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Q3FY20 Earnings Presentation
21 January 2020


## 9M \& Q3 FY20 Performance

## Key Highlights



## 9M FY20: Healthy top line growth and profitability

Revenue (INR mn)

- $21 \% \mathrm{YoY}$


9M FY19

-18\% YoY
$12.8 \%$

7,046


9M FY19

EBITDA ( $\left.{ }^{(N R} \mathrm{mn}\right)$
Margin $12.4 \%$

8,328


9M FY20

PAT (INR mn)
$\Delta 53 \%$ YoY Margin


- Revenue in 9M FY20 grew by 21\% YoY led by healthy growth across segments despite tough market conditions.
- EBITDA was up $18 \%$ YoY. EBITDA margin at $12.4 \%$ was lower YoY but has improved c.50bp vs FY19
- PAT increased by $53 \%$ YoY with margin improvement of c .170 bps led by lower finance costs and income tax rates


## Q3 FY20: Resilient sales growth across segments

Revenue (INR mn)

- $24 \%$ YoY

EBITDA (INR mn)
$\triangle 6 \%$ YoY $\triangle 25 \%$ QoQ Margin

PAT (INR mn)
$\triangle 14 \%$ YoY $\triangle 14 \%$ QoQ Margin


- Revenue grew $24 \%$ y-0-y and $12 \%$ q-o-q driven by healthy growth in across segments.
- EBITDA margins declined by 225bps y-o-y but improved 147bps q-o-q driven by improvement in sales mix and better realisation. At $13.5 \%$ Q3 margin is higher than Q2FY20 and FY19
- Historically our steady state EBITDA margin in Wires \& Cables business, on an annualised basis, has ranged between 11-13\%.
- PAT margin at $8.8 \%$ declined by c. 73 bps y-o-y but improved c. 19 bps vs Q2FY20 led by lower finance costs. Q3 PAT margin is higher than FY19 margin


## Wires and Cables: Performance

- Total income growth of $20 \%$ y-o-y was led by healthy growth across categories.
- Growth in cables was largely driven by exports which grew strongly on the back of a large order as well increasing traction seen in few developed geographies. Incremental sales from optical fiber cable (OFC) further contributed to growth. Channel sales in Q3 was soft, impacted by ongoing slowdown. Institutional sales in Q3 were impacted partly due to higher base.
- Wires segment witnessed strong double digit growth during the quarter buoyed by healthy demand from non metro cities. Green wires campaign which was launched across national and regional TV channels in Q3 has garnered good response from customers.



## FMEG: Performance

- Total income growth of $34 \%$ YoY was primarily driven by fans and lighting \& luminaries.
- Fans business posted good growth across portfolio with improving sales mix. Lighting as well as Luminaires continue to grow at healthy pace despite challenging market conditions. Growth in Switches and Switchgears remain soft.
- Higher ad spends dragged profitability in Q3.
- In 9M, sales grew $46 \%$ YoY driven by portfolio augmentation and distribution expansion. Fans and lighting \& luminaires continues its healthy momentum across geographies. EBIT grew by $177 \%$ YoY with c. 122bp higher margin vs 9MFY19 and c.140bp vs FY19


Q3 FY20 performance

## Revenue (INR mn) <br> EBIT

9M FY20 performance


## Others: Performance

9M FY20 performance



$\qquad$

- Revenue in 9MFY20 grew by $56 \%$ YoY with higher operating profitability


Scan for Interim Financial Statements


## Consolidated Profit and Loss Statement

|  | Quarter Ended |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Particulars (INR mn) | Q3FY20 | \% | Q2FY20 | $\%$ | Q3FY19 | \% |
| Revenue from Operation | $\mathbf{2 5 , 0 7 3}$ | $\mathbf{1 0 0 . 0 \%}$ | $\mathbf{2 2 , 4 1 9}$ | $\mathbf{1 0 0 . 0 \%}$ | $\mathbf{2 0 , 2 4 8}$ | $\mathbf{1 0 0 . 0 \%}$ |
| Cost of Goods sold | 18,190 | $72.5 \%$ | 16,449 | $73.4 \%$ | 14,432 | $\mathbf{7 1 . 3 \%}$ |
| Contribution (A) | $\mathbf{6 , 8 8 3}$ | $\mathbf{2 7 . 5 \%}$ | $\mathbf{5 , 9 7 0}$ | $\mathbf{2 6 . 6 \%}$ | $\mathbf{5 , 8 1 6}$ | $\mathbf{2 8 . 7 \%}$ |
| Employee cost | 915 | $3.6 \%$ | 924 | $4.1 \%$ | 866 | $4.3 \%$ |
| Other Operating Expenses | 2,577 | $10.3 \%$ | 2,329 | $10.4 \%$ | 1,777 | $8.8 \%$ |
| Total Operating Expenses (B) | 3,492 | $13.9 \%$ | 3,253 | $14.5 \%$ | 2,642 | $13.0 \%$ |
| Share of profit/(loss) of JVs (Net of tax) (C) | -2 | $0.0 \%$ | -16 | $-0.1 \%$ | 19 | $0.1 \%$ |
| EBITDA (A)-( B)+(C) | $\mathbf{3 , 3 8 9}$ | $\mathbf{1 3 . 5 \%}$ | $\mathbf{2 , 7 0 1}$ | $\mathbf{1 2 . 0 \%}$ | $\mathbf{3 , 1 9 3}$ | $\mathbf{1 5 . 8 \%}$ |
| Other Income | 3 | $0.0 \%$ | 124 | $0.6 \%$ | 238 | $1.2 \%$ |
| Depreciation | 407 | $1.6 \%$ | 395 | $1.8 \%$ | 356 | $1.8 \%$ |
| Finance Cost | 86 | $0.3 \%$ | 127 | $0.6 \%$ | 172 | $0.8 \%$ |
| PBT | $\mathbf{2 , 9 0 0}$ | $\mathbf{1 1 . 6 \%}$ | $\mathbf{2 , 3 0 3}$ | $\mathbf{1 0 . 3 \%}$ | $\mathbf{2 , 9 0 4}$ | $\mathbf{1 4 . 3 \%}$ |
| Income Tax | 686 | $2.7 \%$ | 365 | $1.6 \%$ | 967 | $\mathbf{4 . 8 \%}$ |
| PAT | $\mathbf{2 , 2 1 4}$ | $\mathbf{8 . 8 \%}$ | $\mathbf{1 , 9 3 8}$ | $\mathbf{8 . 6 \%}$ | $\mathbf{1 , 9 3 6}$ | $\mathbf{9 . 6 \%}$ |


| Nine Months Ended |  |  |  |
| ---: | ---: | ---: | ---: |
| 9M FY20 | $\%$ | 9M FY19 | $\%$ |
| $\mathbf{6 7 , 0 0 6}$ | $\mathbf{1 0 0 . 0} \%$ | 55,219 | $\mathbf{1 0 0 . 0 \%}$ |
| 48,917 | $73.0 \%$ | 40,643 | $73.6 \%$ |
| $\mathbf{1 8 , 0 8 9}$ | $\mathbf{2 7 . 0} \%$ | $\mathbf{1 4 , 5 7 7}$ | $\mathbf{2 6 . 4 \%}$ |
| 2,759 | $4.1 \%$ | 2,358 | $4.3 \%$ |
| 6,985 | $10.4 \%$ | 5,126 | $9.3 \%$ |
| 9,744 | $14.5 \%$ | 7,484 | $13.6 \%$ |
| -16 | $0.0 \%$ | -46 | $-0.1 \%$ |
| $\mathbf{8 , 3 2 8}$ | $\mathbf{1 2 . 4 \%}$ | $\mathbf{7 , 0 4 6}$ | $\mathbf{1 2 . 8 \%}$ |
| 463 | $0.7 \%$ | 421 | $0.8 \%$ |
| 1,187 | $1.8 \%$ | 1,071 | $1.9 \%$ |
| 336 | $0.5 \%$ | 905 | $1.6 \%$ |
| $\mathbf{7 , 2 6 8}$ | $\mathbf{1 0 . 8 \%}$ | $\mathbf{5 , 4 9 1}$ | $\mathbf{9 . 9 \%}$ |
| 1,764 | $2.6 \%$ | 1,890 | $3.4 \%$ |
| $\mathbf{5 , 5 0 5}$ | $\mathbf{8 . 2} \%$ | $\mathbf{3 , 6 0 1}$ | $\mathbf{6 . 5 \%}$ |

## Consolidated Balance Sheet

| Particulars (INR mn) | Dec'19 | Dec'18 | Sep'19 | Particulars (INR mn) | Dec'19 | Dec'18 | Sep'19 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  | Equity and Liabilities |  |  |  |
| Non-current Assets |  |  |  | Shareholder's Funds |  |  |  |
| Fixed Assets | 15,947 | 14,153 | 15,871 | Share Capital | 1,488 | 1,412 | 1,486 |
| Financial / Non-current Assets | 2,835 | 2,719 | 2,595 | Reserves and Surplus | 36,083 | 25,779 | 33,677 |
| Total Non-current Assets | 18,782 | 16,872 | 18,467 | Total Shareholder's Funds | 37,571 | 27,191 | 35,164 |
| Current Assets |  |  |  | Minority Interest | 138 | 67 | 112 |
| Inventories | 16,461 | 23,055 | 18,943 | Non-current Liabilities |  |  |  |
| Trade Receivables | 12,004 | 10,699 | 11,360 | Borrowings | 131 | 938 | 158 |
| Investments | 4,036 | - | 990 | Others - Non-current Liabilities | 907 | 789 | 886 |
| Cash and Bank Balances | 3,631 | 78 | 4,586 | Total Non-current Liabilities | 1,039 | 1,727 | 1,043 |
| Others - Current Assets | 3,049 | 3,155 | 2,869 | Current Liabilities |  |  |  |
| Total Current Assets | 39,180 | 36,987 | 38,748 | Short-term Borrowings | 801 | 4,464 | 1,161 |
| Total Assets | 57,962 | 53,859 | 57,214 | Trade Payables | 12,179 | 15,339 | 13,230 |
|  |  |  |  | Others - Current Liabilities | 6,235 | 5,071 | 6,505 |
|  |  |  |  | Total Current Liabilities | 19,214 | 24,875 | 20,895 |
|  |  |  |  | Total Equity and Liabilities | 57,962 | 53,859 | 57,214 |

## Consolidated Cash Flow Statement

| Particulars (INR mn) | Quarter Ended |  |  | Nine Months Ended |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q3FY20 | Q2FY20 | Q3FY19 | 9M FY20 | 9M FY19 |
| Net Cash Flow from Operating Activities | 3,043 | -1,280 | -2,216 | 5,426 | 5,217 |
| Net cash flow from/(used in) investing activities | -3,593 | 1,399 | -1,141 | -7,956 | -2,555 |
| Net cash flow from/(used in) financing activities | -414 | -1,085 | 2,297 | 1,302 | -2,668 |
| Net Increase / (Decrease) in cash and cash equivalents | -964 | -966 | -1,060 | -1,227 | -6 |

## Other financial metrics

|  | Trailing twelve months |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| Working Capital in days | Q3FY20 | Q2FY20 | Q1FY20 | FY19 |
| Receivable Days | 45 | 45 | 48 | 60 |
| Inventory days | 106 | 103 | 106 | 103 |
| Payable Days | 100 | 103 | 108 | 110 |
| Net Working Capital | 51 | $\mathbf{4 6}$ | $\mathbf{4 6}$ | 53 |


| Closing |  |  |  |
| :---: | :---: | :---: | :---: |
| Q3FY20 | Q2FY20 | Q1FY20 | FY19 |
| 47 | 48 | 51 | 61 |
| 88 | 108 | 110 | 122 |
| 96 | 109 | 139 | 148 |
| $\mathbf{3 9}$ | $\mathbf{4 7}$ | $\mathbf{2 2}$ | $\mathbf{3 6}$ |


| Other Income (INR mn) | Q3FY20 | Q2FY20 | Q3FY19 | 9M FY20 | 9M FY19 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Interest income | 72 | 78 | 21 | 216 | 43 |
| Gain/loss on Redemption of investment | 30 | 61 | 0 | 142 | 0 |
| Fair value of financial assets (MTM) | -105 | 1 | 66 | 51 | 60 |
| Exchange differences (net) | 0 | -44 | 104 | 0.0 | 222 |
| Miscellaneous income | 7 | 30 | 47 | 54 | 95 |
| Total | $\mathbf{3}$ | $\mathbf{1 2 4}$ | $\mathbf{2 3 8}$ | $\mathbf{4 6 3}$ | $\mathbf{4 2 1}$ |


| Finance Cost (INR mn) | Q3FY20 | Q2FY20 | Q3FY19 | 9M FY20 | 9M FY19 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Interest on Borrowings | 9 | 17 | 55 | 53 | 200 |
| Interest on Purchase / Sales / Discounting | 33 | 42 | 68 | 130 | 201 |
| Bank Charges | 34 | 36 | 10 | 108 | 60 |
| Foreign Exchange Gain/loss | 9 | 31 | 38 | 45 | 443 |
| Total | $\mathbf{8 6}$ | $\mathbf{1 2 7}$ | $\mathbf{1 7 2}$ | $\mathbf{3 3 6}$ | $\mathbf{9 0 5}$ |

## Shareholding Pattern



Notes: As on December 31st 2019


## Enhancing shareholder



## Safe Harbour

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