Hedge										
Hedged item	Inventory of Copper and aluminium	99.54	-	-		1:1	Inventory			
	Highly probable future purchases	-	-	(21.52)		1:1	Cash flow hedge reserve			
	Firm Commitment	318.49	-							
Hedging instrument	Embedded derivative in trade payables of Copper and aluminium	44.08	-	-	Range within 1 to 6 months	1:1	Current financial assets	(439.56)		39.01
	Buy future contracts	-	21.52	-		1:1	Current financial liabilities			
	Sell future contracts	-	423.10	-		1:1	Current financial liabilities			

The following table presents details of amounts held in effective portion of Cash Flow Hedge and the period during which these are going to be released and affecting Statement of Profit and Loss:

(₹ million)

	As at 31 March 2025			
	Cash Flow hedge release to P&L			
	Less than 3 Months	3 Months to 6 Months	6 Months to 12 Months	Total
Commodity Price risk				
Sell Future Contracts- Copper	(258.05)	(279.33)	-	(537.38)
Embedded derivative- Copper	29.45	-	-	29.45
Buy Future Contracts- Aluminium	(21.52)	-	-	(21.52)
Embedded derivative- Aluminium	8.94	66.33	-	75.27
Sell Future Contracts- Aluminium	14.63	-	-	14.63

The Board of Directors has constituted a Risk Management Committee (RMC) to frame, implement and monitor the risk management plan of the Group which inter-alia covers risks arising out of exposure to foreign currency fluctuations. Under the guidance and framework provided by the RMC, the Group uses various derivative instruments such as foreign exchange forward, currency options and futures contracts in which the counter party is generally a bank. For the purpose of the Group's capital management, capital includes issued equity capital, securities premium and all other equity reserves attributable to the equity shareholders. The primary objective is to maximise the shareholders value.

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

The Group has entered into derivative instruments by way of foreign exchange forward contracts, which are, as per the requirements of Ind AS 109, measured at fair value through profit and loss account. The notional amount of outstanding contracts and loss/ (gain) on fair valuation of such contracts are given below:

	(₹ million)	
	31 March 2026	31 March 2025
Foreign exchange forward contracts- Buy	4,383.96	12,869.25
Foreign exchange forward contracts- Sale	(20,126.63)	(6,545.80)
	(15,742.67)	6,323.45
Fair valuation loss on foreign exchange forward contracts	336.97	117.39

45 Financial performance ratios:

A Performance Ratios

	(₹ million)				
	Numerator	Denominator	31 March 2026	31 March 2025	Variance
Net profit ratio	Profit after tax	Revenue from operations	9.38%	9.13%	2.7%
Net capital turnover ratio	Revenue from operations	Working capital	4.31	3.86	11.8%
Return on capital employed	Profit before interest and tax	Capital employed	31.32%	28.35%	10.5%
Return on equity ratio	Profit after tax	Average shareholder's equity	24.58%	22.54%	9.1%
Return on investment					
Unquoted (Fixed Deposits)	Interest Income	Average Investment	7.09%	7.41%	-4.4%
Quoted (Mutual Funds)	Gain (Realized and Unrealized)	Average Investment	6.60%	7.28%	-9.3%
Debt service coverage ratio	Earnings available for debt services	Debt service	15.18	13.15	15.4%

B Leverage Ratios

	(₹ million)				
	Numerator	Denominator	31 March 2026	31 March 2025	Variance
Debt-Equity Ratio	Total Debt	Shareholder's equity	0.01	0.01	-0.7%

C Liquidity Ratios

	(₹ million)				
	Numerator	Denominator	31 March 2026	31 March 2025	Variance
Current Ratio (i)	Current Assets	Current Liabilities	1.84	2.65	-30.7%

D Activity Ratio

	(₹ million)				
	Numerator	Denominator	31 March 2026	31 March 2025	Variance
Inventory turnover ratio	Cost of goods sold	Average inventory	4.68	4.59	1.9%
Trade Receivables turnover ratio	Revenue from operations	Average trade receivables	8.13	8.85	-8.1%
Trade Payables turnover ratio	Net credit purchases	Average trade payable*	4.90	6.01	-18.4%

Notes: Explanation for change in ratio by more than 25%

- (i) Decrease in current ratio on account of increased operations and trade payables & acceptances.

*Average trade payable is the average of opening and closing balance of acceptances and trade payable balances.

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

46 | Struck off Company

The following companies were struck off under Section 248 of the Companies Act, 2013 or Section 560 of the Companies Act, 1956, as applicable with which company had transaction during the year:

Name of Struck off Company	Nature of transactions with struck off company	Balance outstanding as at current period (₹ million)	Balance outstanding as at previous period (₹ million)	Relationship with the struck off company, if any, to be disclosed
Pyrotech Electronics Private Limited	Purchase	-	0.04	Creditor
Anmay Infratech Private Limited	Purchase	-	0.41	Creditor
Tenfolds Packaging Private Limited	Sale	0.00	0.00	Customer

47 | Capital management

For the purpose of the Group capital management, capital includes issued equity capital, securities premium and all other equity reserves attributable to the equity shareholders. The primary objective is to maximise the shareholders value, safeguard business continuity and support the growth of the Group. The Group determines the capital requirement based on annual operating plans and long-term and other strategic investment plans. The funding requirements are met through equity and operating cash flows generated.

The Group manages its capital structure and makes adjustments in light of changes in economic conditions and the requirements of the financial covenants. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares.

The capital structure is governed by policies approved by the Board of Directors and monitors capital using a gearing ratio, which is net debt divided by total capital plus net debt. The Group includes within net debt, interest bearing loans and borrowings, lease liabilities and other payables, less cash and cash equivalents and current investments.

	(₹ million)	
	31 March 2026	31 March 2025
Borrowings (Refer note 19)	1,324.90	1,090.04
Lease liabilities (Refer note 20)	1,030.27	934.33
Other payables (Refer note 23)	2,916.47	3,093.25
Less: Cash and cash equivalents (Refer note 9)	(3,903.43)	(2,173.87)
Less: Current investments (Refer note 7B)	(34,048.23)	(17,490.42)
Net debt	(32,680.02)	(14,546.67)
Equity (Refer note 16,17 and 18)	121,267.69	99,098.24
Total capital	121,267.69	99,098.24
Capital and net debt	88,587.67	84,551.57
Gearing ratio	-36.89%	-17.20%

No changes were made in the objectives, policies or processes for managing capital during the year ended 31 March 2026 and year ended 31 March 2025.

48 | Environmental, Social and Governance (ESG)

As a socially and environmentally responsible business, committed to the highest standards of corporate governance, the Group is focused on growing sustainably to build long-term stakeholder value by embracing sustainable development. The Group aims to deliver value to its employees, customers, suppliers, partners, shareholders and society as a whole. In this regard, the Group has developed a robust ESG framework that will align it to the best global standards and serve as a guide for the implementation of sustainable business practices.

49 | Scheme of Amalgamation

The Board of Directors of the Parent Company, at its meeting held on 05 May 2025, had considered and approved a Scheme of Amalgamation between the Parent Company and Uniglobus Electricals and Electronics Private Limited (UEEPL), a wholly owned subsidiary of the Parent Company on a going concern basis. The Hon'ble National Company Law Tribunal (NCLT), Ahmedabad Bench, vide its order dated 27 February 2026 has approved the Scheme of Amalgamation with the appointed date of the Amalgamation being 01 April 2025.

Notes to Consolidated Financial Statements

for the year ended 31 March 2026

Pursuant to the Scheme of merger, the authorised equity share capital of the Parent Company has increased by the authorised equity share capital of the erstwhile Uniglobus Electricals and Electronics Private Limited.

Below is the reconciliation of the reported numbers of Statement of Changes in equity of 1 April, 2024 with the restated numbers.

₹ million			
Particulars	Reported PIL Consolidated numbers	Merger Impact	Restated PIL Consolidated numbers
Securities premium	8,187.00	-	8,187.00
General reserve	615.00	-	617.02
ESOP outstanding	694.26	-	694.26
Retained earnings	70,900.98	30.30	70,931.28
Share application money pending allotment	8.71	-	8.71
Foreign Currency translation reserve	(38.99)	-	(38.99)
Total attributable to owners of the Company	80,366.96	30.30	80,399.28
Attributable to Non Controlling Interest	562.07	-	562.07
Total Other Equity	80,929.03	30.30	80,961.35

*Parent Company have recognised additional deferred tax asset on account of statutory tax rate difference between the Company and UEEPL amounting to ₹ 30.30 Mn with a corresponding impact to retained earnings as on 1 April 2024.

50 Events after the reporting period

- The Board of Directors in their meeting on 06 May 2026 recommended a final dividend of ₹ 47 /- per equity share for the financial year ended 31 March 2026. This payment is subject to the approval of shareholders in the Annual General Meeting of the Parent Company and if approved would result in a net cash outflow of approximately ₹ 7,076 million. It is not recognised as a liability as at 31 March 2026.
- Subsequent to the reporting date, the Parent Company incorporated a wholly-owned subsidiary, Polycon Infra Projects Private Limited, on April 24, 2026. The subsidiary has been established to undertake engineering, procurement, and construction (EPC) projects in the power distribution, transmission, and telecom infrastructure sectors.

51 Others

Figures representing ₹ 0.00 million are below ₹ 5,000.

As per our report of even date For and on behalf of the Board of Directors of

For B S R & Co. LLP

Chartered Accountants

ICAI Firm Registration No.
101248W/W-100022

Polycab India Limited

CIN: L31300GJ1996PLC114183

Sreeja Marar

Partner

Membership No. 111410

Inder T. Jaisinghani

Chairman & Managing Director

DIN: 00309108

Bharat A. Jaisinghani

Joint Managing Director

DIN: 00742995

Nikhil R. Jaisinghani

Joint Managing Director

DIN: 00742771

Niyant Maru

Chief Financial Officer

Membership No. 042136

Manita Gonsalves

Company Secretary

Membership No. A18321

Place: Mumbai

Date: 06 May 2026

Place: Mumbai

Date: 06 May 2026